



### **Financial results**

For the year ended 31 December 2012



## Introduction Maria Ramos







### 2012 in review

- → A challenging year with significant change
  - Comprehensive business review
  - Strategic deals
- → Maintained our focus
- → Regaining momentum



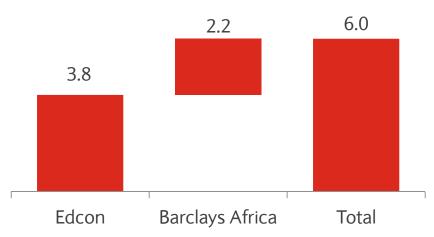


## Platform for sustainable growth

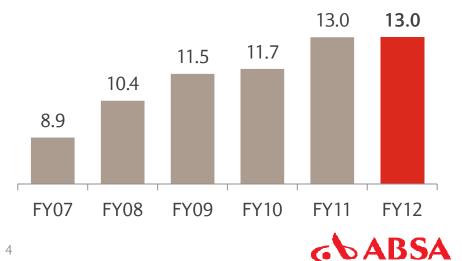
### **Customer focused**



### Acquisitive customer growth (m)

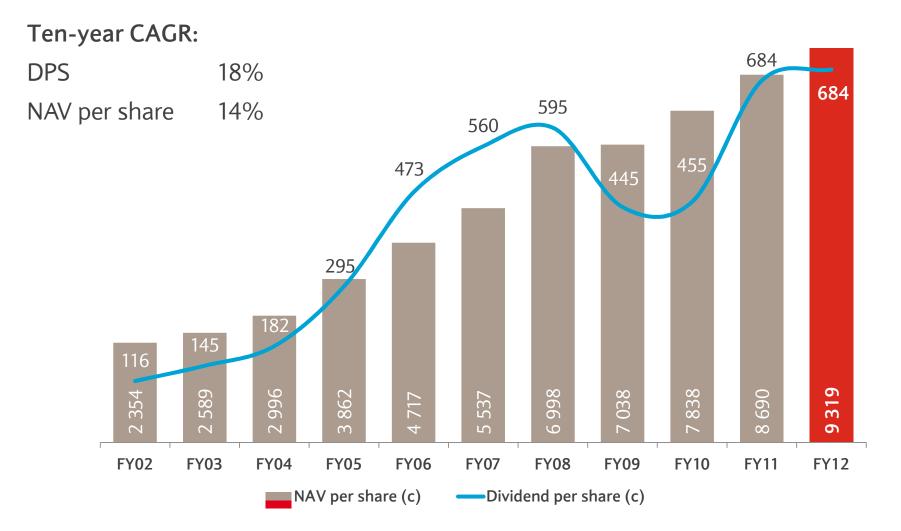


### Strong balance sheet (core tier 1 ratio)





## Continued to create value



Note: March year end until 2005.





Finance David Hodnett







## Earnings decline due to substantial impairments

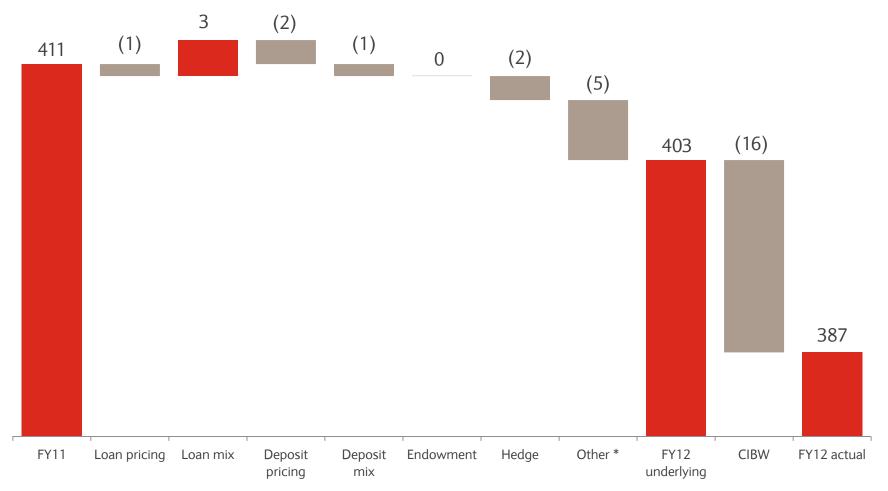
	FY12 Rm	FY11 Rm	Change %	Pre-provision profits (Rbn)					
					↓		1	1	
Net interest income	24 111	24 429	(1)		12%		9%	3%	
Non-interest income	22 741	21 403	6					21.0	
Total revenue	46 852	45 832	2				20.4		
Credit losses	(8 290)	(5 081)	63						
Operating expenses	(25 874)	(25 458)	2						
Other	(504)	(1 548)	(67)		18.7				
Taxation	(3 377)	(4 026)	(16)						
Headline earnings	8 807	9 719	(9)						
					FY10		FY11	FY12	





