



# Barclays Africa Group Limited

for the reporting period ended 30 June 2016





## Report overview



This interim financial results booklet for the reporting period ended 30 June 2016 is one of the publications released at the time of the Barclays Africa Group Limited (Barclays Africa Group or the Group) interim financial results announcement made on 29 July 2016. It is supplemented with additional disclosures including the Group's JSE SENS announcement and the interim financial results presentation to shareholders and other stakeholders.

#### The full set of documents is available on www.barclaysafrica.com

#### The following changes have impacted the financial results for the comparative periods ended 30 June 2015 and/or 31 December 2015:

#### 1. Internal reclassifications

In terms of the Group's policy, financial assets with a maturity of less than three months should be reported as "Cash, cash balances and balances with central banks", while financial assets with a maturity of longer than three months are reported as "Investment securities". Based on an analysis performed on the maturity periods of treasury bills in Rest of Africa, it was established that some treasury bills' maturity period extended beyond three months and had been reported as "Cash, cash balances and balances with the central banks". These items are now being reported as "Investment securities". This resulted in a restatement from cash, cash balances and balances to central banks to investment securities of R9bn for the reporting period ended 30 June 2015.

#### 2. Business portfolio changes

- Statutory liquid assets allocations in loan portfolios that were moved from Wealth Investment Management and Insurance (WIMI) to Retail and Business Banking (RBB) in previous reporting periods were reassessed and resulted in the restatement of statutory liquid assets between WIMI and RBB.
- The Group refined its transfer pricing and allocation of endowment methodologies, resulting in restatements between segments.
- The Group reassessed its cost allocation methodology, resulting in the restatements of operating expenses between and within segments.
- South African Reserve Bank (SARB) cash and central exchange balances were moved from Corporate and Investment Banking (CIB) to Head Office, Treasury and other operations.
- Interest rates on internal cash balances were aligned to market-related rates, resulting in the restatement of interest between CIB and Head Office, Treasury and other operations.
- Certain shared services operations that were previously conducted by RBB were transferred to Head Office, Treasury and other operations, resulting in the restatement of income and costs.
- Africa Corporate Development (previously reported within CIB Private Equity) was moved from CIB to Head Office and cheque income and associated costs were moved from CIB to RBB to better align the ownership of the products and the management thereof.

Barclays Africa Group Limited (1986/003934/06). The term Barclays Africa Group or the Group, refers to Barclays Africa Group Limited and its subsidiaries.

Unaudited interim financial results for the reporting period ended 30 June 2016

Date of publication: 29 July 2016

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### Dividend per share

460 cents

### Key dates

Interim

Interim dividend payment Financial year-end 12 September 2016 31 December 2016

## Shareholder communications

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## Group performance

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## Group performance overview

"Our strategy continues to deliver strong results and is proving resilient in a challenging economic environment. Ours is a proudly African bank deeply committed to Shared Growth across our continent."

Maria Ramos, Chief Executive Officer

- A Net interest margin widened to 4,97% from 4,70%.
- V Cost-to-income ratio improved to 53,4% from 55,9% resulting in a positive Jaws of 5,11%.
- A Pre-provision profit increased by 19% to R17 021m.
- Common Equity Tier 1 (CET1) capital ratio strong at 12,1%.
- A Rest of Africa headline earnings grew 33% to R1 328m.
- **V** Decrease in CIB return on average risk-weighted assets (RoRWA) to 1,73%.
- Credit loss ratio deteriorated from 0,97% to 1,29%.

## Headline earnings per ordinary share (HEPS) and dividend per share (DPS) (cents)



## Net asset value (NAV) per ordinary share, return on equity (RoE) and return on risk-weighted assets (RoRWA) (cents and %)



NAV per ordinary share (cents)
 RoE (%)
 RoRWA (%)

Group performance Segment performance Risk management Appendices

# Overview Salient features Profit and dividend announcement Financials Notes to the financials

A strong African franchise delivering shareholder returns and positively impacting society.

## About Barclays Africa

We are a diversified financial services provider offering an integrated set of products and services across personal and business banking, credit cards, corporate and investment banking, wealth and investment management and insurance.

We are strongly positioned as a fully local bank with regional and international expertise and aspire to build the leading financial services group in our chosen countries in Africa, as well as selected customer and client segments, and to remain locally relevant and competitive in all our presence countries.



Our **Balanced Scorecard** provides a holistic approach to deliver commercial returns, while responding to stakeholders' needs.

		Branches	🗖 ATMs	<b>L</b> Customers	Employees <sup>1</sup>	
1	Botswana	37	115	249k	1 173	
2	Ghana	66	162	516k	1 119	
3	Kenya	121	215	798k	2 887 <sup>2</sup>	
4	Mauritius	19	39	78k	786	
5	Mozambique	49	107	277k	944	
6	Seychelles	7	17	30k	198	
7	South Africa	782	9 153	9 498k	30 631	
8	Tanzania BBT	19	48	41k	503	
8	Tanzania NBC	51	238	660k	1 190	
9	Uganda	40	70	137k	848	
10	Zambia	47	135	228k	968	
Representative offices						

11 Namibia

<sup>2</sup> Includes Barclays Africa Regional Office employees.

12 Nigeria

12,5m Income by segment<sup>1</sup> Income by geography customers 73 1 2 3 8 22.8 branches 21,6 10 2 9 9 **ATMs** RBB South Africa CIB Rest of Africa 41 247 711 WIMI employees We continue on Aimina to While building the our journey to deliver on our By focusing on... bank of the medium-term distinguish future... ourselves from... targets... **Our Retail and Business Investing in Corporate** ...local and regional banks through our Banking turnaround Banking growth access to international Regaining our leading Invest in our people and technologies and market position in South systems to allow us to We recognise that, products and our Africa and driving the develop our expertise and with the pace of ability to connect our build-out across the product portfolio. change, the customers and clients continent. environment in seamlessly to which we operate international markets. will look very different Growing Wealth, **Developing and investing** Investment Management in talent and our people in the future. • A return on equity and Insurance Deliver on our diversity While we remain in the range of Realise synergies and agenda, invest in skills and focused on our 18 - 20% build on the platform to leadership development. strategic priorities, expand into new African we ensure that we capital markets. keep evolving and • Top three by building the capabilities revenue position in required in the future our five key markets through programmes (Botswana, Ghana, Driving change through the four strategic themes... and partnerships Kenya, South Africa such as: and Zambia) African opportunity **Customer and client** • Rise Africa, which experience is part of an Invest in the greatest • An income share international ...international banks by growth opportunities Make our customers' and of 20 – 25% from operating a bank with community for clients' lives easier and help and connect Africa outside South Africa open innovation, deep African insights to international them to prosper. designed to pioneer from our local capital markets. the future of financial operations. • A cost-to-income services; and ratio in the low 50s • We became the Simplify and accelerate Powered by people and first bank in Africa technology Simplify our business to join the global processes to better serve Unlock the power of a R3 Blockchain our customers and clients, dynamic workforce enabled Consortium. with technology, sustainably reduce costs and improve efficiencies. information and innovation to deliver value to our customers and clients.

2014

Excludes Head Office, Treasury and other operations.

5

2015 - 2016

## Consolidated salient features

	30 J	une	31 December		
	2016	2015	Change %	2015	
Statement of comprehensive income (Rm) Income Operating expenses Profit attributable to ordinary equity holders Headline earnings	36 508 19 487 7 019 7 252	32 423 18 129 6 770 6 755	13 7 4 7	67 198 37 661 14 331 14 287	
Statement of financial position Loans and advances to customers (Rm) Total assets (Rm) Deposits due to customers (Rm) Loans to deposits and debt securities ratio (%)	715 209 1 142 469 676 968 87,1	657 412 1 038 945 649 226 85,5	9 10 4	703 359 1 144 604 688 419 86,1	
Financial performance (%) Return on Equity (RoE) Return on Average Assets (RoA) Return on risk-weighted assets (RoRWA) Non-performing loans (NPLs) ratio on gross loans and advances <sup>1</sup>	16,1 1,29 2,08 3,84	16,4 1,33 2,16 3,49		17,0 1,37 2,18 3,47	
Operating performance (%) Net interest margin on average interest-bearing assets Credit loss ratio on gross loans and advances to customers and banks Credit loss ratio on net loans and advances to customers Non-interest income as percentage of total income Cost-to-income ratio Jaws Effective tax rate	4,97 1,29 1,48 42,2 53,4 5,11 28,3	4,70 0,97 1,11 43,1 55,9 0,86 28,6		4,81 0,92 1,05 42,8 56,0 1,39 27,7	
Share statistics (million) Number of ordinary shares in issue Number of ordinary shares in issue (excluding treasury shares) Weighted average number of ordinary shares in issue Diluted weighted average number of ordinary shares in issue	847,8 846,9 846,5 846,5	847,8 846,9 846,9 847,6		847,8 845,7 846,8 847,3	
Share statistics (cents) Headline earnings per ordinary share Diluted headline earnings per ordinary share Basic earnings per ordinary share Diluted basic earnings per ordinary share Dividend per ordinary share relating to income for the reporting period Dividend cover (times) NAV per ordinary share Tangible NAV per ordinary share	856,7 856,7 829,2 829,2 460 1,9 10 788 10 359	797,6 797,0 799,4 798,7 450 1,8 9 860 9 495	7 7 4 2 9 9	1 687,2 1 686,2 1 692,4 1 691,4 1 000 1,7 10 558 10 112	
Capital adequacy (%) Barclays Africa Group Limited Absa Bank Limited	14,6 14,0	14,1 13,0		14,5 13,6	
Common Equity Tier 1 (%) Barclays Africa Group Limited Absa Bank Limited	12,1 10,8	11,7 10,0		11,9 10,3	

Note
<sup>1</sup> The calculation of the NPLs ratio has been changed to also include loans and advances to banks. Based on the previous methodology the NPLs ratio would be **4,28%** (30 June 2015: 3,97%; 31 December 2015: 3,88%).

## Consolidated salient features by segment

	30 June		3 Change	1 December
	2016	2015 <sup>1</sup>	%	2015 <sup>1</sup>
Headline earnings (Rm) RBB	4 911	4 459	10	9 661
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	3 402 1 070 439	3 157 1 033 269	8 4 63	6 694 2 124 843
CIB WIMI Head Office, Treasury and other operations	1 992 691 (342)	1 857 748 (309)	7 (8) 11	3 999 1 452 (825)
Return on average risk-weighted assets (%) RBB	2,34	2,27		2,39
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	2,77 2,99 0,86	2,66 3,05 0,62		2,75 3,00 0,93
CIB	1,73	1,93		1,93
Return on average regulatory capital (%) RBB CIB WIMI <sup>2</sup>	21,1 15,9 23,2	20,3 17,4 25,5		21,3 17,4 24,7
Credit loss ratio (%) <sup>3</sup> RBB	1,48	1,27		1,19
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	1,48 0,99 1,98	1,33 0,79 1,41		1,23 0,85 1,29
CIB WIMI	1,05 (0,05)	0,23 0,08		0,37 (0,07)
Loans and advances to customers (Rm) RBB	483 466	471 603	3	483 755
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	374 753 66 615 42 098	371 890 63 353 36 360	1 5 16	374 997 63 545 45 213
CIB WIMI Head Office, Treasury and other operations	224 777 5 895 1 071	177 881 5 117 2 811	26 15 (62)	213 625 5 350 629
Deposits due to customers (Rm) RBB	341 276	313 546	9	344 847
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	169 746 105 891 65 639	155 952 101 670 55 924	9 4 17	166 015 110 096 68 736
CIB WIMI Head Office, Treasury and other operations	234 425 4 925 96 342	233 571 5 182 96 927	0 (5) (1)	241 689 5 160 96 723
Off-statement of financial position (Rbn) Assets under management and administration	284	274	4	274
Exchange-traded funds Money market Non-money market Intra-segment eliminations	36 59 197 (8)	32 53 197 (8)	13 11	31 55 196 (8)

 Notes

 1
 These numbers have been restated, refer to the reporting changes overview on the inside front cover.

 2
 As WIMI consists primarily of a set of legal entities with a smaller contribution from the Wealth division of Absa Bank Limited, the denominator in the RoRC for WIMI is calculated as the sum of average legal entities' equity including the regulatory capital (RC) contribution for the Wealth division.

 3
 The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparatives credit loss ratios.

## Salient features

- Diluted HEPS increased 7% to 856,7 cents.
- Declared a 2% higher interim DPS of 460 cents.
- Headline earnings in South Africa grew 3% to R5,9bn and rest of Africa rose 33% to R1,3bn.
- RoE declined to 16,1% from 16,4%.
- Pre-provision profit increased 19,1% to R17,0bn.
- Revenue grew 13% to R36,5bn, as net interest income increased 14% and non-interest income rose 10%, while operating expenditure grew 7% to R19,5bn.
- Credit impairments increased 46% to R5,2bn resulting in a 1,29% credit loss ratio from 0,97%.
- Barclays Africa Group Limited's core equity tier 1 (CET1) ratio of 12,1% remains above regulatory requirements and our board target range.

## **Overview of results**

Barclays Africa Group Limited's headline earnings increased 7% to R7 252m from R6 755m. Diluted HEPS also grew 7% to 856,7 cents from 797,0 cents. The Group's RoE decreased to 16,1% from 16,4%, primarily because of higher credit impairments, and its return on assets declined to 1,29% from 1,33%. The Group declared a 2% higher ordinary DPS of 460 cents. Its NAV increased 9% to 10 788 cents.

Pre-provision profit increased 19,1% to R17,0bn, which drove earnings growth. Non-interest income grew 10% and net interest income 14%, as the Group's net interest margin (on average interest-bearing assets) improved to 4,97% from 4,70%. Loans and advances to customers grew 9% to R715bn, while deposits due to customers increased 4% to R677bn. The Group's cost-to-income ratio improved to 53,4% from 55,9% as operating expenses rose 7%. Rand weakness added 3% to the Group's revenue, cost and headline earnings growth. Credit impairments grew 46%, largely due to higher charges in Home Loans, CIB and RBB Rest of Africa. The NPLs ratio rose to 3,8% from 3,5%, while portfolio provisions increased to 72 basis points (bps) of performing loans from 65 bps.

RBB's headline earnings increased 10% to R4 911m, as revenue grew 10% and costs rose 8%. Retail Banking South Africa grew headline earnings 8%, while Business Banking South Africa and RBB Rest of Africa increased 4% and 63% respectively. WIMI's headline earnings decreased 8% to R691m, despite 13% growth in Life Insurance in South Africa, while CIB grew 7% to R1 992m, as 41% higher Corporate earnings offset 20% lower Investment Bank earnings.

Revenue from the rest of Africa grew 27% and headline earnings rose 33% to R1 326m, to contribute 23% and 18% of the Group respectively.

## **Operating environment**

The global economy and markets were volatile in the first half, with wide swings in risk sentiment and asset prices, and big quarterly variations in the growth of many large economies. Advanced economy growth slipped to an estimated 1,6% in the half, while emerging markets grew 4,4%. Soft demand depressed prices for many commodities, while evolving views on the outlook for US monetary policy impacted global markets more broadly.

South Africa's economy shrank 1,2% on an annualised basis in the first quarter, given drought conditions and poor mining output. A poor job market, weak consumer confidence, rising rates and higher inflation placed greater strain on households. For the business sector, low confidence coincided with reduced investment spending. Despite low levels of economic activity, inflation rose beyond the Reserve Bank's 6% upper target, prompting a further 75 bps increase in rates. Growth in the Group's presence markets in the rest of Africa moderated further, due to lower commodity prices, the adverse external environment and fiscal consolidation efforts in some markets.

## Group performance

#### Statement of financial position

Total assets increased 10% to R1 142bn at 30 June 2016, predominantly due to 9% higher loans and advances to customers and 25% growth in trading portfolio assets.

#### Loans and advances to customers

Loans and advances to customers increased 9% to R715bn, or 7% excluding rand depreciation. Retail Banking South Africa's loans rose 1% to R375bn, reflecting 3% growth in Vehicle and Asset Finance (VAF) and 14% higher Personal Loans, while Home Loans declined 1% and Card 2%. Business Banking South Africa's loans rose 5% to R67bn, including 6% growth in mortgages. RBB Rest of Africa's loans increased 16% to R42bn, or 3% in constant currency (CCY). CIB's loans grew 26% to R225bn, largely due to 32% higher term loans.

#### Funding

The Group's liquidity position remains strong. Deposits due to customers grew 4% to R677bn, which increased its loans to deposit and debt securities ratio to 87,1% from 85,5%. Deposits due to customers constituted 75% of total funding from 79%. Retail Banking South Africa maintained its leading market share and increased deposits 9% to R170bn. Business Banking South Africa's deposits grew 4% to R106bn, with 3% higher cheque account deposits. CIB's deposits were flat at R234bn, as 6% lower cheque account deposits offset 10% higher fixed deposits.

#### Net asset value

The Group's NAV per share grew 9% to 10 788 cents from June 2015. During the half it generated profits of R7,0bn, from which it paid R4,6bn in dividends. Its foreign currency translation reserve reduced by R2,1bn to R4,3bn.

#### Capital to risk-weighted assets

Group risk-weighted assets (RWAs) increased 8% to R699bn at 30 June 2016, in line with its asset growth. However, RWAs decreased 1% year to date due to rand depreciation. The Group remains well capitalised, comfortably above minimum regulatory requirements. The Group's CET1 and Tier 1 capital adequacy ratios were 12,1% and 12,6% respectively (from 11,7% and 12,3%). The Group generated 1,1% of CET1 capital internally during the period. Its total capital adequacy ratio was 14,6%. The dividend of 460 cents per share on a dividend cover of 1,9 times recognises the internal capital generation capability, our strategy, and growth plans while having regard to the difficult and volatile macro economy.

#### Statement of comprehensive income

#### Net interest income

Net interest income increased 14% to R21 093m from R18 463m, with average interest-bearing assets growing 8%. The Group's net interest margin improved to 4,97% from 4,70%.

Loan pricing had a 5 bps positive impact, as improved pricing in Home Loans offset compression in Vehicle and Asset Finance. A lower proportion of mortgages had a positive composition impact, partly offset by CIB's growth.

The Group's deposit margin increased, due to improved Retail Banking and Corporate pricing offsetting higher wholesale liquidity premiums and the negative mix impact of increased wholesale funding.

Higher South African interest rates resulted in an endowment contribution on deposits and equity of 6 bps. Despite releasing R224m to the income statement, the benefit from structural hedging declined 10 bps. Rest of Africa added 13 bps to the Group margin, as its margin improved by 35 bps and its weighting in the overall composition increased. The basis reset benefit from prime increasing relative to JIBAR in South Africa added another 6 bps.

## Group performance (continued)

Statement of comprehensive income (continued)

#### Non-interest income

Non-interest income increased 10% to R15 415m from R13 960m accounting for 42% of total revenue. Rest of Africa grew 22% to R2 794m, or (CCY 9%), while South Africa increased 8% to R12 621m. Net fee and commission income rose 5% to R10 305m, with growth in credit cards and electronic banking of 27% and 6% respectively.

RBB's non-interest income grew 7% to R9 483m, 62% of the Group total. Retail Banking South Africa increased 5% to R6 252m with customer growth and sub-inflation fee increases dampened by continued migration to bundled products and electronic channels. Card non-interest income increased 13%, with 14% growth in acquiring volumes. Business Banking's non-interest income grew 6% to R1 769m, largely due to fair value adjustments in its equity portfolio and 6% growth in electronic banking income. RBB Rest of Africa's 22% higher non-interest income of R 1 462m reflects rand depreciation and increased transaction volumes, particularly in card and foreign exchange.

WIMI's non-interest income was flat at R2 502m, as South Africa grew 2% and the Rest of Africa declined 21% due to revised reserving requirements, lower investment returns and new business strain. However, net insurance premiums income grew 16% on continuing lines.

CIB's non-interest income increased 18% to R3 282m, largely due to improved trading. Its overall Markets revenue rose 31% to R2 725m as rest of Africa grew 26% and South Africa 33%, with Fixed Income and Credit up 57% and Foreign Exchange and Commodities increasing 28%.