# Underlying margin broadly stable

Change in net interest margin to average interest bearing assets (basis points)



Note: \* Includes reset risk, liquidity premiums, funding term and liquid assets





## Reasonable non-interest revenue growth

	FY12 Rm	Change %	Mix %	Non-interest income/total revenue (%)		
Deteil Merkete vet fees				48.5		
Retail Markets net fees and commissions	10 365	(1)	46			
Business Markets net fees and commissions	3 028	11	13			
Corporate net fees and commissions	1 002	6	4	46.7		
Financial Services	4 009	0	18			
Markets – net trading results	3 535	64	16	45.5		
Revaluations – private equity and equities	(60)	(124)	(1)			
Other income	862	(3)	4			
Total	22 741	6		FY10 FY11 FY12		





## Material rise in NPL cover and credit impairments

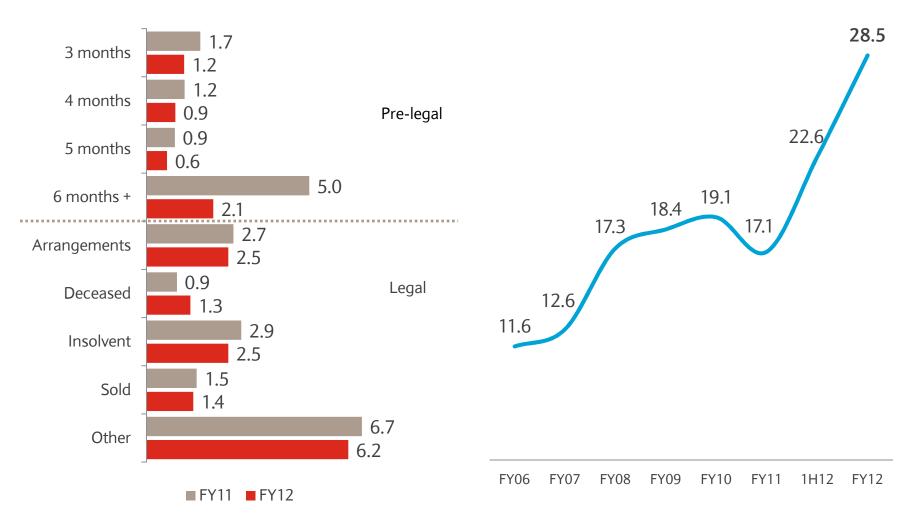
	FY12 %	FY11 %	FY12 %	FY11 %	
	Credit lo	ss ratio	NPL coverage ratio		
Retail & Business Banking	1.98	1.16	36.4	27.2	
→ Retail Markets	1.89	1.23	35.5	26.0	
<ul> <li>Mortgages</li> <li>Instalment Credit Finance</li> <li>Credit Card</li> <li>Personal Loans</li> <li>Other</li> </ul>	2.08* 0.64 1.65 4.68 1.39	0.97* 1.88 1.05 3.87 1.33	28.5 48.9 67.0 65.3 63.7	17.1 48.2 64.6 60.5 75.9	
→ Business Markets	2.28	0.93	39.7	35.2	
Corporate, Investment Banking and Wealth	0.12	0.05	56.4	52.0	
Group	1.59	1.01	37.0	27.8	

Note: \*Home Loans credit loss ratio





## Significant Home Loans credit impairments...



Mortgages NPLs (Rbn)

Mortgages NPL cover ratio (%)

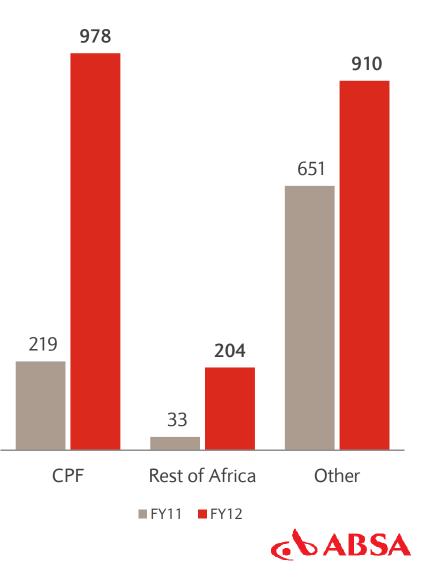




## ...and Business Markets charge

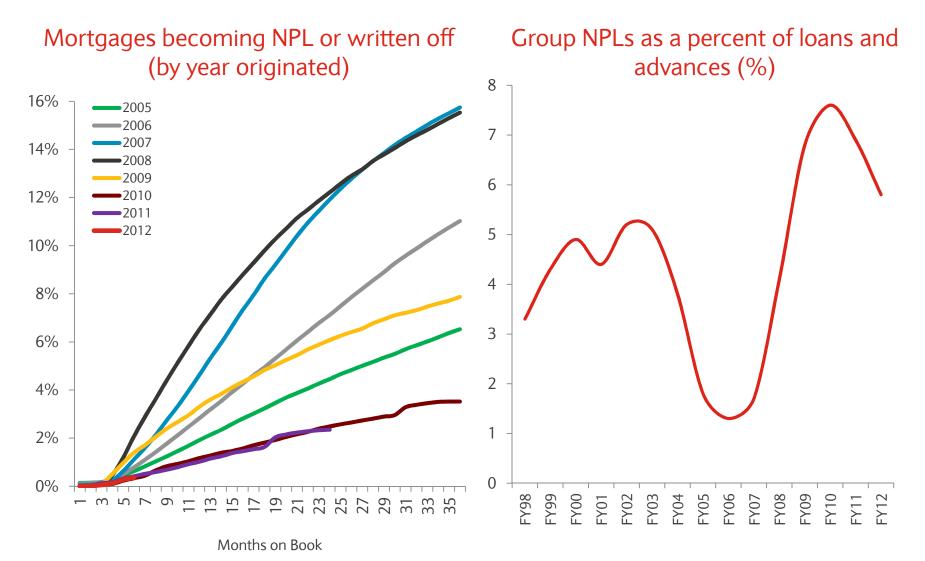
- → Large single name CPF exposure
- More rigorous approach to managing distressed assets
- Increased commercial voluntary liquidations
- → Improved NPL cover

### Credit impairments (Rm)





## Lower inflows improve non-performing loans



Note: March year end until 2005



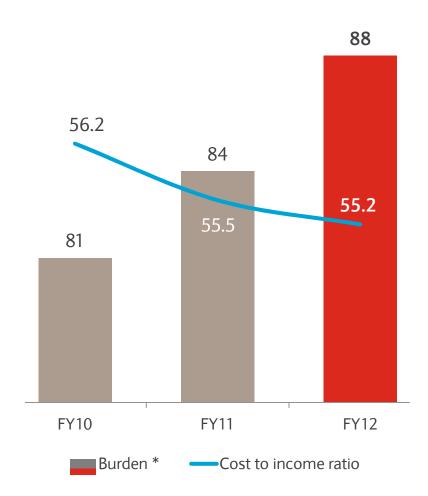




## Sustainable cost containment

	FY12 Rm	Change %	Mix %
Staff costs	13 078	(4)	51
Accommodation, property and equipment- related	4 725	20	18
Information technology	2 134	(5)	8
Communication	1 014	(4)	4
Marketing	1 024	(1)	4
Professional fees	862	(20)	3
Other	3 039	24	12
Total	25 874	2	

Cost to income and burden (%)