#### Impairment losses on loans and advances

Credit impairments increased 46% to R5 197m from R3 550m, resulting in a 1,29% credit loss ratio from 0,97%. The Group changed its credit loss ratio disclosure to use gross customer loans and loans to banks, rather than customer loans. On the previous basis, its credit loss ratio increased to 1,48% from 1,11%. Group NPLs increased 17% to R31,4bn, or 3,8% of gross loans and advances from 3,5%. Total NPL coverage was flat at 44%. Balance sheet portfolio impairments increased 18,2% to R5,7bn, or 0,72% of total performing loans from 0,65%. This includes 41% higher macroeconomic impairments of R1,3bn.

RBB's credit impairments grew 21% to R3,9bn, a 1,48% credit loss ratio from 1,27%. Retail Banking South Africa's charge increased 13% to R2,9bn.

Home Loans' charge grew 77% to R505m, a 0,44% credit loss ratio from 0,25%, with NPLs rising 4% year to date. VAF's credit loss ratio rose to 1,13% from 1,09%, as its retail charge increased due to growth in debt counselling and legal. Commercial asset finance's credit loss ratio improved due to low new defaults. Card credit impairments decreased 3% to R1 297m, a 5,95% credit loss ratio from 6,21%, despite increased delinquencies and debt counselling inflows in Absa Card and Woolworths Financial Services. Personal Loans credit impairments increased 22%, largely reflecting book growth and a present value adjustment in the second half of the prior reporting period. Its credit loss ratio rose to 5,85% from 5,43%.

Business Banking South Africa's credit impairments grew 32% to R332m, resulting in a 0,99% credit loss ratio from 0,79%. Its NPLs were flat at R3,2bn. RBB Rest of Africa's credit impairments rose 58% to R646m, increasing its credit loss ratio to 1,98% from 1,41%. Its NPLs increased 19% to R3,4bn, while performing loan cover increased to 1,76% from 1,08%. CIB's credit impairments increased significantly to R1,4bn, largely due to specific impairments in the consumer and resources sector, resulting in a 1,05% credit loss ratio from 0,23%. Its portfolio provisions increased to 0,43% of performing loans.

## Group performance (continued)

#### Statement of comprehensive income (continued)

#### **Operating expenses**

Operating expenses grew 7% to R19 487m from R18 129m. South Africa's 5% growth in operating expenses was below inflation, while Rest of Africa costs rose 17%, or 6% in constant currency. Staff costs grew 8% and accounted for 56% of total expenses. Salaries rose 9% due to higher wage increases for entry level employees and hiring in specialist staff. Incentives were flat, as bonuses rose 6% and share-based payments fell 12%.

Non-staff costs grew 7%, as structural cost programmes produced efficiency gains that enabled continued investment in growth initiatives. Property-related costs grew 1%, reflecting continued portfolio optimisation. Total IT-related costs increased 17% and constituted 19% of overall costs. Depreciation rose 8% and amortisation of intangible assets increased 37% due to investment in new channels. Marketing costs fell 16% after some sponsorships were terminated. Professional fees increased 14% to assist with group projects and implementing regulatory changes.

RBB and WIMI's operating expenses increased 8% and 12% respectively. Retail Banking South Africa's operating expenses grew 6%, reflecting increased staff costs and investment in digital channels, and Business Banking South Africa's rose 6%. RBB Rest of Africa's operating expenses grew 17%, or (CCY 6%), despite inflationary pressures in some countries. CIB's costs grew 5% without reducing investment in systems.

#### Taxation

The Group's taxation expense increased 3% to R2 997m, slightly less than the 4% growth in pre-tax profit, resulting in a 28,3% effective tax rate from 28,6%.

## Segment performance

#### Retail Banking South Africa

Headline earnings grew 8% to R3 402m, as 8% higher pre-provision profits offset 13% higher credit impairments. Transactional and Deposits earnings grew 14% to R1 395m, given 17% higher net interest income and 4% cost growth. Home Loans' earnings fell 7% to R825m, largely due to 77% higher credit impairments. Card earnings increased 23% to R762m, as 6% revenue growth exceeded 4% higher costs and credit impairments decreased 3%. VAF earnings declined 15% to R411m, given lower revenue and 8% higher credit impairments. Personal Loans earnings grew 81% to R199m, reflecting 17% revenue growth combined with 6% lower costs. "Other" segment grew 9% to R190m, due to increased technology, enhancement of digital channels and regulatory costs. Retail Banking South Africa accounted for 45% of total earnings, excluding the Group centre.

#### Business Banking South Africa

Headline earnings increased 4% to R1 070m, reflecting 4% growth in its core franchise and a 7% smaller loss in the non-core equity portfolio. Pre-provision profits grew 11% as 8% revenue growth exceeded 6% higher costs, while its credit loss ratio increased to 0,99%. Business Banking South Africa generated 14% of overall earnings excluding the Group centre.

### Retail and Business Banking Rest of Africa

Headline earnings grew 63% to R439m or (CCY 17%). Revenue growth of 26% exceeded 17% higher costs to increase pre-provision profits 48% and reduce its cost to income ratio to 67,7%. Credit impairments increased 58%, resulting in a 1,98% credit loss ratio. RBB Rest of Africa contributed 6% of total earnings excluding the Group centre.

## Segment performance (continued)

#### Corporate and Investment Bank

Headline earnings rose 7% to R1 992m, due to 45% higher pre-provision profits and 5% lower taxation. Revenues grew 23%, with rest of Africa increasing 34% and South Africa 17%. Markets revenue rose 31%, with South Africa up 33% while Rest of Africa grew 26%. Costs rose 5%, reflecting continued investment in systems and technology. Credit impairments increased by R1 145m, due to specific impairments in the consumer and resources sector and higher portfolio provisions. Corporate earnings grew 41% to R1 172m, while the Investment Bank's fell 20% to R820m, given increased credit impairments. CIB's return on regulatory capital declined to 15,9% from 17,4%, due to higher credit impairments. It contributed 26% of total earnings excluding the Group centre.

#### Wealth, Investment Management and Insurance

Headline earnings fell 8% to R691m due to higher actuarial reserving in Mozambique and Kenya and reduced income on shareholder funds. Excluding these items WIMI's earnings grew 9%. Life Insurance in South Africa grew 13% on the back of 12% higher net premium income. The embedded value of new business increased 21%. Short-term insurance in South Africa grew its continuing line earnings 28%, despite higher claims. Wealth and Investment Management's earnings grew 11% given 10% revenue growth, as net assets under management increased 4% to R284bn. Fiduciary Services earnings fell 10%, while Distribution returned to profitability. Headline earnings for the Other segment declined by R82m which includes the WIMI shareholder investment portfolios which were adversely impacted by currency and market movements. Rest of Africa made a R29m loss due to revised reserving requirements methodology and lower investment returns. WIMI's RoE decreased to 23,2% from 25,4% and it generated 9% of earnings excluding the Group centre.

## Prospects

The UK Brexit vote and its potential for broader implications reduced our 2016 global growth forecast to 3,1%.

We have cut our GDP growth forecast for South Africa to -0,2% in 2016. Inflation is expected to remain high in the second half, given the impact of drought on food inflation while the recent recovery in the rand has only a temporary moderating impact. We forecast inflation will average 6,7% in 2016 and we expect a further 25 bp rate increase towards the end of the year. Key risks facing South Africa include further weakness in the global economy, and the potential for its sovereign credit rating to be downgraded. The outlook is similarly challenging across our presence countries in the rest of Africa, and we expect economic growth of 4,7% for 2016, the region's lowest growth since 2002.

Against this challenging and volatile backdrop, we expect low to mid-single digit loan growth, with CIB growing faster than RBB and rest of Africa growth exceeding South Africa. The Group's net interest margin should be largely in line with 2015, despite a higher proportion of CIB lending and the National Credit Act caps. Continued focus on revenue growth and cost management should improve the Group's cost-to-income ratio. Its credit loss ratio should improve from the first half, given usual seasonality, but remain above through-the-cycle levels. As a result, the Group's RoE is likely to be slightly lower in 2016.

Following Barclays PLC's announcement on 1 March 2016, Barclays PLC continues to explore strategic and capital market options to reduce its shareholding in Barclays Africa Group to achieve regulatory deconsolidation. Barclays Africa Group continues to work with Barclays PLC, including planning for the operational separation of the two businesses in order to preserve value for all stakeholders. Barclays Africa Group and Barclays PLC continue to engage with regulators as the divestment process is subject to all relevant regulatory approvals. Shareholders will be updated in due course.

## Basis of presentation

The Group's interim financial results have been prepared in accordance with the recognition and measurement requirements of International Financial Reporting Standards (IFRS), interpretations issued by the IFRS Interpretations Committee (IFRS-IC), the South African Institute of Chartered Accountants' Financial Reporting Guides as issued by the Accounting Practices Committee, Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the JSE Listings Requirements and the requirements of the Companies Act. The principal accounting policies applied are set out in the Group's most recent audited annual consolidated financial statements.

The Group's unaudited condensed consolidated interim financial statements comply with IAS 34 – Interim Financial Reporting (IAS 34).

The preparation of financial information requires the use of estimates and assumptions about future conditions. Use of available information and application of judgement are inherent in the formation of estimates. The accounting policies that are deemed critical to the Group's results and financial position, in terms of the materiality of the items to which the policies are applied, and which involve a high degree of judgement including the use of assumptions and estimation, are impairment of loans and advances, goodwill impairment, fair value measurements, impairment of available-for-sale financial assets, consolidation of structured or sponsored entities, post-retirement benefits, provisions, income taxes, share-based payments, liabilities arising from claims made under short-term and long-term insurance contracts and offsetting of financial assets and liabilities.

## Accounting policies

The accounting policies applied in preparing the condensed consolidated interim financial results are the same as those in place for the reporting period ended 31 December 2015, except for business portfolio changes which have been presented on the reporting overview on the inside front cover.

## Events after the reporting period

The directors are not aware of any events occurring between the reporting date of 30 June 2016 and the date of authorisation of these condensed consolidated interim financial results as defined in IAS 10 – Events after the Reporting Period (IAS 10).

On behalf of the Board

**W E Lucas-Bull** Group Chairman **M Ramos** Chief Executive Officer

Johannesburg

29 July 2016

## Declaration of interim ordinary dividend number 60

Shareholders are advised that an interim ordinary dividend of 460 cents per ordinary share was declared on 29 July 2016, for the period ended 30 June 2016. The interim ordinary dividend is payable to shareholders recorded in the register of members of the Company at the close of business on 9 September 2016. The directors of Barclays Africa Group Limited confirm that the Group will satisfy the solvency and liquidity test immediately after completion of the dividend distribution.

The dividend will be subject to local dividends withholding tax at a rate of 15%. In accordance with paragraphs 11.17 (a) (i) to (x) and 11.17 (c) of the JSE Listings Requirements, the following additional information is disclosed:

- The dividend has been declared out of income reserves.
- The local dividend tax rate is fifteen per cent (15%).
- The gross local dividend amount is 460 cents per ordinary share for shareholders exempt from the dividend tax.

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- The net local dividend amount is 391 cents per ordinary share for shareholders liable to pay the dividend tax.
- Barclays Africa Group currently has 847 750 679 ordinary shares in issue (includes 878 850 treasury shares).
- Barclays Africa Group Limited's income tax reference number is 9150116714.

In compliance with the requirements of Strate, the electronic settlement and custody system used by the JSE Limited, the following salient dates for the payment of the dividend are applicable:

Last day to trade cum dividend	Tuesday, 6 September 2016
Shares commence trading ex dividend	Wednesday, 7 September 2016
Record date	Friday, 9 September 2016
Payment date	Monday, 12 September 2016

Share certificates may not be dematerialised or rematerialised between Wednesday, 7 September 2016 and Friday, 9 September 2016, both dates inclusive. On Monday, 12 September, the dividend will be electronically transferred to the bank accounts of certificated shareholders. The accounts of those shareholders who have dematerialised their shares (which are held at their participant or broker) will also be credited on Monday, 12 September 2016.

On behalf of the Board

#### N R Drutman

Group Company Secretary

Johannesburg

29 July 2016

Barclays Africa Group Limited is a company domiciled in South Africa. Its registered office is 7th Floor, Barclays Towers West, 15 Troye Street, Johannesburg, 2001.

# Condensed consolidated statement of comprehensive income

	Note	30 Jur <b>2016</b> Rm	ne 2015 Rm	Change %	31 December 2015 Rm
Net interest income	2	21 093	18 463	14	38 407
Interest and similar income Interest expense and similar charges		42 559 (21 466)	34 551 (16 088)	23 33	73 603 (35 196)
Non-interest income	3	15 415	13 960	10	28 791
Net fee and commission income		10 305	9 845	5	20 155
Fee and commission income Fee and commission expense	3.1 3.1	11 859 (1 554)	11 285 (1 440)	5 8	23 152 (2 997)
Net insurance premium income Net claims and benefits incurred on insurance contracts Changes in investment and insurance contract liabilities Gains and losses from banking and trading activities Gains and losses from investment activities Other operating income	3.2 3.3 3.4 3.5 3.6 3.7	3 516 (1 869) (422) 2 989 277 619	2 981 (1 467) (35) 1 987 293 356	18 27 >100 50 (5) 74	6 303 (3 145) (214) 3 933 786 973
Total income Impairment losses on loans and advances	4	36 508 (5 197)	32 423 (3 550)	13 46	67 198 (6 920)
<b>Operating income before operating expenditure</b> Operating expenditure Other expenses	5	31 311 (19 487) (1 272)	28 873 (18 129) (639)	8 7 99	60 278 (37 661) (1 443)
Other impairments Indirect taxation	6	(624) (648)	(16) (623)	>100 4	(84) (1 359)
Share of post-tax results of associates and joint ventures	h	55	71	(23)	129
<b>Operating profit before income tax</b> Taxation expense	7	10 607 (2 997)	10 176 (2 907)	4 3	21 303 (5 899)
Profit for the reporting period		7 610	7 269	5	15 404
Profit attributable to: Ordinary equity holders Non-controlling interest – ordinary shares Non-controlling interest – preference shares		7 019 423 168	6 770 340 159	4 24 6	14 331 752 321 15 404
Fornings per chare.		7 610	7 269	5	15 404
Earnings per share: Basic earnings per share (cents) Diluted basic earnings per share (cents)	1 1	829,2 829,2	799,4 798,7	4 4	1 692,4 1 691,4

## Condensed consolidated statement of comprehensive income

	30 Ju <b>2016</b> Rm	une 2015 Rm	3 Change %	1 December 2015 Rm
Profit for the reporting period Other comprehensive income	7 610	7 269	5	15 404
Items that will not be reclassified to profit or loss	(41)	(30)	37	(118)
Movement in retirement benefit fund assets and liabilities	(41)	(30)	37	(118)
(Decrease)/increase in retirement benefit surplus Increase in retirement benefit deficit Deferred tax	(11) (28) (2)	4 (28) (6)	<(100) 	(42) (72) (4)
Items that are or may be subsequently reclassified to profit or loss	(641)	(1 461)	(56)	888
Movement in foreign currency translation reserve	(2 327)	(938)	>100	3 428
Differences in translation of foreign operations Gains released to profit or loss	(2 007) (320)	(848) (90)	>100 >100	3 695 (267)
Movement in cash flow hedging reserve	1 568	(616)	<(100)	(2 223)
Fair value gains/(losses) arising during the reporting period Amount removed from other comprehensive income and recognised in profit or loss Deferred tax	2 399 (221) (610)	(207) (648) 239	<(100) (66) <(100)	(2 029) (1 058) 864
Movement in available-for-sale reserve	118	93	27	(317)
Fair value gains/(losses) arising during the reporting period Release to profit or loss Deferred tax	130 (12)	(11) 101 3	<(100) (100) <(100)	(690) 210 163
Total comprehensive income for the reporting period	6 928	5 778	20	16 174
Total comprehensive income attributable to: Ordinary equity holders Non-controlling interest – ordinary shares Non-controlling interest – preference shares	6 487 273 168	5 368 251 159	21 9 6	14 649 1 204 321
	6 928	5 778	20	16 174

# Condensed consolidated statement of financial position

	30 June			31 December
	2016	2015 <sup>1</sup>	Change	2015
Note	Rm	Rm	%	Rm
Assets				
Cash, cash balances and balances with central banks	47 734	37 181	28	45 904
Investment securities	101 563	88 009	15	100 965
Loans and advances to banks	83 663	93 535	(11)	85 951
Trading portfolio assets	111 651	89 426	25	137 163
Hedging portfolio assets	1 455	2 106	(31)	2 232
Other assets	37 275	32 132	16	25 846
Current tax assets	1 714	1 354	27	833
Non-current assets held for sale	1 623	949	71	1 700
Loans and advances to customers 8	715 209	657 412	9	703 359
Reinsurance assets	814	467	74	581
Investments linked to investment contracts	19 910	19 025	5	19 517
Investments in associates and joint ventures	1 005	901	12	1 000
Investment properties	894	751	19	1 264
Property and equipment	13 336	11 404	17	13 252
Goodwill and intangible assets	3 635	3 095	17	3 772
Deferred tax assets	988	1 198	(18)	1 265
Total assets	1 142 469	1 038 945	10	1 144 604
Liabilities				
Deposits from banks	77 927	51 041	53	62 980
Trading portfolio liabilities	53 020	48 324	10	90 407
Hedging portfolio liabilities	2 357	2 432	(3)	4 531
Other liabilities	37 085	34 313	8	24 982
Provisions	2 126	1 986	7	3 236
Current tax liabilities	94	151	(38)	242
Non-current liabilities held for sale	9	468	(98)	233
Deposits due to customers 9	676 968	649 226	(33)	688 419
Debt securities in issue	144 522	119 544	21	128 683
Liabilities under investment contracts	28 019	22 706	23	24 209
Policyholder liabilities under insurance contracts	4 506	3 651	23	4 340
Borrowed funds	13 548	11 476	18	13 151
Deferred tax liabilities	1 613	1 768	(9)	544
Total liabilities	1 041 794	947 086	10	1 045 957
Equity				
Capital and reserves				
Attributable to ordinary equity holders:				
Share capital 11	1 694	1 694		1 691
Share premium 11	4 412	4 531	(3)	4 250
Retained earnings	78 078	72 407	(3)	75 785
Other reserves	78 078			
Other reserves		4 875	47	7 566
	91 364	83 507	9	89 292
Non-controlling interest – ordinary shares	4 667	3 708	26	4 711
Non-controlling interest – preference shares	4 644	4 644		4 644
Total equity	100 675	91 859	10	98 647
Total liabilities and equity	1 142 469	1 038 945	10	1 144 604

Note  $^{\rm 1}$   $\,$  These numbers have been restated, refer to the reporting changes overview on the inside front cover.

Group performance Segment performance Risk management Appendices

## Condensed consolidated statement of changes in equity

15

	Number of ordinary shares '000	Share capital Rm	Share premium Rm	Retained earnings Rm	Total other reserves Rm	General credit risk reserve Rm	Available- for-sale reserve Rm
					ſ		
Balance at the beginning of the reporting period	845 725	1 691	4 250	75 785	7 566	727	560
Total comprehensive income	—	_	—	6 979	(492)	_	82
Profit for the period		_	_	7 019	_	_	
Other comprehensive income	_	_	_	(40)	(492)	_	82
Dividends paid				(4 648)	_	_	_
Purchase of Group shares in respect of equity-settled share-based payment arrangements	_	_	(229)	28	_	_	_
Elimination of movement in treasury shares held by Group entities	1 146	3	96	_	_	_	
Movement in share-based payment reserve	_		229	_	40	_	_
Transfer from share-based payment reserve			229		(229)	_	_
Value of employee services	_	_	_	_	261	_	_
Deferred tax	—	—	—	—	8	—	—
Movement in general credit risk reserve				(29)	29	29	
Movement in foreign insurance subsidiary regulatory reserve	_	_	_	18	(18)	_	_
Share of post-tax results of associates and joint ventures	_		_	(55)	55	_	_
Acquisition of subsidiaries <sup>1, 2</sup>	_	_	66	(55)	_	_	_
Balance at the end of the reporting period	846 871	1 694	4 412	78 078	7 180	756	642

Notes

Notes
 The excess of the purchase price over the Group's share of the net assets of Barclays Africa Limited, acquired on 31 July 2013, was accounted for as a deduction against share premium. The sale and purchase agreement between the Group and Barclays Bank PLC allowed for the purchase price to be adjusted for certain items and in June 2016 an agreement was reached on the final purchase price adjustment. As a result Barclays Bank PLC paid R66m to the Group, which was recognised in equity, in line with the accounting of the original transaction.
 <sup>2</sup> The Group acquired a 75% controlling stake in Absa Instant Life (Pty) Ltd, previously known as Instant Life (Pty) Ltd, which resulted in a R25m increase of non-controlling interest.