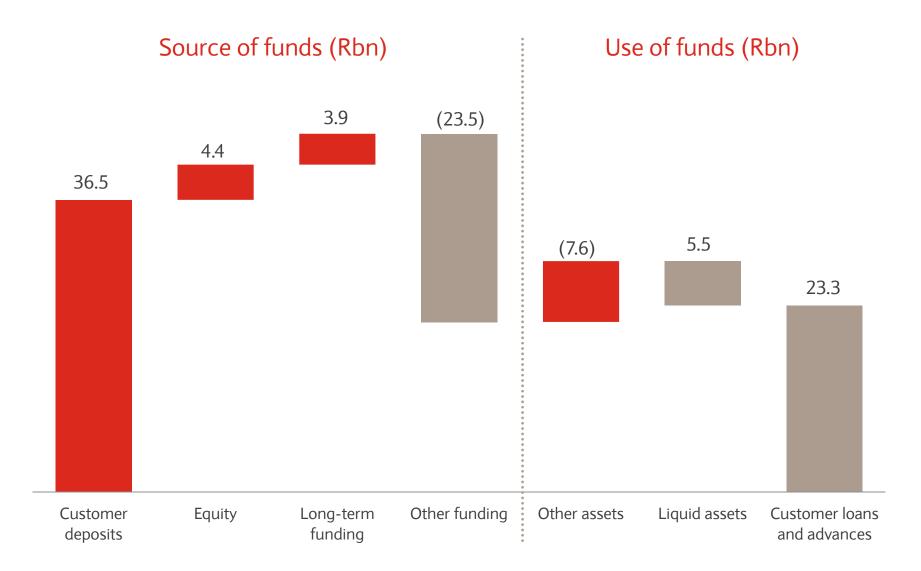


Note: \* Burden is non-interest revenue/operating expenses





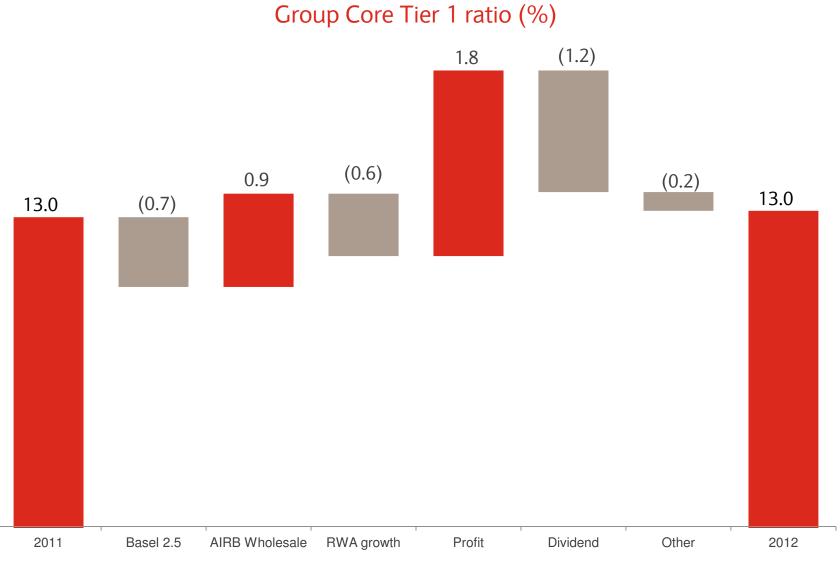
## Strengthened our balance sheet







## Maintained strong capital ratios

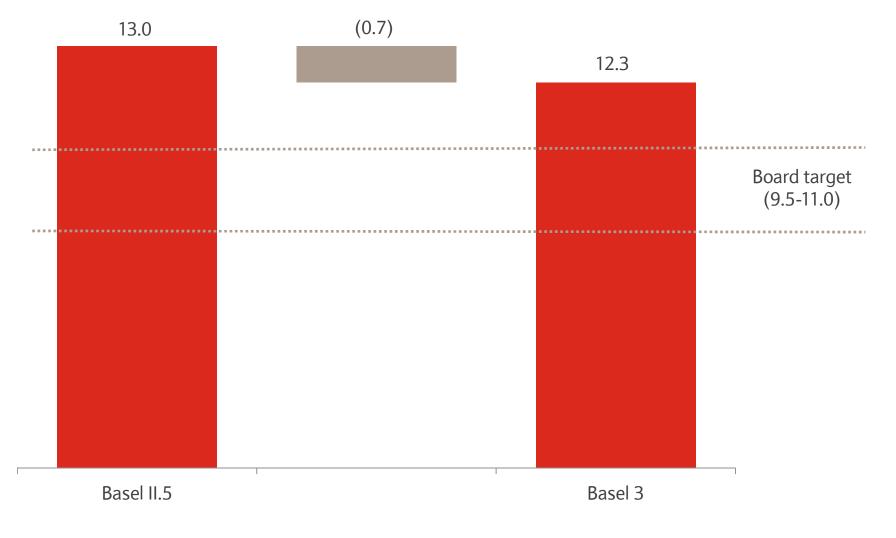






## Limited Basel 3 capital impact









# Solid deposit growth

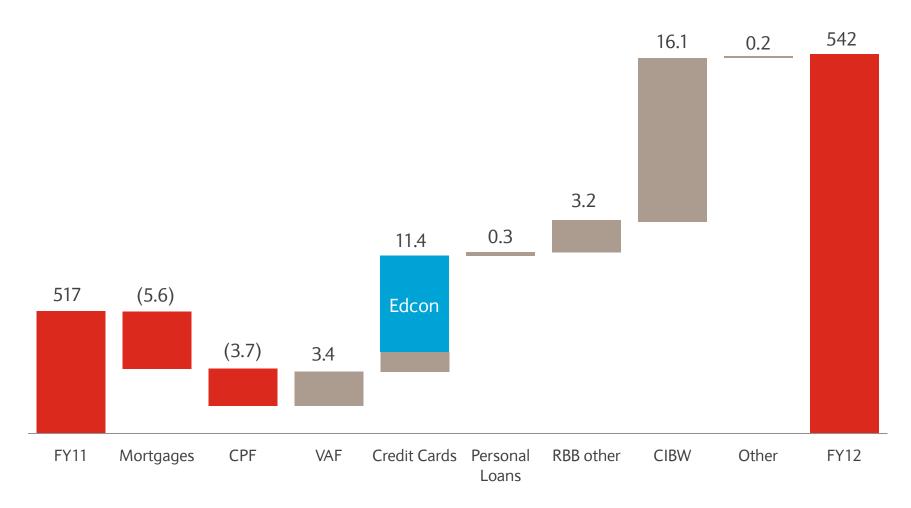
	FY12 Rbn	Change %	Mix %	Improving funding mix Deposits/total funding (%)		
Cheque accounts	144	7	30	77		
Savings and transmission and investment products	77	4	16	72		
Fixed deposits	126	1	26	68		
Call deposits	57	2	12	64		
Other	73	43	15			
Total	477	8		FY09 FY10 FY11 FY12		