2016 Cash flow hedging reserve Rm	Foreign currency translation reserve Rm	Foreign insurance subsidiary regulatory reserve Rm	Share- based payment reserve Rm	Associates' and joint ventures' reserve Rm	Total equity attributable to ordinary equity holders Rm	Non- controlling interest – ordinary shares Rm	Non- controlling interest – preference shares Rm	Total equity Rm
(1 870) 1 568	6 461 (2 142)	22	729	937	89 292 6 487	4 711 273	4 644 168	98 647 6 928
— 1 568	(2 142)				7 019 (532)	423 (150)	168 —	7 610 (682)
_	_	_		_	(4 648)	(342)	(168)	(5 158)
_	—	_	—	_	(201)	—	_	(201)
_	_	_	_	_	99	_	_	99
_	—	_	40	_	269	—	_	269
_			(229)		_	_		
_		_	261	_	261	_	_	261
—	—	_	8	_	8	—	_	8
_		_		_	_	_	_	_
_	_	(18)	_	—	_	_	_	_
_	_	_	_	55	_	_	_	_
—	_	_	_	—	66	25	_	91
(302)	4 3 1 9	4	769	992	91 364	4 667	4 644	100 675

30 June 2016

Group performance	Overview	
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# Condensed consolidated statement of changes in equity for the reporting period ended

	Number of ordinary shares '000	Share capital Rm	Share premium Rm	Retained earnings Rm	Total other reserves Rm	
Balance at the beginning of the reporting period Total comprehensive income for the reporting period	846 870	1 694 —	4 548	70 237 6 741	6 211 (1 373)	
Profit for the reporting period Other comprehensive income				6 770 (29)	(1 373)	
Dividends paid during the reporting period Purchase of Group shares in respect of equity-settled share-based payment arrangements Elimination of the movement in treasury shares held by				(4 443) (5)		
Group entities Movement in share-based payment reserve			(18) 1		68	
Transfer from share-based payment reserve Value of employee services			1		(1) 69	
Movement in foreign insurance subsidiary regulatory reserve Movement in general credit risk reserve Share of post-tax results of associates and joint ventures Disposal of interest in a subsidiary				6 96 (71) (154)	(6) (96) 71	
Balance at the end of the reporting period	846 870	1 694	4 531	72 407	4 875	

	Number of ordinary shares '000	Share capital Rm	Share premium Rm	Retained earnings Rm	Total other reserves Rm	
Balance at the beginning of the reporting period Total comprehensive income	846 870	1 694	4 548	70 237 14 228	6 211 421	
Profit for the period Other comprehensive income				14 331 (103)	421	
Dividends paid Purchase of Group shares in respect of equity-settled				(8 248)		
share-based payment arrangements Elimination of the movement in treasury shares held by			(12)	3		
Group entities <sup>1</sup> Movement in share-based payment reserve	(1 145)	(3)	(289) 3		673	
Transfer from share-based payment reserve Value of employee services			3		(3) 283	
Conversion from cash-settled to equity-settled schemes Deferred tax					430 (37)	
Movement in general credit-risk reserve				(130)	130	
Movement in foreign insurance subsidiary regulatory reserve	_	_	_	(2)	2	
Share of post-tax results of associates and joint ventures	—	—	—	(129)	129	
Acquisition of subsidiaries <sup>2</sup> Disposal of interest in a subsidiary <sup>3</sup>				(174)		
Balance at the end of the reporting period	845 725	1 691	4 250	75 785	7 566	

Notes

 <sup>1</sup> The movement is largely due to the elimination of treasury shares in the share incentive trust. These shares were acquired by the trust as part of the conversion of the cash-settled share-based payment schemes.

 <sup>2</sup> The Group acquired a 63,32% shareholding in First Assurance Holdings Limited.

 <sup>3</sup> The Group disposed of part of its interest in National Bank of Commerce (NBC), reducing its interest from 66% to 55%.

		30 June 2015								
General credit risk reserve Rm	Available- for-sale reserves Rm	Cash flow hedging reserve Rm	Foreign currency translation reserve Rm	Foreign insurance subsidiary regulatory reserve Rm	Share- based payment reserve Rm	Associates and joint ventures' reserve Rm	Capital and reserves attributable to ordinary equity holders Rm	Non- controlling interest – ordinary shares Rm	Non- controlling interest – preference shares Rm	Total equity Rm
597	912 59	353 (616)	3 465 (816)	20	56	808	82 690 5 368	3 611 251	4 644 159	90 945 5 778
	 59	(616)	(816)				6 770 (1 402)	340 (89)	159	7 269 (1 491)
_							(4 443)	(330)	(159)	(4 932)
		—	—		—	—	(5)	—	—	(5)
					68		(18) 69			(18) 69
					(1) 69		 69			69
				(6)						
(96)					_			_	_	_
							(154)	176		22
501	971	(263)	2 649	14	124	879	83 507	3 708	4 644	91 859

31 December

2015

General credit- risk reserve Rm	Available- for-sale reserves Rm	Cash flow hedging reserve Rm	Foreign currency translation reserve Rm	Foreign insurance subsidiary regulatory reserve Rm	Share- based payment reserve Rm	Associates and joint ventures' reserve Rm	Capital and reserves attributable to ordinary equity holders Rm	Non- controlling interest – ordinary shares Rm	Non- controlling interest – preference shares Rm	Total equity Rm
597	912 (352)	353 (2 223)	3 465 2 996	20	56	808	82 690 14 649	3 611 1 204	4 644 321	90 945 16 174
	(352)	(2 223)	2 996				14 331 318	752 452	321	15 404 770
							(8 248)	(495)	(321)	(9 064)
	—	—	_	—	—	—	(9)	—	_	(9)
_					673	_	(292) 676	4		(292) 680
 					(3)					
—					283	—	283	4		287
—		—	—	—	430	—	430	—		430
_					(37)	—	(37)	—		(37)
130	_	_	_	_	_	_	_	_	_	—
—		_		2	_			_		—
—		—	—	—	—	129				
—	—	—	—	—		—		209		209
							(174)	178		4
727	560	(1 870)	6 461	22	729	937	89 292	4 711	4 644	98 647

## Condensed consolidated statement of cash flows

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		30 J	une		31 December	
		2016	2015	Change	2015	
	Note	Rm	Rm	%	Rm	
Net cash generated from operating activities		4 701	3 176	48	16 357	
Net cash utilised in investing activities		(1 779)	(939)	89	(4 547)	
Net cash utilised in financing activities		(5 136)	(4 633)	11	(7 316)	
Net (decrease)/increase in cash and cash equivalents		(2 214)	(2 396)	(8)	4 494	
Cash and cash equivalents at the beginning of the reporting period Effect of foreign exchange rate movements on cash and cash	1	21 366	16 626	29	16 626	
equivalents		(198)	(284)	(30)	246	
Cash and cash equivalents at the end of the reporting period	2	18 954	13 946	36	21 366	
Notes to the condensed consolidated statement of cash flows						
<ol> <li>Cash and cash equivalents at the beginning of the reporting period</li> </ol>						
Cash, cash balances and balances with central banks <sup>1</sup>		12 899	12 903	(0)	12 903	
Loans and advances to banks <sup>2</sup>		8 467	3 723	>100	3 723	
		21 366	16 626	29	16 626	
<ol> <li>Cash and cash equivalents at the end of the reporting period</li> </ol>						
Cash, cash balances and balances with central banks <sup>1</sup>		10 644	9 833	8	12 899	
Loans and advances to banks <sup>2</sup>		8 310	4 113	>100	8 467	
		18 954	13 946	36	21 366	

 Notes

 1
 Includes coins and bank notes.

 2
 Includes call advances, which are used as working capital by the Group.

## 1. Headline earnings and earnings per ordinary share



	2016	une 2015		Net	31 Dece 201		
Headline earnings	Gross Rm	Net <sup>1</sup> Rm	Gross Rm	Net <sup>1</sup> Rm	Net change %	Gross Rm	Net <sup>1</sup> Rm
Headline earnings are determined as follows: Profit attributable to ordinary equity holders Total headline earnings adjustment		7 019 233		6 770 (15)	4 <(100)		14 331 (44)
IFRS 3 – Goodwill impairment		_	1	1	(100)	1	1
IFRS 5 – Gains on disposal of non-current asset held for sale IAS 16 – Profit on disposal of property and equipment	(47)	 (34)	(1) (3)	(1) (3)	(100) >100	(1) (13)	(1)
IAS 21 – Recycled foreign currency translation reserve IAS 28 – Impairment of investments in associates and	(320)	(297)	(90)	(90)	>100	(267)	(267)
joint ventures	42	34	—	—	>100	_	_
IAS 36 – Impairment of property and equipment		—	1	1	(100)	1	1
IAS 36 – Impairment of intangible assets	583	583	25	17	>100	72	51
IAS 38 – Gain on disposal of intangible assets	—	—	(6)	(4)	(100)	(7)	(5)
IAS 39 – Release of available-for-sale reserves	—	—	101	73	(100)	210	152
IAS 40 – Change in fair value of investment properties	(65)	(53)	(9)	(9)	>100	47	34
		7 252		6 755	7		14 287

#### Notable adjustments to headline earnings

• The "Profit on disposal of property and equipment" is mainly attributable to the sale of freehold property and equipment.

- The "Recycled foreign currency translation reserve" is due to the foreign currency distribution which formed part of the permanent capital of the London branch.
- "Impairment of investments in associates and joint ventures" relates to investments held in CIB.
- The "Impairment of intangible assets" was incurred in RBB and Head Office. The impairment in RBB was mainly due to the impact of the interest rate outlook on the fair value of the purchased customer list. The impairment in Head Office is due to a decision to fully impair costs spent on our Virtual Bank work even though we continue to explore opportunities in this regard. In the prior reporting period, WIMI impaired their previously used computer software development costs due to the business investing in integrated technology across Africa.
- The "Release of available-for-sale reserves" during the previous reporting period relates to releases from the sale of government bonds.
- "Change in fair value of investment properties" in the current and prior reporting periods relates to Commercial Property Finance (CPF).

Performance indicators and condensed notes to the consolidated financial statements

## 1. Headline earnings and earnings per ordinary share (continued)

	30 June	2		1 December
	2016 Rm	2015 Rm	Change value/ %	2015 Rm
Basic earnings per ordinary share Basic earnings attributable to ordinary equity holders (Rm)	7 019	6 770	4	14 331
Weighted average number of ordinary shares in issue (million)	846,5	846,9	(0,4)	846,8
Issued shares at the beginning of the reporting period (million) Treasury shares held by Group entities (million)	847,8 (1,3)	847,8 (0,9)	(0,4)	847,8 (1,0)
Basic earnings per ordinary share (cents)	829,2	799,4	4	1 692,4
Diluted basic earnings per ordinary share Basic earnings attributable to ordinary equity holders (Rm)	7 019	6 770	4	14 331
Diluted weighted average number of ordinary shares in issue (million)	846,5	847,6	(1,1)	847,3
Weighted average number of ordinary shares in issue (million) Adjustments for share options at no value (million)	846,5	846,9 0,7	(0,4) (0,7)	846,8 0,5
Diluted basic earnings per ordinary share (cents)	829,2	798,7	4	1 691,4
Headline earnings per ordinary share Headline earnings attributable to ordinary equity holders (Rm)	7 252	6 755	7	14 287
Weighted average number of ordinary shares in issue (million)	846,5	846,9	(0,4)	846,8
Headline earnings per ordinary share (cents)	856,7	797,6	7	1 687,2
Diluted headline earnings per ordinary share Headline earnings attributable to ordinary equity holders (Rm)	7 252	6 755	7	14 287
Diluted weighted average number of ordinary shares in issue (million)	846,5	847,6	(1,1)	847,3
Diluted headline earnings per ordinary share (cents)	856,7	797,0	7	1 686,2

## 2. Net interest income



□□ Net interest income (Rm) - Net interest margin – after impairment

losses on average loans and advances<sup>1</sup> (%) Net interest margin on average -

interest-bearing assets<sup>1</sup> (%)

		2016	30 Ji	une	2015 <sup>2</sup>			31 December 2015	
Group average statement of financial position	Average balance <sup>1</sup> Rm	Average rate %	Interest income/ (expense) Rm	Average balance <sup>1</sup> Rm	Average rate %	Interest income/ (expense) Rm	Average balance <sup>1</sup> Rm	Average rate %	Interest income/ (expense) Rm
Assets Cash, cash balances and balances with central banks Investment securities Loans and advances to banks and customers Other interest <sup>3</sup>	894 94 657 758 754 —	1,57 9,64 9,96 —	7 4 536 37 588 428	1 371 85 053 706 071 	2,21 8,26 8,63	15 3 485 30 211 840	950 84 662 713 704 —	2,32 8,70 9,03	22 7 365 64 450 1 766
Interest-bearing assets	854 305	10,02	42 559	792 495	8,79	34 551	799 316	9,21	73 603
Non-interest-bearing assets	274 518			234 773			245 388		
Total assets	1 128 823	7,58	42 559	1 027 268	6,78	34 551	1 044 704	7,05	73 603
Liabilities									
Deposits due to banks and customers Debt securities in issue Borrowed funds Other interest <sup>3</sup>	688 880 133 513 13 356 —	(4,80) (8,23) (10,34) —	(16 447) (5 466) (687) 1 134	621 334 114 184 11 476	(4,02) (6,91) (8,19) —	(12 386) (3 911) (466) 675	637 454 119 511 11 891	(4,18) (6,92) (9,63) —	(26 663) (8 271) (1 145) 883
Interest-bearing liabilities Non-interest-bearing liabilities	835 749 191 027	(5,17)	(21 466)	746 994 186 544	(4,34)	(16 088)	768 856 181 718	(4,58)	(35 196)
Total liabilities Total equity	1 026 776 102 047	(4,20)	(21 466)	933 538 93 730	(3,48)	(16 088)	950 574 94 130	(3,70)	(35 196)
Total equity and liabilities	1 128 823	(3,82)	(21 466)	1 027 268	(3,16)	(16 088)	1 044 704	(3,37)	(35 196)
Net interest margin on average interest-bearing assets		4,97			4,70			4,81	

Notes

- Average balances are calculated based on daily weighted average balances. These numbers have been restated, refer to the reporting changes overview on the inside front cover. "Other interest" on assets and liabilities includes fair value adjustments on hedging instruments and hedged items.

### 2. Net interest income (continued)

	30 June		31 December
Change in net interest margin	2016	2015	2015
	bps	bps	bps
Loans and advances to customers (i)	7	7	8
Change in customer ratings (pricing)	5	6	8
Change in composition	2	1	0
Deposits due to customers (ii)	2	_	2
Change in customer rates (pricing)	6	(4)	3
Change in composition	(5)	2	(3)
Endowment (iii)	1	2	2
Equity endowment (iii)	5	4	1
Interest rate risk management (hedging strategy) (iii)	(10)	(6)	(6)
Rest of Africa (iv)	13	3	4
Other (v)	10	6	7
	27	14	16

#### Performance

The Group's net interest margin expanded by **27 bps** (30 June 2015: 14 bps) during the current reporting period. The increase in net interest margin is mainly attributable to the following:

#### (i) Loans and advances to customers

- Margins improved from higher interest rates during the current reporting period. Home Loans margin improved following the roll-off of lower margin business and also the recognition of interest previously suspended on NPLs. Business Banking margin was marginally up from increased recoveries of suspended interest on the NPL portfolio, partially offset by competitor and funding pressure. VAF margin was lower from competitive pricing pressure.
- A reduction in the Home Loans portfolio relative to the Group's overall loans and advances growth created a positive composition effect. This was offset by the negative composition effect of faster growth in CIB South Africa advances relative to the Group's overall loans and advances growth.

#### (ii) Deposits due to customers

- Improved pricing within Retail Banking and Corporate contributed favourably to the Group's liability margin, partially offset by higher wholesale liquidity premiums.
- Higher reliance on wholesale funding has created a negative composition effect.

#### 2. Net interest income (continued)

Performance (continued)

#### (iii) Hedging strategy



- Absa Bank Limited employs a governed interest rate strategy (hedging programme) through the interest rate cycle to reduce margin volatility associated with structural balances (i.e. rate insensitive liabilities as well as the endowment associated with equity).
  - Qualification criterion for balances to be treated as structural is well defined and tested. As at 30 June 2016 an aggregate of 13% (30 June 2015: 14%) of Absa Bank Limited's total capital and liabilities constituted structural balances.
  - Cash flow hedge accounting is applied to account for the interest rate swaps executed as part of the hedging programme. The benefit realised in the current reporting period of 5 bps was 10 bps lower than the benefit of 15 bps in the previous reporting period, releasing R224m (30 June 2015: R586m) to the statement of comprehensive income.

#### (iv) Rest of Africa

• Africa had a 13 bps favourable impact on the Group margin reflecting a pricing benefit of 5 bps and an 8 bps positive composition impact as a result of the faster relative growth in this portfolio. The pricing benefit was assisted by increasing interest rates in a number of markets.

#### (v) Other

The main contributor to the 10 bps in other was the basis benefit of Prime rate increases during the current reporting period (75 bps) relative to the corresponding movement in JIBAR.



In a decreasing rate scenario, the hedging programme enhances the net interest margin while the opposite is true for an increasing rate scenario.
 Basis risk still remains between prime assets and the three-month Johannesburg Interbank Agreed Rate (IIBAR) repricing liabilities after hedging.

Right-hand side of the "y" axis. Left-hand side of the "y" axis.

Absa Bank Limited hedging strategy:
 The hedging programme provides greater margin stability from an interest rate risk perspective over the entire cycle

Group performance	Overview	
Segment performance		6
Risk management		8
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## 3. Non-interest income

### 3.1 Net fee and commission income

5.1 Net lee and commission income	30 Ji <b>2016</b> Rm	une 2015 Rm	Change %	31 December 2015 Rm
Asset management and other related fees	86	64	34	108
Consulting and administration fees	365	386	(5)	779
Credit-related fees and commissions	8 869	8 361	6	17 279
Cheque accounts	2 163	2 086	4	4 159
Credit cards <sup>1</sup>	1 267	999	27	2 172
Electronic banking	2 436	2 302	6	4 871
Other <sup>2</sup>	1 886	1 842	2	3 786
Savings accounts	1 117	1 132	(1)	2 291
Insurance commission received Investment banking fees Merchant income Other fee and commission income Trust and other fiduciary service fees	551 121 848 308 711	593 194 841 135 711	(7) (38) 1 >100	1 145 333 1 731 334 1 443
Portfolio and other management fees	573	575	(0)	1 151
Trust and estate income	138	136	1	292
Fee and commission income	11 859	11 285	5	23 152
Fee and commission expense	(1 554)	(1 440)	8	(2 997)
Cheque processing fees	(67)	(66)	2	(127)
Insurance commission paid	(579)	(492)	18	(1 039)
Other fee and commission expense	(821)	(792)	4	(1 635)
Transaction-based legal fees	(10)	(1)	>100	(1)
Trust and other fiduciary service fees	(22)	(29)	(24)	(71)
Valuation fees	(55)	(60)	(8)	(124)
	10 305	9 845	5	20 155
Segment split <sup>3</sup> RBB	8 770	8 295	6	17 047
Retail Banking South Africa	5 937	5 696	4	11 689
Business Banking South Africa	1 594	1 561	2	3 155
RBB Rest of Africa	1 239	1 038	19	2 203
CIB	1 047	1 001	5	2 063
WIMI	690	720	(4)	1 375
Head Office, Treasury and other operations	(202)	(171)	17	(330)
	10 305	9 845	5	20 155

 Notes

 1
 Includes card issuing fees.

 2
 Includes service and credit-related fees and commissions on mortgage loans and foreign exchange transactions.

 3
 These numbers have been restated, refer to the reporting changes overview on the inside front cover.

## 3. Non-interest income (continued)

### 3.2 Net insurance premium income

	30 J	une	31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm	
Gross claims and benefits paid on insurance contracts Premiums ceded to reinsurers	4 130 (614)	4 091 (1 110)	1 (45)	8 181 (1 878)	
	3 516	2 981	18	6 303	
Segment split					
Retail Banking South Africa, including Woolworths Financial Services (WFS)	144	138	4	281	
WIMI	3 372	2 843	19	6 022	
	3 516	2 981	18	6 303	

#### 3.3 Net claims and benefits incurred on insurance contracts

	30 J	une		31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm		
Gross claims and benefits incurred on insurance contracts Reinsurance recoveries	(2 111) 242	(2 117) 650	0 (63)	(4 178) 1 033		
	(1 869)	(1 467)	27	(3 145)		
Segment split						
Retail Banking South Africa, including WFS WIMI Head Office, Treasury and other operations	(25) (1 844) —	(19) (1 446) (2)	32 28 (100)	(40) (3 105) —		
	(1 869)	(1 467)	27	(3 145)		

#### 3.4 Changes in investment and insurance contract liabilities

-	30 Jun	e	31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm	
Change in insurance contract liabilities Change in investment contract liabilities <sup>1</sup>	(129) (293)	11 (46)	<(100) >100	70 (284)	
	(422)	(35)	>100	(214)	
Segment split					
Retail Banking South Africa, including WFS WIMI Head Office, Treasury and other operations	1 (425) 2	(2) (35) 2	<(100) >100	(3) (216) 5	
	(422)	(35)	>100	(214)	

Note One of the main drivers to the movement of the Group's "Liabilities under investment contracts" is the underlying performance of the related assets. "Change in investment contract liabilities" should therefore be read in conjunction with "Net gains on investments from insurance activities: Policyholder investment contracts" reported in "Gains and losses from investment activities".

## 3. Non-interest income (continued)

### 3.5 Gains and losses from banking and trading activities

5.5 Gains and 105565 from banking and trading activities	30 Ju	ine	31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm	
Net losses on investments	(114)	(197)	(42)	(225)	
Debt instruments designated at fair value through profit or loss Equity instruments designated at fair value through profit or loss Available-for-sale unwind from reserves	(3) (111) —	2 (98) (101)	<(100) 13 (100)	18 (33) (210)	
Net trading result	2 901	1 971	47	4 103	
Net trading income excluding the impact of hedge accounting Ineffective portion of hedges	2 971 (70)	1 968 3	51 <(100)	4 253 (150)	
Cash flow hedges Fair value hedges	(69) (1)	(8) 11	>100 <(100)	(188) 38	
Other gains	202	213	(5)	55	
	2 989	1 987	50	3 933	
Segment split					
RBB	362	211	72	546	
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	130 9 223	65 5 141	100 80 58	129 15 402	
CIB WIMI Head Office, Treasury and other operations	2 250  377	1 798 1 (23)	25 (100) <(100)	3 706 1 (320)	
	2 989	1 987	50	3 933	

## 3.6 Gains and losses from investment activities

	30 Ju	ine	31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm	
Net gains on investments from insurance activities	229	260	(12)	679	
Policyholder insurance contracts Policyholder investment contracts <sup>1</sup> Shareholders' funds	134 (28) 123	88 17 155	52 <(100) (21)	85 337 257	
Other gains	48	33	45	107	
	277	293	(5)	786	
Segment split					
CIB WIMI Head Office, Treasury and other operations	 608 (331)	1 334 (42)	(100) 82 >100	1 698 87	
	277	293	(5)	786	

Note
One of the main drivers to the movement of the Group's "Liabilities under investment contracts" is the underlying performance of the related assets. "Net gains on investments from insurance activities: Policyholder investment contracts" should therefore be read in conjunction with "Change in investment contracts" reported in "Changes in investment and insurance contract liabilities".

## 3. Non-interest income (continued)

### 3.7 Other operating income

5.7 Other operating income		30 June		31 December	
	2016 Rm	2015 Rm	Change %	2015 Rm	
Property-related income	190	133	43	281	
Income from investment properties	159	91	75	144	
Change in fair value Rentals	79 80	11 80	>100	35 109	
Profit on disposal of property and equipment Profit on sale of developed properties (Loss)/profit on sale of repossessed properties Rental income	3 5 (16) 39	3 23 1 15	(78) <(100) >100	14 31 13 79	
Other operating income	429	223	92	692	
Foreign exchange differences, including recycle from other comprehensive income Income from maintenance contracts Profit on disposal of intangible assets Sundry income <sup>1</sup>	338 12  79	122 14 6 81	>100 (14) (100) (2)	327 30 7 328	
	619	356	74	973	
Segment split					
Property-related income	190	133	43	281	
RBB	155	110	41	227	
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	(15) 162 8	6 99 5	<(100) 64 60	26 194 7	
CIB WIMI Head Office, Treasury and other operations	 23 12	(1) 14 10	(100) 64 20	 30 24	
Other operating income	429	223	92	692	
RBB	76	99	(23)	216	
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	80 4 (8)	75 5 19	7 (20) <(100)	200 8 8	
CIB WIMI Head Office, Treasury and other operations	(15) 78 290	(9) 59 74	67 32 >100	120 157 199	
	619	356	74	973	

## 4. Impairment losses on loans and advances



	30 Ju	ne	31 December		
Charge to the statement of comprehensive income by market segment	2016 Rm	2015 Rm	Change %	2015 Rm	
RBB Total charge Credit loss ratio (%) <sup>1</sup>	3 855 1,48	3 199 1,27	21	6 094 1,19	
Retail Banking South Africa Card Home Loans Personal Loans Transactional and Deposits Vehicle and Asset Finance Other	1 297 505 501 65 506 4	1 332 285 409 47 468 (1)	(3) 77 22 38 8 <(100)	2 344 689 805 83 848 —	
Total charge Credit loss ratio (%)1	2 878 1,48	2 540 1,33	13	4 769 1,23	
Business Banking South Africa Total charge Credit loss ratio (%) <sup>1</sup>	331 0,99	251 0,79	32	548 0,85	
RBB Rest of Africa Total charge Credit loss ratio (%) <sup>1</sup>	646 1,98	408 1,41	58	777 1,29	
CIB Total charge Credit loss ratio (%) <sup>1</sup>	1 383 1,05	238 0,23	>100	793 0,37	
WIMI Total charge Credit loss ratio (%) <sup>1</sup>	(2) (0,05)	3 0,08	<(100)	(5) (0,07)	
Head Office, Treasury and other operations Total charge	(39)	110	<(100)	38	
Total charge to the statement of comprehensive income	5 197	3 550	46	6 920	
Comprising: Impairments raised	5 691	4 039	41	7 896	
Identified impairments Unidentified impairments	5 215 476	3 791 248	38 92	7 452 444	
Recoveries of loans and advances previously written off <sup>2</sup>	(494)	(489)	1	(976)	
Total charge to the statement of comprehensive income	5 197	3 550	46	6 920	
Credit loss ratio on gross loans and advances to customers and banks	1,29	0,97		0,92	
Credit loss ratio on net loans and advances to customers	1,48	1,11		1,05	

Notes
 The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios.
 Includes collection costs of **R159m** (30 June 2015: R133m; 31 December 2015: R295m).

## 4. Impairment losses on loans and advances (continued)

Charge to the statement of comprehensive income by geographical segment	30 Ju <b>2016</b> Rm	ne 2015 Rm	Change %	31 December 2015 Rm
South Africa	4 269	3 031	41	5 706
Credit loss ratio (%)1	1,23	0,95		0,87
Rest of Africa	928	519	79	1 214
Credit loss ratio (%) <sup>1</sup>	1,67	1,11		1,18

Loans and advances to customers	Pe Exposure Rm	rforming loar Impair- ment Rm	20	une 16 Non- Exposure Rm	performing lo Impair- ment Rm	oans Coverage ratio %	Net total exposure Rm
RBB	473 620	4 664	0,98	26 214	11 704	44,65	483 466
Retail Banking South Africa Credit cards Instalment credit agreements Loans to associates and joint ventures Mortgages Other loans and advances Overdrafts Personal and term loans	366 715 35 312 72 598 16 615 220 315 470 3 337 18 068	3 158 779 640 — 1 211 — 40 488	0,86 2,21 0,88 0,55  1,20 2,70	19 586 5 442 1 977 9 684 	8 390 3 842 809 2 117 128 1 494	42,84 70,60 40,92  21,86 63,68 65,47	374 753 36 133 73 126 16 615 226 671 470 3 370 18 368
Business Banking South Africa	65 330	773	1,18	3 206	1 148	35,81	66 615
Mortgages (including CPF) <sup>2</sup> Overdrafts Term loans	31 505 19 180 14 645	192 354 227	0,61 1,85 1,55	1 524 895 787	556 396 196	36,48 44,25 24,90	32 281 19 325 15 009
RBB Rest of Africa	41 575	733	1,76	3 422	2 166	63,30	42 098
CIB WIMI Head Office, Treasury and other operations	222 663 5 876 1 072	959 42 1	0,43 0,71 0,09	5 109 86 —	2 036 25 —	39,85 29,07 —	224 777 5 895 1 071
Loans and advances to customers	703 231	5 666	0,81	31 409	13 765	43,83	715 209
Loans and advances to customers and banks	786 894	5 666	0,72	31 409	13 765	43,83	798 872

	30 June 2015 Performing loans Non-performing loans							
Loans and advances to customers	Exposure Rm	Impair- ment Rm	Coverage ratio %	Exposure Rm	Impair- ment Rm	Coverage ratio %	Net total exposure Rm	
RBB	462 279	4 168	0,90	24 504	11 012	44,94	471 603	
Retail Banking South Africa	364 594	3 066	0,84	18 414	8 052	43,73	371 890	
Credit cards Instalment credit agreements Loans to associates and joint ventures Mortgages Other loans and advances Overdrafts Personal and term loans	36 022 72 622 14 163 222 791 344 2 408 16 244	821 543 1 234 	2,28 0,75  0,55  1,33 2,68	5 312 1 455 	3 810 613 2 224  92 1 313	71,72 42,13 23,43 58,23 65,72	36 703 72 921 14 163 228 824 344 2 442 16 493	
Business Banking South Africa	61 959	718	1,16	3 221	1 109	34,43	63 353	
Mortgages (including CPF) <sup>2</sup> Overdrafts <sup>3</sup> Term loans <sup>3</sup>	29 418 18 536 14 005	217 294 207	0,73 1,59 1,48	1 721 770 730	591 307 211	34,34 39,87 28,90	30 331 18 705 14 317	
RBB Rest of Africa	35 726	384	1,07	2 869	1 851	64,52	36 360	
CIB WIMI	176 753 5 149	463 49	0,26 0,95	2 202 52	611 35	27,75 67,31	177 881 5 117	
Head Office, Treasury and other operations	2 921	110	3,77		_	_	2 811	
Loans and advances to customers	647 102	4 790	0,74	26 758	11 658	43,57	657 412	
Loans and advances to customers and banks	740 637	4 790	0,65	26 758	11 658	43,57	750 947	

#### Notes

otes The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparatives credit loss ratios. Included in mortgages is loans to associates and joint ventures. Some overdrafts were reallocated to term loans to align to the way the products are utilised by the customers.

## Performance indicators and condensed notes to the consolidated financial statements

## 4. Impairment losses on loans and advances (continued)

	31 December 2015								
	Pe	rforming loan			Non-performing loans				
Loans and advances to customers	Exposure Rm	Impair- ment Rm	Coverage ratio %	Exposure Rm	Impair- ment Rm	Coverage ratio %	Net total exposure Rm		
RBB	473 956	4 184	0,88	25 077	11 094	44,24	483 755		
Retail Banking South Africa	367 475	3 024	0,82	18 198	7 652	42,05	374 997		
Credit cards Instalment credit agreements Loans to associates and joint ventures Mortgages Other loans and advances Overdrafts Personal and term loans Business Banking South Africa Mortgages (including CPF) <sup>1</sup> Overdrafts <sup>2</sup> Term loans <sup>2</sup>	36         390           72         426           16         176           222         315           367         2           2         781           17         020           62         052           30         016           17         289           14         747	724 548 — 1 243 — 34 475 661 190 270 201	1,99 0,76 — 0,56 — 1,22 2,79 1,07 0,63 1,56 1,36	5 014 1 602  9 341  172 2 069 3 306 1 620 960 726	3 532 621  2 064  99 1 336 1 152 586 370 196	70,44 38,76 	37 148 72 859 16 176 228 349 367 2 820 17 278 63 545 30 860 17 609 15 076		
RBB Rest of Africa	44 429	499	1,12	3 573	2 290	64,09	45 213		
CIB WIMI Head Office, Treasury and other operations	212 508 5 346 669	766 32 40	0,36 0,60 5,98	2 834 69	951 33	33,56 47,83	213 625 5 350 629		
Loans and advances to customers	692 479	5 022	0,73	27 980	12 078	43,17	703 359		
Loans and advances to customers and banks	778 430	5 022	0,65	27 980	12 078	43,17	789 310		

Reconciliation of allowance for impairment losses on loans and advances to customers	Retail Banking South Africa Rm	Business Banking South Africa Rm	RBB Rest of Africa Rm	30 June 2016 CIB Rm	WIMI Rm	Head Office, Treasury and other operations Rm	Total Rm
Balance at the beginning of the reporting period Net present value unwind on non-performing book Exchange differences Amounts written off Impairment raised – identified Impairment raised – unidentified	10 676 (296) (2 032) 3 143 57	1 813 (53) (226) 340 47	2 789 — (194) (424) 659 69	1 717 (70) (65) 1 071 342	65 — — 2 —	40 — — — (39)	17 100 (349) (264) (2 747) 5 215 476
Balance at the end of the reporting period	11 548	1 921	2 899	2 995	67	1	19 431

Notes

 Included in mortgages is loans to associates and joint ventures.
 Some overdrafts were reallocated to term loans to align to the way the products are utilised by the customers.
Performance indicators and condensed notes to the consolidated financial statements

### 4. Impairment losses on loans and advances (continued)

				30 June 2015			
Reconciliation of allowance for impairment losses on loans and advances to customers	Retail Banking South Africa Rm	Business Banking South Africa Rm	RBB Rest of Africa Rm	CIB Rm	WIMI Rm	Head Office, Treasury and other operations Rm	Total Rm
Balance at the beginning of the reporting period	10 912	2 028	2 354	754	82	—	16 130
Net present value unwind on non-performing book	(205)	(72)	—		—		(277)
Exchange differences	—		(137)	(4)	—		(141)
Transfer between segments			(86)	86	_		
Amounts written off	(2 441)	(472)	(386)	(1)	(3)		(3 303)
Impairment raised – identified	2 852	229	462	247	_	1	3 791
Impairment raised – unidentified	—	114	28	(8)	5	109	248
Balance at the end of the reporting period	11 118	1 827	2 235	1 074	84	110	16 448

				31 December 2015			
Reconciliation of allowance for impairment losses on loans and advances to customers	Retail Banking South Africa Rm	Business Banking South Africa Rm	RBB Rest of Africa Rm	CIB Rm	WIMI Rm	Head Office, Treasury and other operations Rm	Total Rm
Balance at the beginning of the reporting period	10 912	2 028	2 354	754	82	—	16 130
Net present value unwind on non-performing book	(594)	(130)			—	_	(724)
Exchange differences	—		300	136	—	—	436
Transfer between segments			(86)	86	—	_	
Amounts written off	(5 063)	(784)	(719)	(57)	(15)	_	(6 638)
Impairment raised – identified	5 464	572	870	545	(1)	2	7 452
Impairment raised – unidentified	(43)	127	70	253	(1)	38	444
Balance at the end of the reporting period	10 676	1 813	2 789	1 717	65	40	17 100

Statement of financial position – identified and unidentified impairments	30 <b>2016</b> Rm	June 2015 Rm	Change %	31 December 2015 Rm
Comprising:				
Identified impairments	16 653	14 408	16	14 755
Performing loans NPLs	2 888 13 765	2 756 11 652	5 18	2 682 12 073
Unidentified impairments	2 778	2 040	36	2 345
Model driven Macroeconomic Emergence period	1 467 1 297 14	981 918 141	50 41 (90)	1 260 928 157
	19 431	16 448	18	17 100

### Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 4. Impairment losses on loans and advances (continued)

### Performance

Credit impairments increased by 46% to R5 197m (2015: R3 550m) resulting in a credit loss ratio of 129 bps (2015: 97 bps<sup>1</sup>). This is largely due to macroeconomic pressure in the Home Loans portfolio and loan book growth in Personal Loans, coupled with emerging risk and larger defaults in specific countries in the RBB Rest of Africa portfolio. The increase in specific impairments in the CIB portfolio mainly relate to exposures in the consumer and natural resources sectors which also contributed to an increase in NPLs.

Given the current economic environment in which the Group operates, performing coverage increased to 72 bps (2015: 65 bps), while nonperforming coverage increased to 43,83% (2015: 43,57%).

NPLs increased by 17,4% to R31 409m (2015: R26 758m) largely due to deterioration in construct across all portfolios in Retail as a result of macroeconomic strain.

### 5. Operating expenses



	30 J	une		31 December
	2016	2015	Change	2015
Breakdown of operating expenses	Rm	Rm	%	Rm
Administration fees	412	433	(5)	788
Amortisation of intangible assets	313	229	37	475
Auditors' remuneration	144	135	7	277
Cash transportation	524	420	25	884
Depreciation	822	758	8	1 548
Equipment costs	212	215	(1)	441
Information technology	1 461	1 137	28	2 274
Investment properties charges – change in fair value	_	2	(100)	82
Marketing costs	610	722	(16)	1 740
Operating lease expenses on properties	817	776	5	1 657
Other <sup>2</sup>	912	924	(1)	1 650
Printing and stationery	197	177	11	390
Professional fees	828	728	14	1 902
Property costs	835	867	(4)	1 563
Staff costs	10 824	10 053	8	20 902
Bonuses	752	709	6	1 875
Deferred cash and share-based payments	337	381	(12)	662
Other <sup>3</sup>	522	509	3	1 061
Salaries and current service costs on post-retirement benefits	9 058	8 314	9	16 984
Training costs	155	140	11	320
Telephone and postage	576	553	4	1 088
	19 487	18 129	7	37 661

Notes

The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios. Based on the previous methodology the credit loss ratios would be **1,48%** (30 June 2015: 1,11%; 31 December 2015: 1,05%). Includes fraud losses, travel and entertainment costs as well as administration fees allocated to the Edcon portfolio.

Includes recruitment costs, membership fees to professional bodies, staff parking, redundancy fees, study assistance, staff relocation and refreshment costs.

# Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 5. Operating expenses (continued)

	30	June		31 December
Breakdown of IT-related spend included in operating expenses	2016 Rm	2015 Rm	Change %	2015 Rm
Amortisation of intangible assets and depreciation of equipment	662	553	20	1 129
Information technology	1 461	1 137	28	2 274
Staff costs	1 014	871	16	1 868
Other	536	573	(6)	1 404
	3 673	3 134	17	6 675

Operating cost growth has partially been driven by the appreciation of Rest of Africa currencies and where appropriate, the following commentary is based on constant currency movement. The Group maintained its focus on actively managing the cost base, resulting in operating expenses growing below inflation in constant currency. Major drivers of cost are constantly evaluated for increased optimisation, with specific focus on property, IT and headcount. As per the terms of the purchase agreement, some operating expenses of the African entities acquired during 2013 are still being funded by Barclays Bank PLC.