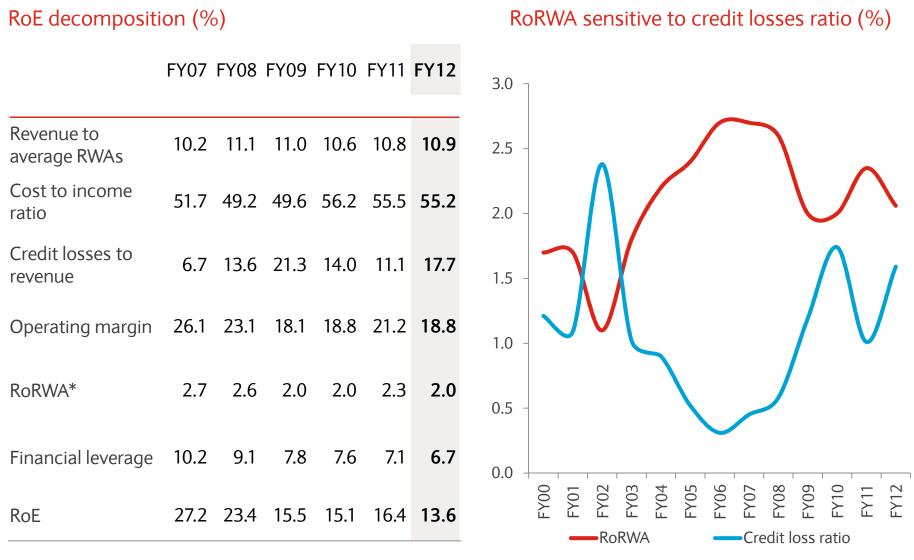
## Lower property loans a drag







## Substantial scope to improve returns



Note: \* Simple average



Note: March year end until FY05

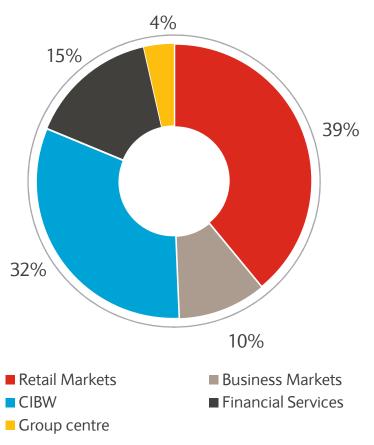
**∂ABSA** 

## Diversified earnings by business...

Headline earnings

ricadime	ine earnings				
	FY12 Rm	FY11 Rm	Change %		
Retail & Business Banking	4 346	6 106	(29)		
→Retail Markets	3 436	4 243	(19)		
→Business Markets	910	1 863	(51)		
CIBW	2 810	2 230	26		
Financial Services	1 338	1 375	(3)		
Group centre	313	8	>100		
Total	8 807	9 719	(9)		