Operating expenses increased by **7%** (CCY 5%) to **R19 487m** (30 June 2015: R18 129m) and the Group's cost-to-income ratio improved significantly to 53,4% from 55,9%. Staff costs increased by **8%** (CCY 5%), while non-staff-related costs increased by **7%** (CCY 5%).

- Other operating expenses decreased by 1% to **R912m** (30 June 2015: R924m) assisted by lower travel costs and once-off profits on facility and equipment disposals.
- Amortisation of intangible assets increased 37% due to investments in new customer-facing channels across our markets.
- Cash transportation costs grew 25% due to the outsourcing of cash operations in South Africa which is offset in staff costs.
- Depreciation increased 8% from price inflation on replacement assets and an investment in improving technology service levels.
- Information Technology costs increased 28% due to continued investment to improve service levels on key systems, the purchase of additional licences to support new front-end channel systems as well as the impact of the depreciating currency on imported IT services.
- Marketing costs reduced 16% following the termination of some sponsorship activities and lower advertising spend during the current reporting period.
- Continued optimisation of corporate and branch property costs continued in 2016 and is reflected by Property costs and Operating lease expenses on properties which only increased by 1% to **R1 652m** (30 June 2015: R1 643m).
- Professional fees increased 14% due to additional support to assist with the implementation of regulatory changes and additional support to help deliver on group-wide initiatives.
- Staff costs grew by 8% to **R10 824m** (30 June 2015: R10 053m), which is a sub-inflationary in constant currency as a result of lower headcount following the outsourcing of cash operations and also ongoing focus on cost management.
- The marginal 4% increase in telephone and postage costs was assisted by postage costs which remained unchanged due to declining volumes, as customers migrate to electronic means of communication.

### 6. Indirect taxation

	30 J	une		31 December
	2016 Rm	2015 Rm	Change %	2015 Rm
Training levy	103	87	18	180
Value-added tax net of input credits	545	536	2	1 179
	648	623	4	1 359

Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 7. Taxation expense

	30 J	une		
		2015	Change	2015
	Rm	Rm	%	Rm
Reconciliation between operating profit before income tax and the taxation expense				
Operating profit before income tax	10 607	10 176	4	21 303
Share of post-tax results of associates and joint ventures	(55)	(71)	(23)	(129)
	10 552	10 105	4	21 174
Tax calculated at a tax rate of 28%	2 955	2 829	4	5 929
Effect of different tax rates in other countries	(46)	34	<(100)	62
Expenses not deductible for tax purposes	228	262	(13)	510
Income not subject to tax	(383)	(279)	37	(708)
Other	66	22	>100	57
Non-taxable capital items	177	39	>100	49
	2 997	2 907	3	5 899

### 8. Loans and advances to customers



31.4

1,0

100,0

27.1

100,0

1,2

30.4

0,8

100,0

CIB

Other<sup>1</sup>

## Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 8. Loans and advances to customers (continued)

	30 Jur	ie	3	1 December
	2016	2015	Change	2015
Loans and advances to customers by segment	Rm	Rm	%	Rm
RBB				
Gross loans and advances to customers	499 834	486 783	3	499 033
Impairment losses on loans and advances	(16 368)	(15 180)	8	(15 278)
	483 466	471 603	3	483 755
Retail Banking South Africa				
Credit cards	40 754	41 334	(1)	41 404
Instalment credit agreements	74 575	74 077	1	74 028
Loans to associates and joint ventures	16 615	14 163	17	16 176
Mortgages	229 999	232 282	(1)	231 656
Other loans and advances	470	344	37	367
Overdrafts	3 538	2 566	38	2 953
Personal and term loans	20 350	18 242	12	19 089
Gross loans and advances to customers	386 301	383 008	1	385 673
Impairment losses on loans and advances	(11 548)	(11 118)	4	(10 676)
	374 753	371 890	1	374 997
Business Banking South Africa				
Mortgages (including CPF)	33 029	31 139	6	31 636
Overdrafts <sup>1</sup>	20 075	19 306	4	18 249
Term loans <sup>1</sup>	15 432	14 735	5	15 473
Gross loans and advances to customers	68 536	65 180	5	65 358
Impairment losses on loans and advances	(1 921)	(1 827)	5	(1 813)
	66 615	63 353	5	63 545
RBB Rest of Africa				
Gross loans and advances to customers	44 997	38 595	17	48 002
Impairment losses on loans and advances	(2 899)	(2 235)	30	(2 789)
	42 098	36 360	16	45 213
CIB				
Foreign currency loans	26 916	19 634	37	22 970
Mortgages	7 230	3 714	95	8 915
Term loans	116 294	88 251	32	105 022
Overdrafts	12 238	10 149	21	11 793
Overnight finance	17 886	15 960	12	14 152
Preference shares	16 235	13 961	12	16 137
Reverse repurchase agreements	15 509	15 059	3	20 310
Other loans and advances	15 464	12 227	26	16 043
Gross loans and advances to customers	227 772	178 955	27	215 342
Impairment losses on loans and advances	(2 995)	(1 074)	>100	(1 717)

### Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 8. Loans and advances to customers (continued)

	30 Ju	ine	31 December		
	2016	2015	Change	2015	
Loans and advances to customers by segment (continued)	Rm	Rm	%	Rm	
WIMI					
CPF	838	830	1	865	
Overdrafts	3 306	2 660	24	2 890	
Other loans and advances	1 818	1 711	6	1 660	
Gross loans and advances to customers	5 962	5 201	15	5 415	
Impairment losses on loans and advances	(67)	(84)	(20)	(65)	
	5 895	5 117	15	5 350	
Head Office, Treasury and other operations					
Gross loans and advances to customers	1 072	2 921	(63)	669	
Impairment losses on loans and advances	(1)	(110)	(99)	(40)	
	1 071	2 811	(62)	629	
Total loans and advances to customers					
Gross loans and advances to customers	734 640	673 860	9	720 459	
Impairment losses on loans and advances	(19 431)	(16 448)	18	(17 100)	
Net loans and advances to customers	715 209	657 412	9	703 359	

### 9. Deposits due to customers

Deposits due to customers by segment (Rm)



Total funding mix	30 June <b>2016</b> %	2015 %	31 December 2015 %
Deposits due to customers	75,2	79,2	78,2
RBB	38,0	38,2	39,2
Retail Banking South Africa Business Banking South Africa RBB Rest of Africa	18,9 11,8 7,3	19,0 12,4 6,8	18,9 12,5 7,8
CIB Other <sup>1</sup>	26,0 11,2	28,5 12,5	27,4 11,6
Deposits from banks Debt securities in issue	8,6 16,2	6,2 14,6	7,2 14,6
	100,0	100,0	100,0

Note
<sup>1</sup> Includes WIMI and Head Office, Treasury and other operations.

# Performance indicators and condensed notes to the consolidated financial statements

### 9. Deposits due to customers (continued)

9. Deposits due to customers (continued)				
	30 Ji			1 December
	2016	2015	Change	2015
Deposits due to customers by segment	Rm	Rm	%	Rm
RBB	341 276	313 546	9	344 847
Retail Banking South Africa	169 746	155 952	9	166 015
Call deposits	255	286	(11)	286
Cheque account deposits	23 814	22 608	5	24 030
Credit card deposits	1 865	1 889	(1)	2 002
Fixed deposits	38 347	34 406	11	36 835
Foreign currency deposits	313	223	40	285
Investment products	61 167	53 745	14	58 103
Notice deposits	11 759	10 656	10	10 941
Other deposits	443	296	50	314
Savings and transmission deposits	31 783	31 843	0	33 219
Business Banking South Africa	105 891	101 670	4	110 096
Call deposits	10 578	10 494	1	11 151
Cheque account deposits	45 994	44 846	3	47 629
Fixed deposits	20 337	19 640	4	22 255
Investment products	23 523	21 548	9	23 914
Notice deposits	1 718	1 384	24	1 356
Savings and transmission deposits	3 741	3 758	(0)	3 791
RBB Rest of Africa	65 639	55 924	17	68 736
CIB	234 425	233 571	0	241 689
Call deposits	25 997	24 075	8	28 613
Cheque account deposits	101 893	108 158	(6)	99 744
Fixed deposits	73 843	67 131	10	72 285
Foreign currency deposits	19 473	18 058	8	18 293
Investment products	1 198	960	25	1 499
Notice deposits	1 163	33	>100	1 314
Other deposits	5 191	8 232	(37)	12 490
Repurchase agreements with non-banks	4 205	5 390	(22)	4 620
Savings and transmission deposits	1 462	1 534	(5)	2 831
WIMI	4 925	5 182	(5)	5 160
Call deposits	327	315	4	322
Cheque account deposits	2 264	2 453	(8)	2 300
Fixed deposits	401	560	(28)	465
Foreign currency deposits	169	118	43	180
Investment products	1 328	1 298	2	1 420
Notice deposits	16	18	(11)	20
Savings and transmission deposits	420	420		453
Head Office, Treasury and other operations	96 342	96 927	(1)	96 723
Total deposits due to customers	676 968	649 226	4	688 419

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Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 10. Debt securities in issue

To. Debt securities in issue	30 J	une	31 December		
Debt securities in issue	2016 Rm	2015 Rm	Change %	2015 Rm	
Commercial paper	_	127	(100)	2 096	
Credit-linked notes	11 848	12 591	(6)	11 597	
Floating rate notes	70 451	44 670	58	54 801	
Liabilities arising from securitised structured entities	_	496	(100)		
Negotiable certificates of deposit	37 690	36 306	4	32 767	
Other	551	619	(11)	549	
Promissory notes	1 604	815	97	1 232	
Structured notes and bonds	322	1 603	(80)	725	
Senior notes	22 056	22 317	(1)	24 916	
	144 522	119 544	21	128 683	
Segment split					
RBB	1 497	2 455	(39)	2 054	
Retail Banking South Africa	1 160	1 885	(38)	1 561	
RBB Rest of Africa	337	570	(41)	493	
CIB	17 411	14 982	16	16 401	
Head Office, Treasury and other operations	125 614	102 107	23	110 228	
	144 522	119 544	21	128 683	

### 11. Equity and borrowed funds

Ordinary shares in issue of R2,00 each

Treasury shares held by Group entities

The Equity and borrowed funds	30 Ju	une		31 December		
	2016 Rm	2015 Rm	Change %	2015 Rm		
Authorised						
880 567 500 (30 June 2015: 880 467 500; 31 December 2015: 880 567 500) ordinary shares of R2,00 each	1 761	1 761		1 761		
Issued						
<b>847 750 679</b> (30 June 2015: 847 750 679; 31 December 2015: 847 750 679) ordinary shares of R2,00 each <b>878 850</b> (30 June 2015: 880 000; 31 December 2015: 2 025 369) treasury shares	1 696	1 695	0	1 696		
held by Group entities	(2)	(1)	>100	(5)		
	1 694	1 694	—	1 691		
Total issued capital						
Share capital	1 694	1 694	_	1 691		
Share premium	4 412	4 531	(3)	4 250		
	6 106	6 225	(2)	5 941		
	30 June			31 December		
Number of ordinary shares in issue (after deduction of treasury shares) at the reporting date	2016 Number of shares (million)	2015 Number of shares (million)	Change %	2015 Number of shares (million)		

847,8

846,9

(0,9)

847,8

846,9

(0,9)

847,8

(2,1) 845,7

\_\_\_\_

\_\_\_\_

\_\_\_\_

# Performance indicators and condensed notes to the consolidated financial statements

### 11. Equity and borrowed funds (continued)

	JU JU	30 June			
Borrowed funds	2016 Rm	2015 Rm	Change %	31 December 2015 Rm	
Subordinated callable notes issued by Absa Bank Limited					
The following subordinated debt instruments qualify as secondary capital in terms of the Banks Act.					
Interest rate Final maturity date	2				
8,295% 21 November 2023	1 188	1 188	_	1 188	
10,28% 3 May 2022	600	600	_	600	
Three-month Johannesburg Interbank Agreed Rate(JIBAR)1 +2,10%3 May 2022	400	400		400	
Three-month JIBAR1 + 1,95% 21 November 2022		1 805	_	1 805	
Three-month JIBAR1 + 2,05% 21 November 2023		2 007	_	2 007	
Consumer Price Index (CPI) linked notes, fixed at the following coupon rates: 5,50% 7 December 2028		1 500		1 500	
	1500	1 500		1 500	
Subordinated callable notes issued by Barclays Africa Group Limited					
10,05% 5 February 2025	807	807	_	807	
10,835% 19 November 2024	130	130	_	130	
11,365% 4 September 2025	508	_	100	508	
11,40% 29 September 2025	288	—	100	288	
11,81% 3 September 2027	737	—	100	737	
12,43% 5 May 2021	200	_			
Three-month Johannesburg Interbank Agreed Rate					
Three-month JIBAR1 + 3,30%19 November 2024	370	370	—	370	
Three-month JIBAR1 + 3,50%5 February 2025	1 693	1 693	—	1 693	
Three-month JIBAR1 + 3,50%4 September 2025	437	_	100	437	
Three-month JIBAR1 + 3,60%3 September 2027	30	_	100	30	
Three-month JIBAR1 + 400 bps5 May 2021	31	_	100	—	
Subordinated callable notes issued by other subsidiaries					
One hundred and eighty two-day Kenyan					
Government Treasury Bill rate + 1,00% 13 July 2015		91	(100)	_	
Barclays Bank of Kenya 11,50% fixed rate note 13 July 2015		154	(100)	_	
One hundred and eighty two-day Zambian					
Government Treasury Bill rate + 2,50% (capped at 13,00%) 18 May 2016		81	(100)	71	
United States dollar three-month London	·	01	(100)	7 1	
Interbank					
Offered Rate (LIBOR) + 1,00% (non-qualifying) 31 March 2018	_	80	(100)	102	
National Bank of Commerce 16,44% fixed			()		
rate note 24 January 2024	33	30	10	36	
Accrued interest	857	631	36	684	
Fair value adjustments on total subordinated debt instruments	(73)	(91)	(20)	(242)	
	13 548	11 476	18	13 151	

Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 11. Equity and borrowed funds (continued)





□□ NAV per share (cents)

- Closing price/NAV per share (price-to-book) (%)

### RoE, RoA and RoRWA (%)



Performance indicators and condensed notes to the consolidated financial statements

### 12. RoE decomposition



 Net interest margin
 Banking non-interest yield
 Impairment losses on loans and advances
 Operating expenses

		30 <b>2016</b> %	June 2015 %	31 December 2015 %
	Net interest margin (average interest-bearing assets)	4,97	4,70	4,81
Less:	Impairment losses on loans and advances/average interest-bearing assets	1,22	0,90	0,85
Equals:	Net interest margin – after impairment losses (average interest-bearing assets)	3,75	3,80	3,96
Multiply:	Average interest-bearing assets/average banking assets	84,42	84,52	87,44
Equals:	Banking interest yield	3,17	3,21	3,46
Plus:	Banking non-interest yield	3,07	3,00	3,15
Equals:	Banking income yield	6,23	6,21	6,61
Less:	Operating expenses/average banking assets	3,88	3,90	4,12
Equals:	Net banking return	2,35	2,31	2,49
Less:	Other <sup>1</sup>	0,91	0,86	0,91
Equals:	Banking return	1,44	1,45	1,58
Multiply:	Average banking assets/total average assets	89,54	91,27	87,23
Equals:	RoA	1,29	1,33	1,37
Multiply:	Leverage	12,47	12,38	12,40
Equals:	RoE	16,1	16,4	17,0

RoE decreased to 16,1% from 16,4% in 2015. The reduction in RoE resulted from a lower RoA of 1,29% (2015: 1,33%).

"Other" includes other impairments, indirect taxation, share of post-tax results of associates and joint ventures and taxation expense

Note

Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 13. Off-statement of financial position items

	30,	June		31 December
	2016	2015	Change	2015
	Rm	Rm	%	Rm
Financial guarantee contracts	58	96	(40)	24
Commitments Authorised capital expenditure Contracted but not provided for	2 081	2 950	(29)	1 642
Other commitments No later than one year	_	991	(100)	991
	2 081	3 941	(47)	2 633
Operating lease payments due				
Not later than one year	1 268	813	56	758
Later than one year and no later than five years	2 800	1 865	50	1 742
Later than five years	1 369	1 324	3	956
	5 437	4 002	36	3 456
Contingencies				
Guarantees <sup>1</sup>	36 239	35 080	3	37 901
Irrevocable debt facilities	142 247	142 301	0	152 984
Irrevocable equity facilities	335	368	(9)	364
Letters of credit	6 098	7 301	(16)	7 466
Other	4 044	4 503	(10)	5 325
	188 963	189 553	0	204 040

### Performance

- **Commitments:** The Group has capital commitments in respect of computer equipment and property development. Management is confident that future net incomes and funding will be sufficient to cover these commitments.
- Other commitments: The South African Reserve Bank (SARB) announced in August 2014 that African Bank Limited (a subsidiary of African Bank Investments Limited) would be placed under curatorship. A consortium of six South African banks (including Barclays Africa Group Limited) and the Public Investment Corporation had underwritten R5bn respectively. In the current financial reporting period, African Bank Holdings Limited (that is, the holding company of "Good Bank", African Bank Limited) was successfully capitalised, with BAGL subscribing for a portion of the issued ordinary shares. The investment is recognised within Investment Securities, and the remaining commitment which was underwritten by Barclays Africa Group Limited, but guaranteed by the SARB, has been derecognised.
- **Contingencies:** The decrease in irrevocable debt facilities was mainly attributable to draw-downs by clients in the investment banking division. The decrease in letters of credit was mainly attributable to a decrease in trading volume and a decrease in the value of trades with clients in the corporate banking division.

"Guarantees" include performance and payment guarantee contracts.

# Performance indicators and condensed notes to the consolidated financial statements for the reporting period ended

### 14. Legal proceedings

The Group is engaged in various other legal, competition and regulatory matters both in South Africa and a number of other jurisdictions. It is party to legal proceedings which arise in the ordinary course of business from time to time, including (but not limited to) disputes in relation to contracts, securities, debt collection, consumer credit, fraud, trusts, client assets, competition, data protection, money laundering, employment, environmental and other statutory and common law issues.

The Group is also subject to enquiries and examinations, requests for information, audits, investigations and legal and other proceedings by regulators, governmental and other public bodies in connection with (but not limited to) consumer protection measures, compliance with legislation and regulation, wholesale trading activity and other areas of banking and business activities in which the Group is or has been engaged.

At the present time, the Group does not expect the ultimate resolution of any of these other matters to have a material adverse effect on its financial position. However, in light of the uncertainties involved in such matters and the matters specifically described in this note, there can be no assurance that the outcome of a particular matter or matters will not be material to the Group's results of operations or cash flow for a particular period, depending on, amongst other things, the amount of the loss resulting from the matter(s) and the amount of income otherwise reported for the reporting period.

The Group has not disclosed the contingent liabilities associated with these matters either because they cannot reasonably be estimated or because such disclosure could be prejudicial to the outcome of the matter. Provision is made for all liabilities which are expected to materialise.

### 15. Income taxes

The Group is subject to income taxes in numerous jurisdictions and the calculation of the Group's tax charge and provisions for income taxes necessarily involves a degree of estimation and judgement. There are many transactions and calculations for which the ultimate tax treatment is uncertain or in respect of which the relevant tax authorities may have indicated disagreement with the Group's treatment and accordingly the final tax charge cannot be determined until resolution has been reached with the relevant tax authority.

The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due after taking into account expert external advice where appropriate. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the reporting period in which such determination is made. These risks are managed in accordance with the Group's Tax Risk Framework.

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# Segment performance

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WIMI	101

61 93 101

### Segment performance overview

Pre-provision profits increased 19% to R17 021m, driven by a 45% increase from CIB to R4 219m and a 13% increase from RBB to R11 477m. RBB's headline earnings increased 10% to R4 911m, while CIB's headline earnings increased by 7% to R1 992m respectively.