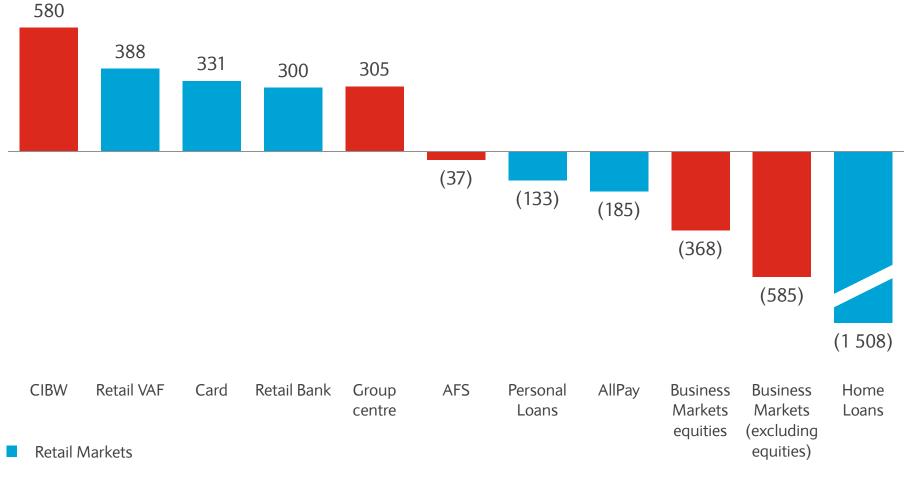






## ...and within business units









# **Retail Markets**

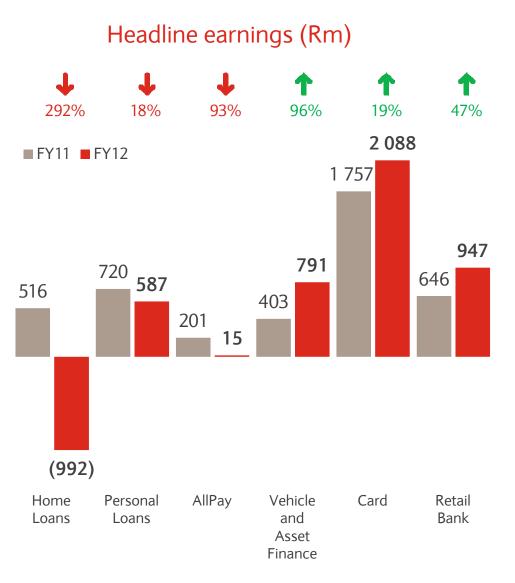






## **Diversified portfolio**

- Pressure on revenues
- Disciplined cost control
   produced positive JAWS
- Material Home Loans
   credit impairments
- Selective Personal Loans
   growth
- Strong Retail Bank, Card and VAF performance







## Increased customer focus delivering results

Absa Rewards customers (k) → Primary bank leader 1045 59% 659 → Leader for individual deposits FY11 FY12 → Focus on service, access and 2H12 YoY Sales (Rbn) ተ 12.8 27% 10.1 → Strong innovation delivery 9.4 9.1 10.430% 8.7 Strategic partnerships with 8.0 7.7 Т retailers 18% 4.0 3.3 3.9 3.2 → Improving new business 1H11 2H11 1H12 2H12 -VAF —Home Loans —Personal Loans ه ABSA 25



value

# **Business Markets**



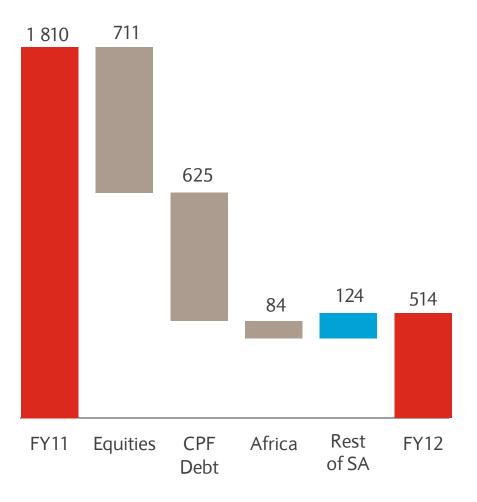




## Equities losses and impairments drove fall

- Weak performance from equity portfolio
- → CPF earnings significantly lower
- → Rest of Africa losses
- Solid growth in rest of SA business

#### Business Markets attributable earnings (Rm)







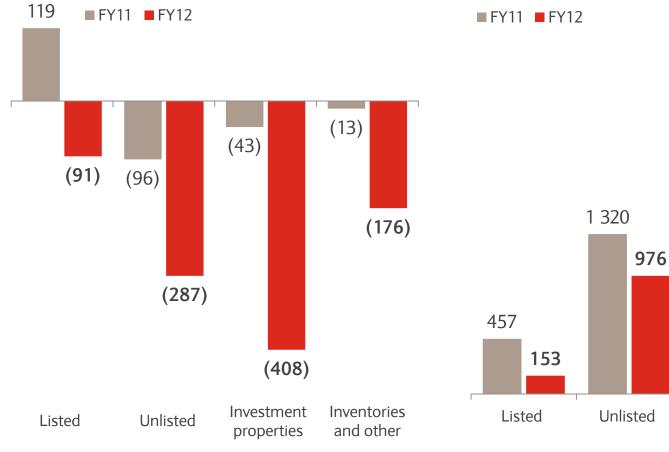
# Reducing our equity portfolio

Equity portfolio fair value movement (Rm)

Equity portfolio value (Rm)

2 7 9 5

2 5 5 0





651

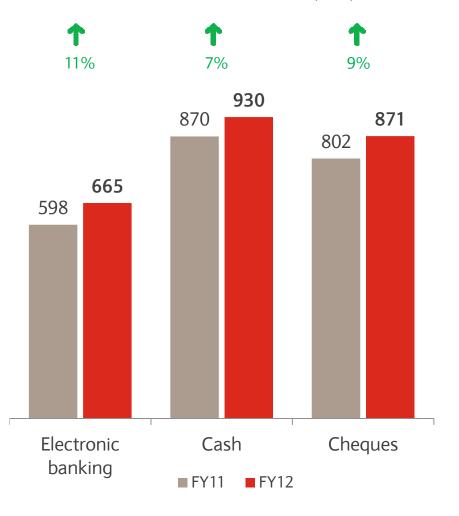
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### Focus on transactional income

- Electronic utilisation by primary customers
- Market leading end-to-end cash solutions
- Sustained cheque fee income despite a reduction in volumes

Transactional income (Rm)







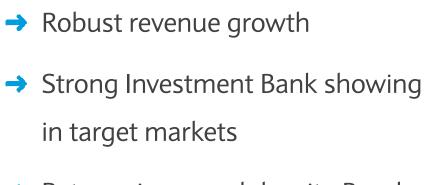
Corporate, Investment Banking and Wealth



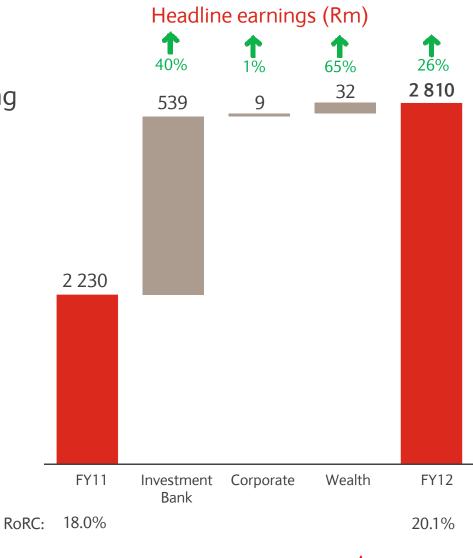




## Strong performance from integrated CIBW



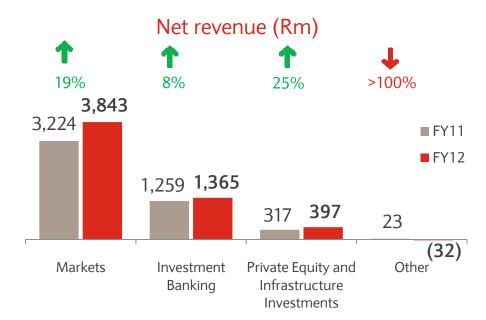
- Returns improved despite Basel changes
- → Corporate fully integrated

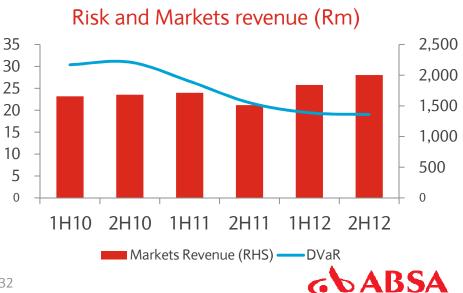




## Broad-based investment banking growth

- → Markets grew without increasing market risk
  - Client-driven focus
  - Collaboration across business
  - Africa opportunity
- Investment banking gaining momentum
  - Balance sheet growth in target sectors
  - ECM and M&A gaining client traction
- → Modest Private Equity and Infrastructure Investments returns



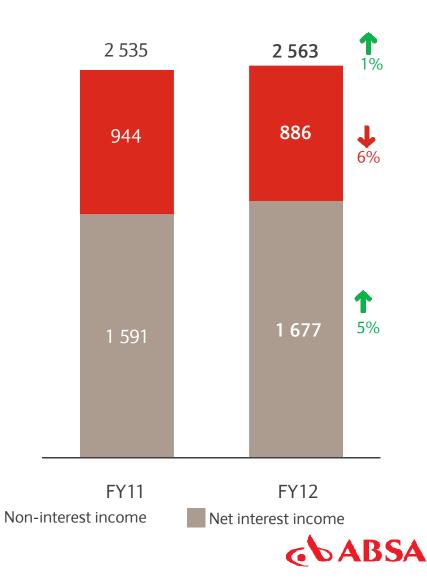




## Corporate a medium-term opportunity

- Key products and channels performing in line with expectations
- Total Corporate client revenue across the group up 14%
- Material investment in platforms provides unique customer proposition