### Performance per market segment

Headline earnings per market segment, excluding Head Office, Treasury and other operations (%)



### Income per market segment, excluding Head Office, Treasury and other operations (%)



	30 Ju	ne	31 December		
Income	2016 Rm	2015 Rm	Change %	2015 Rm	
RBB	26 190	23 730	10	49 212	
CIB	7 949	6 464	23	13 741	
WIMI	2 693	2 617	3	5 235	
Head Office, Treasury and other operations	(324)	(388)	(16)	(990)	
	36 508	32 423	13	67 198	

### Performance per geographical segment

Headline earnings per geographical segments (%)



30 June				31 December		
Headline earnings	2016 Rm	2015 Rm	Change %	2015 Rm		
South Africa	5 926	5 757	3	11 918		
Rest of Africa	1 326 7 252	998 6 755	33	2 369		

### Income per geographical segments (%)



	30 June			31 December		
	2016	2015	Change	2015		
Income	Rm	Rm	%	Rm		
South Africa	28 170	25 855	9	53 197		
Rest of Africa	8 338	6 568	27	14 001		
	36 508	32 423	13	67 198		

Group performance	Overview	
Segment performance	Per market and geographical	
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### Segment performance overview

### Segment reporting structure

The Group's main reportable segments are mainly driven by products and services offered to customers and clients and are disclosed as the following market segments:



Notes

- Previously referred to as "Investment Banking". Includes the Wealth banking portfolio. Includes Absa Manx Insurance Company.

# Segment performance overview

30 June				December
Operational metrics	2016	2015	Change %	2015
Delivery footprint (number)	11 537	11 648	(1)	11 629
South Africa	9 935	10 035	(1)	10 000
Outlets ATMs	782 9 153	776 9 259	1 (1)	784 9 216
Rest of Africa	1 602	1 613	(1)	1 629
Outlets ATMs	456 1 146	476 1 137	(4) 1	467 1 162
Number of customers ('000)	12 512	12 160	3	12 309
RBB (excludes Edcon and WFS portfolio customers) CIB WIMI (Wealth customers)	12 486 12 14	12 135 11 14	3 9	12 284 11 14
Number of customers ('000)	12 512	12 160	3	12 309
South Africa (excludes Edcon and WFS portfolio customers) Rest of Africa	9 498 3 014	9 378 2 782	1 8	9 425 2 885
Number of employees (permanent and temporary employees)	41 247	42 840	(4)	41 840
South Africa (excludes WFS employees) Rest of Africa	30 631 10 616	31 761 11 079	(3) (4)	30 922 10 918

## Segment report per market segment

		R!	BB		CIB				
	30 J	June	31	December	30 !	June	31	December	
	2010	20151	Change	00451		0.0151	Change	20151	
	2016	2015 <sup>1</sup>	%	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	%	2015 <sup>1</sup>	
Statement of comprehensive income (Rm)									
Net interest income Non-interest income	16 707 9 483	14 898 8 832	12 7	30 939 18 274	4 667 3 282	3 674 2 790	27 18	7 851 5 890	
<b>Total income</b> Impairment losses on loans and advances Operating expenses Other	26 190 (3 855) (14 713) (403)	23 730 (3 199) (13 587) (108)	10 21 8 >100	49 213 (6 094) (28 223) (276)	(3 730)	(3 551)	23 >100 5 56	13 741 (793) (7 373) (148)	
<b>Operating profit before income tax</b> Tax expense	7 219 (2 120)	6 836 (2 012)	6 6	14 620 (4 219)	2 716 (568)	2 598 (595)	5 (5)	5 427 (1 126)	
Profit for the reporting period	5 099	4 824	6	10 401	2 148	2 003	7	4 301	
<b>Profit attributable to:</b> Ordinary equity holders Non-controlling interest – ordinary shares Non-controlling interest – preference shares	4 684 303 112	4 473 249 102	5 22 10	9 640 553 208	1 959 135 54	1 856 93 54	6 45 —	3 999 195 107	
	5 099	4 824	6	10 401	2 148	2 003	7	4 301	
Headline earnings	4 911	4 459	10	9 661	1 992	1 857	7	3 999	
Operating performance (%) Net interest margin on average interest-bearing assets Credit loss ratio <sup>2</sup> Non-interest income as percentage of income Income growth Operating expenses growth Cost-to-income ratio	4,58 1,48 36,0 10 8 56,3	4,32 1,27 37,2 5 4 57,3		4,37 1,19 37,1 6 4 57,4	2,44 1,05 41,3 23 5 46,9	2,30 0,23 43,2 4 6 55,0		2,38 0,37 42,9 8 9 53,7	
Statement of financial position (Rm) Loans and advances to customers Loans and advances to banks Investment securities Other assets	483 466 23 847 59 233 254 656 821 202	471 603 23 940 55 555 242 176 793 274	3 (0) 7 5 4	483 755 29 854 61 592 266 507 841 708	224 777 39 154 21 264 299 665 584 860	177 881 32 650 16 864 252 729 480 124	26 20 26 19 22	213 625 43 990 20 126 295 593 573 334	
Deposits due to customers Debt securities in issue Other liabilities	341 276 1 497 453 996	313 546 2 455 454 872	9 (39) (0)	344 847 2 054 463 829	234 425 17 411 326 511	233 571 14 982 226 720	0 16 44	241 689 16 401 307 730	
Total liabilities	796 769	770 873	3	810 730	578 347	475 273	22	565 820	
Financial performance (%) RoRWA RoA RoRC <sup>3</sup>	2,34 1,21 21,1	2,27 1,16 20,3		2,39 1,23 21,3	1,73 0,68 15,9	1,93 0,79 17,4		1,93 0,81 17,4	

- Notes
   These numbers have been restated, refer to the reporting changes overview on the inside front cover.
   The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios.
   As WIMI consists primarily of a set of legal entities with a smaller contribution from the Wealth division of Absa Bank Limited, the denominator in the RoRC for WIMI is calculated as the sum of average legal entities' equity plus the RC contribution for the Wealth division.

	WI	МІ		ŀ	lead Office, other op	Treasury ar perations	nd		Gro	up	
			December 30 June				December	30 J	une		December
2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	2015	Change %	2015
191 2 502	127 2 490	50 0	273 4 962	(472) 148	(236) (152)	>100 <(100)	(656) (335)	21 093 15 415	18 463 13 960	14 10	38 407 28 791
2 693 2 (1 681) (52)	2 617 (3) (1 505) (86)	3 <(100) 12 (40)	5 235 5 (3 018) (204)	(324) 39 637 (642)	(388) (110) 514 (297)	(16) <(100) 24 >100	(991) (38) 953 (686)	36 508 (5 197) (19 487) (1 217)	32 423 (3 550) (18 129) (568)	13 46 7 >100	67 198 (6 920) (37 661) (1 314)
962 (283)	1 023 (289)	(6) (2)	2 018 (603)	(290) (26)	(281) (11)	3 >100	(762) 49	10 607 (2 997)	10 176 (2 907)	4 3	21 303 (5 899)
679	734	(7)	1 415	(316)	(292)	8	(713)	7 610	7 269	5	15 404
692 (15) 2	733 (2) 3	(6) >100 (33)	1 405 4 6	(316) 	(292)	8	(713)	7 019 423 168	6 770 340 159	4 24 6	14 331 752 321
679	734	(7)	1 415	(316)	(292)	8	(713)	7 610	7 269	5	15 404
 691	748	(8)	1 452	(342)	(309)	11	(825)	7 252	6 755	7	14 287
n/a (0,05) 92,9 3 12 62,4	n/a 0,08 95,1 8 6 57,5		n/a (0,07) 94,8 7 4 57,6	n/a n/a n/a n/a n/a	n/a n/a n/a n/a n/a		n/a n/a n/a n/a n/a	4,97 1,29 42,2 13 7 53,4	4,70 0,97 43,1 6 5 55,9		4,81 0,92 42,8 6 5 56,0
5 895 2 173 4 703 37 419	5 117 2 182 4 510 29 309	15 0 4 28	5 350 2 225 4 642 31 681	1 071 18 489 16 363 (349 706)	2 811 34 763 11 080 (324 225)	(62) (47) 48 8	629 9 882 14 605 (339 452)	715 209 83 663 101 563 242 034	657 412 93 535 88 009 199 989	9 (11) 15 21	703 359 85 951 100 965 254 329
 50 190	41 118	22	43 898	(313 783)	(275 571)	14	(314 336)	1 142 469	1 038 945	10	1 144 604
4 925 — 39 810	5 182  30 553	(5) — 30	5 160  33 226	96 342 125 614 (600 013)		(1) 23 12	96 723 110 228 (575 930)	676 968 144 522 220 304	649 226 119 544 178 316	4 21 24	688 419 128 683 228 855
44 735	35 735	25	38 386	(378 057)	(334 795)	13	(368 979)	1 041 794	947 086	10	1 045 957
n/a 3,49 23,2	n/a 3,38 25,5		n/a 3,36 24,7	n/a n/a n/a	n/a n/a n/a		n/a n/a n/a	2,07 1,29 n/a	2,16 1,33 n/a		2,18 1,37 n/a

Group performance	Overview		
Segment performance	Per market and geographical		
Risk management	segment	50	
Appendices			

# Segment report per geographical segment

		South Af	rica		
	30 Jur	ne		31 December	
	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
	2010	2015	/0	2015	
Statement of comprehensive income (Rm)	15 540	14 101	10	20.220	
Net interest income Non-interest income	15 549 12 621	14 181 11 674	10 8	29 339 23 858	
Total income	28 170	25 855	9	53 197	
Impairment losses on loans and advances	(4 269)	(3 030)	41	(5 706)	
Operating expenses	(14 609)	(13 971)	5	(29 222)	l
Other	(1 131)	(516)	>100	(1 167)	
Operating income before income tax	8 161	8 338	(3)	17 102	
Tax expenses	(2 171)	(2 305)	(6)	(4 590)	
Profit for the reporting period	5 990	6 033	(1)	12 512	
Profit attributable to:					
Ordinary equity holders	5 690	5 774	(1)	11 963	l
Non-controlling interest – ordinary shares	132	100	32	228	l
Non-controlling interest – preference shares	168	159	6	321	
	5 990	6 033	(1)	12 512	
Headline earnings	5 926	5 757	3	11 918	
Operating performance (%)					
Net interest margin on average interest-bearing assets	4,37	4,22		4,33	
Credit loss ratio <sup>2</sup>	1,23	0,95		0,87	
Non-interest income as percentage of income	44,8	45,2		44,8	
Income growth	9	5 4		5 4	
Operating expenses growth Cost-to-income ratio	5 51,9	4 54.0		4 54.9	
	51,5	J.,U		JT,J	
Statement of financial position (Rm) Loans and advances to customers	(22.225	E00 100	7	C14 C15	
Loans and advances to customers Loans and advances to banks	633 335 62 674	590 188 71 011	7 (12)	614 615 58 753	
Investment securities	80 117	68 359	(12)	77 676	
Other assets	194 904	163 243	19	206 179	
Total assets	971 030	892 801	9	957 223	
Deposits due to customers	553 806	542 485	2	556 072	
Debt securities in issue	144 185	118 974	21	128 190	
Other liabilities	194 895	157 782	23	198 291	
Total liabilities	892 886	819 241	9	882 553	
Financial performance (%)					
RoRWA	2,27	2,30		2,35	
RoA	1,25	1,32		1,34	

 Notes

 1
 These numbers have been restated, refer to the reporting changes overview on the inside front cover.

 2
 The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparatives credit loss ratios.

$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$		Rest of A	frica			Group	p	
2016         2015 <sup>1</sup> $\hat{9}_{6}$ 2015 <sup>1</sup> 2016         2016         2015 $\hat{9}_{6}$ 2015           5 544         4 282         29         9 068         21 093         18 463         14         38 407           2 794         2 286         22         4 933         15 415         13 960         10         28 791           8 338         6 568         27         14 001         36 508         32 423         13         67 198           (928)         (520)         78         (1 214)         (5 197)         (3 550)         46         (6 622)           (4 878)         (1 7 168)         17         (8 439)         (19 487)         (18 129)         7         (3 7 661)           (860)         (52)         65         (147)         (1 217)         (568)         >100         (1 314)           2 446         18 38         33         4 201         10 607         10 176         4         14 303           1 620         1 236         31         2 892         7 610         7 269         4         15 404           1 329         996         33         2 368         7 019         7 269         5         15 404 </th <th>30 J</th> <th>une</th> <th></th> <th>31 December</th> <th>30 J</th> <th>lune</th> <th></th> <th>31 December</th>	30 J	une		31 December	30 J	lune		31 December
2 794         2 286         22         4 933         15 415         13 960         10         28 791           8 8338         6 568         27         14 001         36 508         32 423         13         6 7198           (928)         (520)         78         (1 214)         (5 197)         (3 550)         46         (6 920)           (4 878)         (4 158)         17         (8 439)         (19 487)         (18 129)         7         (3 76 61)           (86)         (52)         65         (147)         (10 607)         1076         4         21 303           (826)         (602)         37         (1 309)         (2 997)         (2 907)         3         (5 899)           1 620         1 236         31         2 892         7 610         7 7 69         4         15 404           -         -         -         -         66         321         340         24         321           -         1 620         1 236         31         2 892         7 610         7 269         5         15 404           -         -         -         -         -         -         6         321           - <td< th=""><th>2016</th><th>2015<sup>1</sup></th><th></th><th>2015<sup>1</sup></th><th>2016</th><th>2015</th><th></th><th>2015</th></td<>	2016	2015 <sup>1</sup>		2015 <sup>1</sup>	2016	2015		2015
2 794         2 286         22         4 933         15 415         13 960         10         28 791           8 8338         6 568         27         14 001         36 508         32 423         13         6 7198           (928)         (520)         78         (1 214)         (5 197)         (3 550)         46         (6 920)           (4 878)         (4 158)         17         (8 439)         (19 487)         (18 129)         7         (3 76 61)           (86)         (52)         65         (147)         (10 607)         1076         4         21 303           (826)         (602)         37         (1 309)         (2 997)         (2 907)         3         (5 899)           1 620         1 236         31         2 892         7 610         7 7 69         4         15 404           -         -         -         -         66         321         340         24         321           -         1 620         1 236         31         2 892         7 610         7 269         5         15 404           -         -         -         -         -         -         6         321           - <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></td<>								
(928)         (520)         78         (1 214)         (5 197)         (3 550)         46         (6 920)           (4 878)         (4 158)         17         (8 439)         (19 487)         (18 129)         7         (3 7661)           (86)         (52)         65         (11)         (1 217)         (568)         >100         (1 314)           2 446         1838         33         4 201         10 607         10 176         4         21 303           (826)         (602)         37         (1 309)         (2 997)         (2 907)         3         (5 899)           1 620         1 236         31         2 892         7 610         7 269         4         15 404           1 329         996         33         2 368         7 019         6 770         4         14 331           2 91         240         21         524         423         340         24         752              168         159         6         321           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49								
(4 878)       (4 158)       17       (8 439)       (19 487)       (18 129)       7       (37 661)         (86)       (52)       65       (147)       (1 217)       (568)       >100       (1 314)         2 446       1 838       33       4 201       10 607       10 176       4       21 303         (826)       (602)       37       (1 309)       (2 997)       2 907)       3       (5 899)         1 620       1 236       31       2 892       7 610       7 269       4       14 331         291       240       21       524       423       340       24       752         -       -       -       168       159       6       321         -       -       -       -       168       159       5       15404         1 326       998       33       2 369       7 252       6 755       7       14 287         8,07       7,72       7,49       4,97       4,70       4,81       428         27       9       14       13       6       6       6         17       7       9       7       5       5       5      2			27	14 001	36 508	32 423	13	
(86)         (52)         65         (147)         (1 217)         (568)         >100         (1 314)           2 446         1 838         33         4 201         10 607         10 176         4         21 303           (826)         (602)         37         (1 309)         (2 997)         (2 907)         3         (5 899)           1 620         1 236         31         2 892         7 610         7 269         4         16 404           1 329         996         33         2 368         7 019         6 770         4         14 331           291         240         21         524         423         340         24         752           -         -         -         -         -         168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81         1,62         0,92         33,5         34,8         35,2         42,2	· · · ·	( )		,	. ,	. ,		· · · · ·
2 446         1 838         33         4 201         10 607         10 176         4         21 303           (826)         (602)         37         (1 309)         (2 997)         (2 907)         3         (5 899)           1 620         1 236         31         2 892         7 610         7 269         4         15 404           1 329         996         33         2 368         7 019         6 770         4         14 331           291         240         21         524         423         340         24         752           -         -         -         -         -         168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           1,67         1,11         1,18         1,29         0,97         9,92         33,5         34.8         35,2         42,2         43,1         42,8         42,8         6         6         6         6         6         6         6         6         6 <t< th=""><th>· · · · ·</th><th>( /</th><th></th><th>· · · · · ·</th><th>```</th><th>( )</th><th></th><th>( /</th></t<>	· · · · ·	( /		· · · · · ·	```	( )		( /
1 620         1 236         31         2 892         7 610         7 269         4         15 404           1 329         996         33         2 368         7 019         6 770         4         14 331           291         240         21         524         423         340         24         752           -         -         -         -         -         168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5         5           58,5         63,3         60,3         53,4         55,9         56,0 </th <th>2 446</th> <th></th> <th>33</th> <th>4 201</th> <th></th> <th>10 176</th> <th>4</th> <th></th>	2 446		33	4 201		10 176	4	
1 329         996         33         2 368         7 019         6 770         4         14 331           291         240         21         524         423         340         24         752           -         -         -         -         -         168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5         5           58,5         63,3         60,3         53,4         55,9         56,0         15         100 965           20 989         22 524         (7)         27 198         83 663	(826)	(602)	37	(1 309)	(2 997)	(2 907)	3	(5 899)
291         240         21         524         423         340         24         752               168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5           58,5         63,3         60,3         53,4         55,9         55,0         56,0           81 874         67 224         22         88 744         715 209         657 412         9         703 359           20 989         22 524         (7)         27 198         83 663         93 535         (11)         8	1 620	1 236	31	2 892	7 610	7 269	4	15 404
291         240         21         524         423         340         24         752               168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5           58,5         63,3         60,3         53,4         55,9         55,0         56,0           81 874         67 224         22         88 744         715 209         657 412         9         703 359           20 989         22 524         (7)         27 198         83 663         93 535         (11)         8								
168         159         6         321           1 620         1 236         31         2 892         7 610         7 269         5         15 404           1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5           58,5         63,3         60,3         53,4         55,9         56,0           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           27 130         36 746         28         48 150         242 034         199 989         21         254								
1 326         998         33         2 369         7 252         6 755         7         14 287           8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         5           58,5         63,3         60,3         53,4         55,9         56,0           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           21 446         19 650         9         23 289         101 563         88 009         15         100 965           21 100         36 746         28         48 150         242 034         199 989								
8,07         7,72         7,49         4,97         4,70         4,81           1,67         1,11         1,18         1,29         0,97         0,92           33,5         34,8         35,2         42,2         43,1         42,8           27         9         14         13         6         6           17         7         9         7         5         55           58,5         63,3         60,3         53,4         55,9         56,0           81 874         67 224         22         88 744         715 209         657 412         9         703 359           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           47 130         36 746         28         48 150         242 034         199 989         21         254 329           171 439         146 144         17         187 381         1 142 469 <td< th=""><th>1 620</th><th>1 236</th><th>31</th><th>2 892</th><th>7 610</th><th>7 269</th><th>5</th><th>15 404</th></td<>	1 620	1 236	31	2 892	7 610	7 269	5	15 404
1,67       1,11       1,18       1,29       0,97       0,92         33,5       34,8       35,2       42,2       43,1       42,8         27       9       14       13       6       6         17       7       9       7       5       5         58,5       63,3       60,3       53,4       55,9       56,0         81 874       67 224       22       88 744       715 209       657 412       9       703 359         20 989       22 524       (7)       27 198       83 663       93 535       (11)       85 951         21 446       19 650       9       23 289       101 563       88 009       15       100 965         47 130       36 746       28       48 150       242 034       199 989       21       254 329         1171 439       146 144       17       187 381       1 142 469       1 038 945       10       1 144 604         123 162       106 741       15       132 347       676 968       649 226       4       688 419         337       570       (41)       493       144 522       119 544       21       128 683 <th>1 326</th> <th>998</th> <th>33</th> <th>2 369</th> <th>7 252</th> <th>6 755</th> <th>7</th> <th>14 287</th>	1 326	998	33	2 369	7 252	6 755	7	14 287
1,67       1,11       1,18       1,29       0,97       0,92         33,5       34,8       35,2       42,2       43,1       42,8         27       9       14       13       6       6         17       7       9       7       5       5         58,5       63,3       60,3       53,4       55,9       56,0         81 874       67 224       22       88 744       715 209       657 412       9       703 359         20 989       22 524       (7)       27 198       83 663       93 535       (11)       85 951         21 446       19 650       9       23 289       101 563       88 009       15       100 965         47 130       36 746       28       48 150       242 034       199 989       21       254 329         1171 439       146 144       17       187 381       1 142 469       1 038 945       10       1 144 604         123 162       106 741       15       132 347       676 968       649 226       4       688 419         337       570       (41)       493       144 522       119 544       21       128 683 <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>								
33,5       34,8       35,2       42,2       43,1       42,8         27       9       14       13       6       6         17       7       9       7       5       5         58,5       63,3       60,3       53,4       55,9       56,0         81 874       67 224       22       88 744       715 209       657 412       9       703 359         20 989       22 524       (7)       27 198       83 663       93 535       (11)       85 951         21 446       19 650       9       23 289       101 563       88 009       15       100 965         47 130       36 746       28       48 150       242 034       199 989       21       254 329         1171 439       146 144       17       187 381       1 142 469       1 038 945       10       1 144 604         123 162       106 741       15       132 347       676 968       649 226       4       688 419         337       570       (41)       493       144 522       119 544       21       128 683				,				
27       9       14       13       6       66         17       7       9       7       55       5         58,5       63,3       60,3       53,4       55,9       56,0         81 874       67 224       22       88 744       715 209       657 412       9       703 359         20 989       22 524       (7)       27 198       83 663       93 535       (11)       85 951         21 446       19 650       9       23 289       101 563       88 009       15       100 965         47 130       36 746       28       48 150       242 034       199 989       21       254 329         1171 439       146 144       17       187 381       1 142 469       1 038 945       10       1 144 604         123 162       106 741       15       132 347       676 968       649 226       4       688 419         337       570       (41)       493       144 522       119 544       21       128 683								
17         7         9         7         5         5           58,5         63,3         60,3         53,4         55,9         56,0           81 874         67 224         22         88 744         715 209         657 412         9         703 359           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           47 130         36 746         28         48 150         242 034         199 989         21         254 329           1171 439         146 144         17         187 381         1 142 469         1 038 945         10         1 144 604           123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683								
58,5         63,3         60,3         53,4         55,9         56,0           81 874         67 224         22         88 744         715 209         657 412         9         703 359           20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           47 130         36 746         28         48 150         242 034         199 989         21         254 329           1171 439         146 144         17         187 381         1 142 469         1 038 945         10         1 144 604           123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683								
20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           47 130         36 746         28         48 150         242 034         199 989         21         254 329           171 439         146 144         17         187 381         1 142 469         1 038 945         10         1 144 604           123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683		63,3		60,3	53,4			56,0
20 989         22 524         (7)         27 198         83 663         93 535         (11)         85 951           21 446         19 650         9         23 289         101 563         88 009         15         100 965           47 130         36 746         28         48 150         242 034         199 989         21         254 329           171 439         146 144         17         187 381         1 142 469         1 038 945         10         1 144 604           123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683								
21 446 47 130       19 650 36 746       9       23 289 28       101 563 242 034       88 009 199 989       15       100 965 254 329         171 439       146 144       17       187 381       1142 469       1 038 945       10       1 144 604         123 162 337       106 741       15       132 347 570       676 968 (41)       649 226       4       688 419 21       128 683								
47 130         36 746         28         48 150         242 034         199 989         21         254 329           171 439         146 144         17         187 381         1 142 469         1 038 945         10         1 144 604           123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683			( )				( )	
123 162         106 741         15         132 347         676 968         649 226         4         688 419           337         570         (41)         493         144 522         119 544         21         128 683								
<b>337</b> 570 (41) 493 <b>144 522</b> 119 544 21 128 683	171 439	146 144	17	187 381	1 142 469	1 038 945	10	1 144 604
<b>20 304</b> 20 304 24 30 304 <b>220 304</b> 1/8 316 24 228 855								
<b>148 908</b> 127 845 16 163 404 <b>1 041 794</b> 947 086 10 1 045 957								
140 700 127 043 10 103 404 1041734 947 060 10 1045 957	 146 908	12/ 040	10	103 404	1041794	947 UOD	IU	1 043 33/
<b>1,52</b> 1,37 1,59 <b>2,08</b> 2,16 2,18	1.52	1.37		1.59	2.08	2.16		2.18
1,51         1,37         1,51         1,29         1,33         1,37	,	· · ·		,	,	,		,

Group performance	Overview		
Segment performance	Per market and geographical segment	50	
Risk management Appendices	Operational reviews	61	

# Segment report per market and geographical segment

	RBB					
	30 Ju	une		31 December		
	2016	2015 <sup>1</sup>	Change	2015 <sup>1</sup>		
South Africa per market segment <sup>2</sup>	Rm	Rm	%	Rm		
Statement of comprehensive income						
Net interest income Non-interest income	12 932 8 021	11 931 7 629	8 5	24 745 15 654		
Total income	20 953	19 560	7	40 399		
Impairment losses on loans and advances	(3 209)	(2 791)	15	(5 317)		
Operating expenses	(11 167)	(10 561)	6	(22 081)		
Other	(342)	(71)	>100	(164)		
Operating income before income tax	6 235	6 137	2	12 837		
Taxation expense	(1 746)	(1 731)	1	(3 604)		
Profit for the reporting period	4 489	4 406	2	9 233		
Profit attributable to:						
Ordinary equity holders	4 244	4 204	1	8 797		
Non-controlling interest – ordinary shares	133	100	33	228		
Non-controlling interest – preference shares	112	102	10	208		
	4 489	4 406	(2)	9 233		
Headline earnings	4 472	4 190	7	8 818		
Statement of financial position						
Loans and advances to customers	441 368	435 243	1	438 542		
Loans and advances to banks	6 482	4 172	55	5 296		
Investment securities	41 574	39 939	4	42 508		
Other assets	226 130	220 190	3	233 077		
Total assets	715 554	699 544	2	719 423		
Deposits due to customers	275 637	257 622	7	276 111		
Debt securities in issue	1 160	1 885	(38)	1 561		
Other liabilities	431 187	432 897	(0)	429 784		
Total liabilities	707 984	692 404	2	707 456		

			RBB				
	30 Ju	une			31	December	
	2016	2015 <sup>1</sup>			Change	2015 <sup>1</sup>	
Rest of Africa per market segment	Rm	Rm	C%3	FX%4	%	Rm	
Statement of comprehensive income							
Net interest income	3 775	2 967	12	15	27	6 194	
Non-interest income	1 462	1 203	9	13	22	2 620	
Total income	5 237	4 170	11	15	26	8 814	
Impairment losses on loans and advances	(646)	(408)	40	18	58	(777)	
Operating expenses Other	(3 546) (61)	(3 026) (37)	6 45	11 20	17 65	(6 142) (112)	
	( )	· · · ·	-	-		( /	
Operating income before income tax	984	699	12 15	29 18	41 33	1 783	
Taxation expense	(374)	(281)	-			(615)	
Profit for the reporting period	610	418	10	36	46	1 168	
Profit attributable to:							
Ordinary equity holders	440	269	18	46	64	843	
Non-controlling interest – ordinary shares	170	149	(6)	20	14	325	
Non-controlling interest – preference shares							
	610	418	10	36	46	1 168	
Headline earnings	439	269	17	46	63	843	
Statement of financial position							
Loans and advances to customers	42 098	36 360	3	13	16	45 213	
Loans and advances to banks	17 365	19 768	(25)	13	(12)	24 558	
Investment securities	17 659	15 616	(5)	18	13	19 084	
Other assets	28 526	21 986	13	17	30	33 430	
Total assets	105 648	93 730	(2)	15	13	122 285	
Deposits due to customers	65 639	55 924	3	14	17	68 736	
Debt securities in issue	337	570	(47)	6	(41)	493	
Other liabilities	22 809	21 975	(11)	15	4	34 045	
Total liabilities	88 785	78 469	(1)	14	13	103 274	

 Notes

 1
 These numbers have been restated, refer to the reporting changes overview on the inside front cover.

 2
 No constant currency change is disclosed for Absa Bank London since it is deemed immaterial.

 3
 C% = Percentage change calculated based on constant currency. The applicable criteria on the basis of which the constant currency financial information has been prepared is set out on page 146.

 4
 FX% = Foreign currency change impact.

		CIP						14/144				
	30 June	CIB		31	December		30 June	WIM	11	31	December	
	016	2015 <sup>1</sup>	Cha	nge	2015 <sup>1</sup>		016	2015 <sup>1</sup>	Cha	ange	2015 <sup>1</sup>	
	Rm	Rm		%	Rm		Rm	Rm		%	Rm	
	0.05	2.270		22	4.001		100	101		<b>F1</b>	272	
	905 098	2 378 1 884		22 11	4 991 3 892		183 356	121 2 306		51 2	272 4 631	
5	003	4 262		17	8 883		539	2 427		5	4 903	
(1	101) 581)	(126) (2 529)	>	·100 2	(356) (5 301)	(14	2 497)	(3) (1 402)	<(	(100) 7	5 (2 793)	
	101)	(2 323) (67)		51	(123)		(47)	(1 102)		(41)	(195)	
	220 197)	1 540 (303)		(21) (35)	3 103 (574)		997 274)	942 (266)		6 3	1 920 (558)	
	023	1 237		(17)	2 529		723	676		7	1 362	
	025	1257		(17)	2 525		725	0/0		1	1 302	
	969	1 183		(18)	2 423	7	722	673		7	1 356	
	 54	54		_	(1) 107		(1)	3		100 (33)	6	
1	023	1 237		(17)	2 529		723	676		7	1 362	
1	002	1 182		(15)	2 423		720	688		5	1 403	
	0.01	147.045		26	170.00					15		
185 39	001 147	147 018 32 646		26 26	170 094 43 978		895 125	5 117 1 501		15 (25)	5 350 1 247	
21	246	16 862		26	20 124	4 4	452	4 510		(1)	4 347	
 266		223 447		19	261 658		935	28 686		25	30 201	
 512		419 973 182 568		(3)	495 854 178 078		407 925	39 814 5 182		19 (5)	41 145 5 160	
17	411	14 982		16	16 401						_	
314		218 011		44	295 436		984	29 803		27	31 556	
 508 -	438	415 561		22	489 915	42 9	909	34 985		23	36 716	
		CIB						WIM	I			
30 Ju		CIB			December	30 Ju		WIM	I		December	
30 Ju <b>2016</b> Rm	ine 2015 <sup>1</sup> Rm	<b>СІВ</b> С% <sup>3</sup>	FX% <sup>4</sup>	31 Change %	December 2015 <sup>1</sup> Rm	30 Ju <b>2016</b> <b>Rm</b>	ine 2015 <sup>1</sup> Rm	<b>WIM</b> C% <sup>3</sup>	II FX% <sup>4</sup>	31 Change %	December 2015 Rm	
2016	2015 <sup>1</sup>			Change	2015 <sup>1</sup>	2016	2015 <sup>1</sup>			Change	2015	
 2016 Rm 1 762	2015 <sup>1</sup> Rm 1 296	C%³ 19	FX% <sup>4</sup>	Change % 36	2015 <sup>1</sup> Rm 2 860	2016 Rm 8	2015 <sup>1</sup> Rm 6	C% <sup>3</sup> 14	FX%4	Change % 33	2015 Rm 1	
 2016 Rm 1 762 1 184	2015 <sup>1</sup> Rm 1 296 906	C% <sup>3</sup> 19 18	FX% <sup>4</sup> 17 13	Change % 36 31	2015 <sup>1</sup> Rm 2 860 1 998	2016 Rm 8 145	2015 <sup>1</sup> Rm 6 184	C% <sup>3</sup> 14 (32)	FX%4 19 11	Change % 33 (21)	2015 Rm 1 331	
2016 Rm 1 762 1 184 2 946 (282)	2015 <sup>1</sup> Rm 1 296 906 2 202 (112)	C% <sup>3</sup> 19 18 18 >100	FX% <sup>4</sup> 17 13 16 36	Change % 36 31 34 >100	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437)	2016 Rm 8 145 153	2015 <sup>1</sup> Rm 6 184 190 —	C% <sup>3</sup> 14 (32) (31) —	FX% <sup>4</sup> 19 11 12	Change % 33 (21) (19) —	2015 Rm 1 331 332	
 2016 Rm 1 762 1 184 2 946 (282) (1 149)	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022)	C% <sup>3</sup> 19 18 18 >100 3	FX% <sup>4</sup> 17 13 16	Change % 36 31 34 >100 12	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072)	2016 Rm 8 145 153 (183)	2015 <sup>1</sup> Rm 6 184 190  (103)	C% <sup>3</sup> 14 (32) (31) 	FX% <sup>4</sup> 19 11 12 27	Change % 33 (21) (19)  78	2015 Rm 1 331 332 (225)	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058	C% <sup>3</sup> 19 18 18 >100	FX%⁴ 17 13 16 36 9	Change % 36 31 34 >100	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324	2016 Rm 145 153 (183) (5) (35)	2015 <sup>1</sup> Rm 6 184 190 	C% <sup>3</sup> 14 (32) (31)  56 <(100) <(100)	FX% <sup>4</sup> 19 11 12	Change % 33 (21) (19) —	2015 Rm 1 331 332 (225) (9) 98	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496 (371)	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058 (292)	C% <sup>3</sup> 19 18 18 >100 3 90 21 11	FX% <sup>4</sup> 17 13 16 36 9 21 20 16	Change % 36 31 34 >100 12 90 41 27	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324 (552)	2016 Rm 145 153 (183) (5) (35) (9)	2015 <sup>1</sup> Rm 6 184 190 (103) (6) 81 (23)	C% <sup>3</sup> 14 (32) (31)  56 <(100) <(100) (69)	FX% <sup>4</sup> 19 11 12 	Change % 33 (21) (19)  78 (17) <(100) (61)	2015 Rm 1 331 332 (225) (9) 98 (45)	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058	C% <sup>3</sup> 19 18 18 >100 3 90 21	FX% <sup>4</sup> 17 13 16 36 9 21 20	Change % 36 31 34 >100 12 90 41	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324	2016 Rm 145 153 (183) (5) (35)	2015 <sup>1</sup> Rm 6 184 190 	C% <sup>3</sup> 14 (32) (31)  56 <(100) <(100)	FX% <sup>4</sup> 19 11 12 	Change % 33 (21) (19)  78 (17) <(100)	2015 Rm 1 331 332 (225) (9) 98	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496 (371) 1 125	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058 (292) 766	C% <sup>3</sup> 19 18 18 >100 3 90 21 11 25	FX% <sup>4</sup> 17 13 16 36 9 21 20 16	Change % 36 31 >100 12 90 41 27 41 27 47	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324 (552)	2016 Rm 145 153 (183) (5) (35) (9)	2015 <sup>1</sup> Rm 6 184 190 (103) (6) 81 (23)	C% <sup>3</sup> 14 (32) (31) 	FX% <sup>4</sup> 19 11 12 	Change % 33 (21) (19)  78 (17) <(100) (61)	2015 Rm 1 331 332 (225) (9) 98 (45)	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496 (371) 1 125 990 135	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058 (292) 766 673 93	C% <sup>3</sup> 19 18 18 >100 3 90 21 11 25 22 27	FX% <sup>4</sup> 17 13 16 36 9 21 20 16 22 25 19	Change % 36 31 >100 12 90 41 27 47 47 47	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324 (552) 1 772 1 576 196	2016 Rm 145 153 (183) (5) (35) (9) (44) (30) (14)	2015 <sup>1</sup> Rm 6 184 190 (103) (6) 81 (23) 58 60 (2)	C% <sup>3</sup> 14 (32) (31) 	FX% <sup>4</sup> 19 11 12 	Change % 33 (21) (19) - 78 (17) <(100) (61) <(100) >(100) >100	2015 Rm 1 331 332 (225) (9) 98 (45) 53 49 4	
2016 Rm 1 762 1 184 2 946 (282) (1 149) (19) 1 496 (371) 1 125 990 135 —	2015 <sup>1</sup> Rm 1 296 906 2 202 (112) (1 022) (10) 1 058 (292) 766 673 93 —	C% <sup>3</sup> 19 18 >100 3 90 21 11 25 22 27 —	FX% <sup>4</sup> 17 13 16 36 9 21 20 16 22 25 19 	Change % 36 31 >100 12 90 41 27 47 47 45 	2015 <sup>1</sup> Rm 2 860 1 998 4 858 (437) (2 072) (25) 2 324 (552) 1 772 1 576 196 	2016 Rm 145 153 (183) (5) (35) (9) (44) (30) (14) 	2015 <sup>1</sup> Rm 6 184 190 (103) (6) 81 (23) 58 60 (2) —	C% <sup>3</sup> 14 (32) (31) 	FX% <sup>4</sup> 19 11 12 	Change % 33 (21) (19)  78 (17) <(100) (61) <(100) >(100) >100 	2015 Rm 1 331 332 (225) (9) 98 (45) 53 49 4 4 	
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	Rm (1) 3 2  0 (1) (1) (71) (71) (71) (71) (71) (71) (	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) 	Change % <(100) (100) (67) (100) <(100) >100 >100 >100 >100 >100 >100 (100) 24	2015 <sup>1</sup> Rm 13 (16) (3)  0 (1) (1) (97) (101) (100) (1) (100) (1) (101) (101) (101) (99) 1 650	2016 Rm 5 544 2 794 8 338 (928) (4 878) (86) 2 446 (826) 1 620 1 329 291 — 1 620 1 326 81 874 20 989	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240  1 236 998 67 224 22 524	13 9 12 58 6 49 10 20 6 7 4 	16 13 15 20 11 14 23 17 25 26 17  18 26 17  18 26 17 14 11	Change % 29 22 27 78 63 33 37 31 33 21  31 33 21  31 33 22 (7)	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524 
	Rm (1) 3 2  0 (1) (1) (71) (71) (71) (71) (71) (71) (	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) (13) (13) (13) (10) (10) (10) (1) (1) (24) (6)	Change % <(100) (100) (67) (100) <(100) >100 >100 >100 >100 >100 >100 (100) 24 (13)	2015 <sup>1</sup> Rm 13 (16) (3) - 0 (1) (4) (97) (101) (100) (1) - (101) (101) (101) (101) (101) - (101) (101) (101) - (101) (101) (101) (101) (101) (101) (102) (101) (102) (1	2016 Rm 5 544 2 794 8 338 (928) (4 878) (4 878) (86) 2 446 (826) 1 620 1 329 291 — 1 620 1 326 81 874 20 989 21 446	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240 — 1 236 998 67 224 22 524 19 650	13 9 12 58 6 49 10 20 6 7 4  13 7 8 (18) (4)	16 13 15 20 11 14 23 17 25 26 17  18 26 14 11 13	Change % 29 22 27 78 17 63 33 37 31 33 21 — 31 33 21 — 31 33 21 (7) 9	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524 
	Rm (1) 3 2  0 (1) (71) (71) (71) (71) (71) (71) (71)	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) (13)  <100 <100 (10)  (1) (1)  (24) (6) 1	Change % <(100) <(100) (67)  (100) >100 >100 >100 >100 >100 >100 >100	2015 <sup>1</sup> Rm 13 (16) (3)  0 (1) (1) (4) (97) (101) (101) (100) (1) (101) (101) (101) (101) (101) (101) (102) (101) (101) (102) (101) (102)	2016 Rm 5 544 2 794 8 338 (928) (4 878) (86) 2 446 (826) 1 620 1 329 291  1 620 1 326 81 874 20 989 21 446 47 130	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240 	13 9 12 58 6 49 10 20 6 7 4 	16 13 15 20 11 14 23 17 25 26 17  18 26 17  18 26 17  18 26	Change % 29 22 27 78 17 63 33 37 31 33 21  31 33 21  31 33 21  9 28	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524 
	Rm (1) 3 2  0 (1) 1 (72) (71) (71) (71) (71) (71) (71) (71) (71	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) (13)  <100 <100 <100 (1) (1) (1) (24) (6) 1 7	Change % <(100) (100) (67) (100) >100 >100 >100 >100 >100 >100 (100) 24 (13) 3 3	2015 <sup>1</sup> Rm (16) (3)  0 (1) (10) (101) (1	2016 Rm 5 544 2 794 8 338 (928) (4878) (866) 2 446 (826) 1 620 1 329 291 — 1 620 1 329 291 1 620 1 326 81 874 20 989 21 446 47 130 171 439	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240  1 236 998 67 224 22 524 19 650 36 746 146 144	13 9 12 58 6 49 10 20 6 7 4  13 7 13 7 8 (18) (4) 6 2	16 13 15 20 11 14 23 17 25 26 17 25 26 17  18 26 17  18 26 17 11 13 22 15	Change % 29 22 27 78 33 37 31 33 31 33 31 33 31 33 31 33 21  31 33 33 21  31 33 21  31 33 21 22 7 7 8 7 8 7 7 8 7 7 8 7 8 7 7 7 8 7 7 7 8 7 8 7 7 7 7 8 7 8 7 7 7 7 8 7 8 7 7 7 8 7 7 7 8 7 7 7 8 7 8 7 7 7 7 8 7 7 7 7 8 7 7 7 7 8 7 7 7 7 8 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 8 7 7 7 7 7 7 7 8 7	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524  2 892 2 369 88 744 27 198 23 289 48 150 187 381
	Rm (1) 3 (2 0 (1) (1) (1) (72) (71) (71) (71) (71) (71) (74) (74) (74) (2 569 3 518 (15 570) (9 483)	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) (13) (13) (13) (10) <100 <100 (10) (1) (1) (24) (6) 1 7 (24) (6) 1 7	Change % <(100) <(100) (67) (100) <(100) >100 >100 >100 >100 >100 (100) 24 (13) 3 5 (100) (100) 24 (13) 3	2015 <sup>1</sup> Rm 13 (16) (3)  0 (1) (4) (97) (101) (101) (100) (1)  (101) (99)  1 650 3 908 (20 695) (15 137)  	2016 Rm 5 544 2 794 8 338 (928) (4 878) (4 878) (86) 2 446 (826) 1 620 1 329 291  1 620 1 326 81 874 20 989 21 446 47 130 171 439 123 162 337	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240 	13 9 12 58 6 49 10 20 6 7 4 	16 13 15 20 11 14 23 17 25 26 17  18 26 17  18 26 17  18 26 17  18 26 17  18 26 17  18 26 17 11 14 4 5 20 11 14 25 20 11 14 25 20 11 14 25 20 11 14 25 20 11 14 25 20 11 14 25 20 11 14 25 20 11 14 25 20 17 17 14 25 20 17 17 17 25 20 17 17 17 17 17 17 17 17 17 17 17 17 17	Change % 29 22 27 78 17 63 33 37 31 33 31 33 21  31 33 21  31 33 21  9 28 17 5 (41)	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524 
	Rm (1) 3 2  0 (1) 1 (72) (71) (71) (71) (71) (71) (71) (71) (71	Rm 13 (7) 6 0 (7) 1 0 (6) (6) (6) (6) (6) (6) (6) (6)	<(100) <(100) (50) 100 (67) 	1 (10) 	Change % <(100) (100) (67) (100) >100 >100 >100 >100 >100 >100 (100) 24 (13) 3 3	2015 <sup>1</sup> Rm 13 (16) (3) 	2016 Rm 5 544 2 794 8 338 (928) (4 878) (86) 2 446 (826) 1 620 1 329 291 	2015 <sup>1</sup> Rm 4 282 2 286 6 568 (520) (4 158) (52) 1 838 (602) 1 236 996 240  1 236 998 67 224 22 524 19 650 36 746 146 144 106 741	13 9 12 58 6 49 10 20 6 7 4  13 7 13 7 8 (18) (4) 6 2 1	16 13 15 20 11 14 23 17 25 26 17 25 26 17  18 26 17  18 26 17 11 13 22 15 14	Change % 29 22 27 78 33 37 31 33 31 33 21  31 33 21  31 33 21  31 33 21  31 33 21  31 33 21 5 5 5 7 7 8 8 7 7 7 8 8 7 7 7 8 8 7 7 7 7	2015 <sup>1</sup> Rm 9 068 4 933 14 001 (1 214) (8 439) (147) 4 201 (1 309) 2 892 2 368 524 