#### Corporate revenue (Rm)





# Absa Financial Services



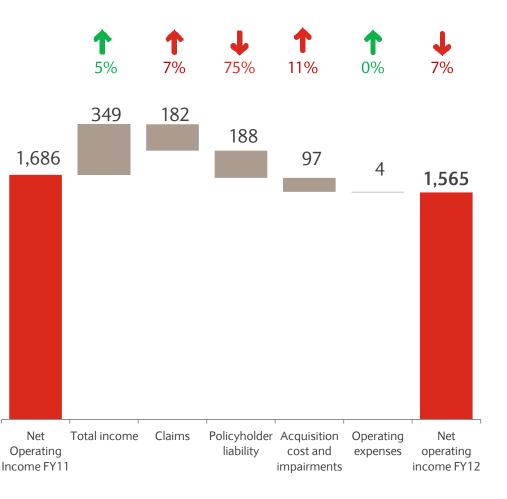




## Claims and reserves reduce earnings

- → Results impacted by:
  - De-risking shareholder investments
  - Strengthening Life reserves
  - 4Q Claims experience
  - Improved cost efficiency
- → Good 2H sales momentum
- → Africa contribution rising
- New distribution model

#### Operating results (Rm)







## Strong 2H new business

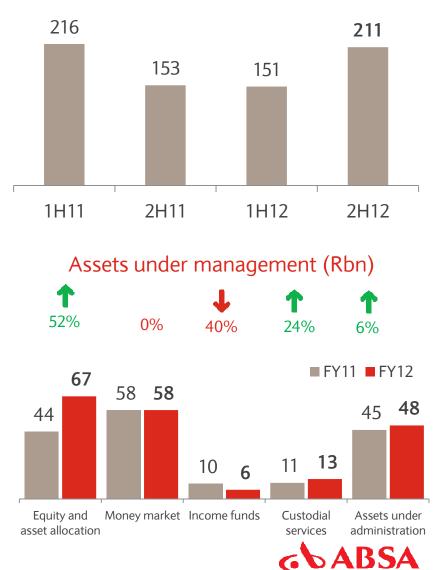
### Life insurance

- ➔ Significant uplift in new policies sold
- → Rest of Africa contributing to growth
- Assumptions and experience variance

Investments

- → AUM R192bn, up 14%
- New institutional mandates of R7bn
- Closing non-core solutions

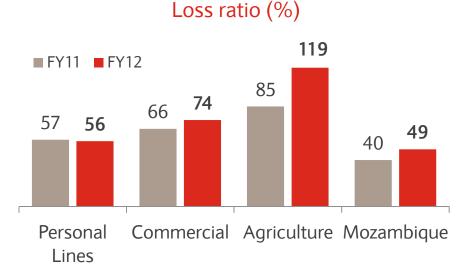
#### Embedded value of new business (Rm)



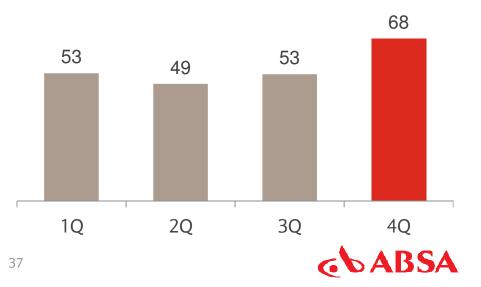


## Tough year for short term insurance industry

- SA underwriting margin 4.3%
   (2011: 6.4%)
- Significant 4Q claims impacted personal lines and HOC
- Agri and Commercial underwriting results deteriorate
- → SA costs declined 1%
- Exiting non-core lines impacted top-line growth



### SA Personal lines/HOC\* loss ratio 2012 (%)



Note: \* Homeowners' Comprehensive Insurance







# Closing remarks

Maria Ramos



## Becoming Africa's Go-To bank

- → Part of a leading global bank
  - Significant benefits
- → Sustainable returns
  - Helping people achieve their ambitions in the right way
  - Driven by our values

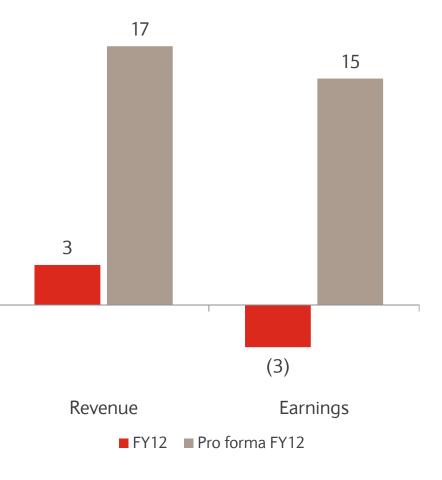




## Transformational deal

- → Accelerate One Africa strategy
- → Single legal entity
- → Leading listed Pan African bank
- → Earnings enhancing
- → Access to growth across Africa

### Deal would increase our rest of Africa component materially (%)







## Building business momentum

- → Stronger revenue growth
- → Positive JAWS
- → Significantly reduced credit loss ratio
- → Improving returns



### Disclaimer

#### Forward-looking statements

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