### **RBB** overview

- A Headline earnings increased 10% to R4 911m (30 June 2015: R4 459m) despite 21% growth in impairments.
- A Positive Jaws of 2,06% following strong net interest margin growth as well as strong cost management.
- 🛦 Income grew 10% (CCY 8%) to R26 190m (30 June 2015: R23 730m) supported by deposit book growth and margin improvement.
- 🛕 Net interest margin increased to 4,58% (30 June 2015: 4,32%) driven by improved pricing and favourable mix.
- $\blacktriangle$  Continued growth in customer numbers.
- 🛕 Introduction of Chat Banking which won the social media category of the Banker Technology Awards for 2016.
- A Successful relocation of mainframe systems to a new state-of-the-art data centre.
- Operating expenses increased by 8% (CCY 6%) from operational efficiencies, partially offset by investment in improving skills levels and stabilising the technology environment.
- Loans and advances showing subdued growth of 3% due to the operational requirements relating to the National Credit Act (NCA) regulation changes and slowing economic growth.
- A Deterioration in the credit loss ratio to 1,48% (30 June 1,27%) reflecting financial stress on the consumer.
- A NPLs increased as the credit cycle turned.





	30 June				
Salient features	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
Income (Rm)	26 190	23 730	10	49 213	
Attributable earnings (Rm)	4 684	4 473	5	9 640	
Headline earnings (Rm)	4 911	4 459	10	9 661	
Credit loss ratio (%)	1,48	1,27		1,19	
Cost-to-income ratio (%)	56,3	57,3		57,4	
RoRWA (%)	2,34	2,27		2,39	
RoA (%)	1,21	1,16		1,23	
RoRC (%)	21,1	20,3		21,3	

These numbers have been restated, refer to the reporting changes overview on the inside front cover

Note

Group performance	Overview		RBB
Segment performance			
Risk management			
Appendices	Operational reviews	61	

### **RBB** overview





□ Jun 2015<sup>1</sup>

Dec 20151

Jun 2016

Headline earnings by segment	30 ) <b>2016</b> Rm	une 2015¹ Rm	31 Change %	December 2015 <sup>1</sup> Rm
RBB	4 911	4 459	10	9 661
Retail Banking South Africa	3 402	3 157	8	6 694
Home Loans Vehicle and Asset Finance Card Personal Loans Transactional and Deposits Other	825 411 762 199 1 395 (190)	889 486 622 110 1 224 (174)	(7) (15) 23 81 14 9	1 734 1 068 1 615 350 2 675 (748)
Business Banking South Africa	1 070	1 033	4	2 124
Business Banking (excluding equities) Business Banking equities	1 086 (16)	1 048 (15)	4 7	2 179 (55)
RBB Rest of Africa	439	269	63	843

**61** 93 101

Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

### **RBB** overview

	Retail Banking South Africa				Business Banking South Africa				
	30 J	une	31	December	30 J	une	31	December	
	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
	2010	2013	/0	2010	2010	2010	70	2015	
Statement of comprehensive income (Rm)									
Net interest income	9 894	9 157	8	19 009	3 038	2 774	10	5 736	
Non-interest income	6 252	5 959	5	12 282	1 769	1 670	6	3 372	
Total income	16 146	15 116	7	31 291	4 807	4 444	8	9 108	
Impairment losses on loans and advances	(2 878)	(2 540)	13	(4 769)	(331)	(251)	32	(548)	
Operating expenses Other	(8 309) (328)	(7 874) (54)	6 >100	(16 545) (125)	(2 858) (14)	(2 687) (17)	6 (18)	(5 536) (39)	
Operating profit before income tax	4 631	4 648	0	9 852	1 604	1 489	(18)	2 985	
Tax expenses	(1 306)	4 646 (1 310)	0	9 852 (2 757)	(440)	(421)	° 5	2 985 (847)	
Profit for the reporting period	3 325	3 338	0	7 095	1 164	1 068	9	2 138	
Profit attributable to:	5 5 2 5	5 5 5 6	<u> </u>	,	1.0.	1 0 0 0		2.00	
Ordinary equity holders	3 121	3 160	(1)	6 708	1 123	1 044	8	2 089	
Non-controlling interest – ordinary shares	118	100	18	228	15		100		l
Non-controlling interest – preference shares	86	78	10	159	26	24	8	49	
	3 325	3 338	0	7 095	1 164	1 068	9	2 138	
Headline earnings	3 402	3 157	8	6 694	1 070	1 033	4	2 124	
Operating performance (%)									
Net interest margin on average interest-bearing	2.62	2.40			5.00	6.00		F 70	
assets Credit loss ratio	3,62 1,48	3,48 1,33		3,54 1,23	5,99 0,99	6,02 0,79		5,78 0,85	
Non-interest income as percentage of income	38,7	39,4		39,2	36,8	37,6		37,0	
Income growth	7	4		6	8	6		3	
Operating expenses growth	6	3		2	6	5		6	
Cost-to-income ratio	51,5	52,1		52,9	59,5	60,5		60,81	
Statement of financial position (Rm)									
Loans and advances to customers	374 753	371 890	1	374 997	66 615	63 353	5	63 545	
Loans and advances to banks Investment securities	6 455 31 441	4 094 29 975	58 5	5 266 32 285	27 10 133	78 9 964	(65) 2	30 10 223	
Other assets	191 711	187 351	2	190 622	34 419	32 839	5	42 455	
Total assets	604 360	593 310	2	603 170	111 194	106 234	5	116 253	
Deposits due to customers	169 746	155 952	9	166 015	105 891	101 670	4	110 096	
Debt securities in issue	1 160	1 885	(38)	1 561	_	—	—	—	
Other liabilities	427 195	429 448	(1)	425 946	3 992	3 449	15	3 838	
Total liabilities	598 101	587 285	2	593 522	109 883	105 119	5	113 934	
Financial performance (%)									
RoRWA	2,77	2,66		2,75	2,99	3,05		3,00	
RoA	1,16	1,12		1,16	1,90	2,01		1,93	



Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

	RBB Rest	of Africa		Total RBB					
30 J	une		December	30 J	une		December		
2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>		
3 775 1 462	2 967 1 203	27 22	6 194 2 620	16 707 9 483	14 898 8 832	12 7	30 939 18 274		
5 237 (646) (3 546) (61)	4 170 (408) (3 026) (37)	26 58 17 65	8 814 (777) (6 142) (112)	26 190 (3 855) (14 713) (403)	23 730 (3 199) (13 587) (108)	10 21 8 >100	49 213 (6 094) (28 223) (276)		
984 (374)	699 (281)	41 33	1 783 (615)	7 219 (2 120)	6 836 (2 012)	6 6	14 620 (4 219)		
610	418	46	1 168	5 099	4 824	6	10 401		
440 170 —	269 149	64 14	843 325 —	4 684 303 112	4 473 249 102	5 22 10	9 640 553 208		
610	418	46	1 168	5 099	4 824	6	10 401		
439	269	63	843	4 911	4 459	10	9 661		
9,20 1,98 27,9 26 17 67,7	8,32 1,41 28,8 7 72,6		8,66 1,29 29,7 13 7 69,7	4,58 1,48 36,0 10 8 56,3	4,32 1,27 37,2 5 4 57,3		4,37 1,19 37,1 6 4 57,4		
42 098 17 365 17 659 28 526	36 360 19 768 15 616 21 986	16 (12) 13 30	45 213 24 558 19 084 33 430	483 466 23 847 59 233 254 656	471 603 23 940 55 555 242 176	3 0 7 5	483 755 29 854 61 592 266 507		
105 648	93 730	13	122 285	821 202	793 274	4	841 708		
65 639 337 22 809	55 924 570 21 975	17 (41) 4	68 736 493 34 045	341 276 1 497 453 996	313 546 2 455 454 872	9 (39) (0)	344 847 2 054 463 829		
 88 785	78 469	13	103 274	796 769	770 873	3	810 730		
0,86 0,79	0,62 0,53		0,93 0,84	2,34 1,21	2,27 1,16		2,39 1,23		





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### RBB – Retail Banking South Africa

- A Solid 8% growth in headline earnings to **R3 402m** (30 June 2015: R3 157m).
- A Positive Jaws of 1,25%.
- lace Net interest income increased by 8% mainly due to deposit growth of 9% and higher net interest margin.
- lace Non-interest income growth of 5% mainly due to increased transactional activity in the Card portfolio.
- Successfully delivered on cost management strategies.
- 🛦 Growth in customer numbers to 8,9m (30 June 2015: 8,8m) through strong acquisition of new customers and reduced account closures.

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- V Slowdown in the secured portfolio asset growth.
- V Operational impact of NCA regulations on asset growth in the unsecured portfolio.
- $\mathbf{\nabla}$  The NCA pricing caps effective from 6 May 2016 have reduced income.
- 🛕 Deterioration in the macroeconomic environment and increased consumer pressure resulted in a higher credit loss ratio of 1,48% (30 June 2015: 1,33%).



RoA and RoRWA (%) 1,16



- RoRWA

	30 Ju		31 December		
Salient features	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
Income (Rm)	16 146	15 116	7	31 291	
Attributable earnings (Rm)	3 121	3 160	(1)	6 707	
Headline earnings (Rm)	3 402	3 157	8	6 694	
Credit loss ratio (%)	1,48	1,33		1,23	
Cost-to-income ratio (%)	51,5	52,1		52,9	
RoRWA (%)	2,77	2,66		2,75	
RoA (%)	1,16	1,12		1,16	

Note These numbers have been restated, refer to the reporting changes overview on the inside front cover.

## RBB – Retail Banking South Africa

### **Business profile**

Retail Banking South Africa offers a comprehensive suite of retail banking products and services to individuals and provides asset finance to commercial customers. It caters for the full spectrum of customers, from those needing basic banking services to those requiring sophisticated financial solutions. The focus is on providing a consistently superior experience across each of the channels, matched closely to the needs and expectations of each customer segment. Customers are served through an extensive branch and self-service terminal network, electronic and mobile channels, relationship managers as well as call centre agents, dealerships, originators, alliances and joint ventures.

### Key business areas

- Home Loans offers residential property-related finance solutions direct to customers through personalised services and a range of electronic channels and intermediaries such as estate agents and originators.
- Vehicle and Asset Finance (VAF) offers a comprehensive range of asset-based funding solutions for assets such as vehicles, aviation, marine, agricultural equipment, commercial, plant and office equipment as well as vehicle fleet and fleet card management. These solutions are offered to both individual and business customers through the branch network, one of 2 400 approved dealerships, preferred suppliers and specialist sales force. VAF's Joint Ventures with Ford Financial Services and Man Financial Services are an extension of the business and continues to reinforce the strategic intent of establishing and harnessing relationships with dealers and customers.
- Card offers credit cards and merchant acquiring solutions via a mix of Absa-branded and co-branded offerings including British Airways, Avios and Virgin Money. Included in this portfolio are strategic partnerships with Edcon (including the Namibian portfolio), which offers in-store cards and Woolworths Financial Services, which offers in-store cards, credit cards, personal loans and short-term insurance products.
- **Personal Loans** offers unsecured instalment loans through face-to-face engagements, call centre agents as well as electronic and mobile channels.
- **Transactional and Deposits** offers a full range of transactional banking, savings and investment products, rewards programme and services through a variety of channels. These include physical branches, digital channels, ATMs, priority suites, call centres as well as through a third-party retailer PEP (part of the PEPKOR Group).
- **Other** includes distribution channel costs not recovered from product houses, strategic initiative expenditure and funding costs held centrally for Retail Banking South Africa.



# RBB – Retail Banking South Africa

		Home	Loans		Vehicle and Asset Finance				
	30 Ju	une		December	30 Ji	une		December	ļ
	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
Statement of comprehensive									
income (Rm) Net interest income Non-interest income	2 254 158	2 122 169	6 (7)	4 246 353	1 483 378	1 528 382	(3) (1)	3 049 792	
<b>Total income</b> Impairment losses on loans and advances Operating expenses Other	2 412 (505) (828) (8)	2 291 (285) (764) (6)	5 77 8 33	4 599 (689) (1 483) (16)	(863)	1 910 (468) (843) 58	(3) 8 2 (5)	3 841 (848) (1 662) 107	
<b>Operating income before income tax</b> Tax expenses	1 071 (246)	1 236 (347)	(13) (29)	2 411 (677)	547 (136)	657 (167)	(17) (19)	1 438 (370)	
Profit for the reporting period	825	889	(7)	1 734	411	490	(16)	1 068	
<b>Profit attributable to:</b> Ordinary equity holders Non-controlling interest – ordinary shares Non-controlling interest – preference shares	825 — —	889 	(7)	1 734 	411 — —	490 	(16)	1 068 	
	825	889	(7)	1 734	411	490	(16)	1 068	
Headline earnings	825	889	(7)	1 734	411	486	(15)	1 068	
Operating performance (%) Credit loss ratio Non-interest income as percentage of income Income growth Operating expenses growth Cost-to-income ratio	0,44 6,6 5 8 34,3	0,25 7,4 (0) 2 33,3		0,30 7,7 (0) (8) 32,2	1,13 20,3 (3) 2 46,4	1,09 20,0 8 11 44,1		0,97 20,6 5 6 43,3	
<b>Statement of financial position (Rm)</b> Loans and advances to customers Loans and advances to banks Investment securities Other assets	227 701 1 537 11 500 8 005	229 227 106 10 775 16 268	(1) >100 7 (51)	229 026 632 12 076 6 347	90 473 50 4 356 5 534	87 731 93 3 937 4 651	3 (46) 11 19	89 635 48 4 569 5 232	
Total assets	248 743	256 376	(3)	248 081	100 413	96 412	4	99 484	
Deposits due to customers Debt securities in issue Other liabilities	2 019 1 160 244 578	2 015 1 884 251 452	(38) (0)	2 113 1 561 242 529	324  98 305	206  94 597	57 — 4	206  97 086	
Total liabilities	247 757	255 351	(3)	246 203	98 629	94 803	4	97 292	
Financial performance (%) RoRWA RoA	2,19 0,67	1,26 0,72		2,38 0,70	1,18 0,84	1,50 1,04		1,58 1,12	

### Headline earnings (%)



Notes
<sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.
<sup>2</sup> Includes WFS and the Edcon portfolio.

		Care	r <b>d</b> <sup>2</sup>			Persona	Personal Loans				Transactional and Deposits			
	30 Ju	lne	31 I Change	December	30 Ju	ne	31 Change	December	30 Ji	une	31 Change	December		
	2016	2015 <sup>1</sup>		2015 <sup>1</sup>	2016	2015 <sup>1</sup>		2015 <sup>1</sup>	2016	2015 <sup>1</sup>		2015 <sup>1</sup>	!	
	2 566 1 764	2 529 1 557	1 13	5 109 3 313	1 109 161	923 160	20 1	1 960 321	2 379 3 461	2 041 3 381	17 2	4 504 6 846		
	4 330 (1 297) (1 742) (346)	4 086 (1 332) (1 679) (54)	6 (3) 4 >100	8 422 (2 344) (3 375) (118)	1 270 (501) (492) —	1 083 (409) (524) 3	17 22 (6) (100)	2 281 (805) (991) —	5 840 (65) (3 832) (5)	5 422 (47) (3 670) (3)	8 38 4 67	11 350 (83) (7 545) (5)		
	945 (350)	1 021 (289)	(7) 21	2 585 (734)	277 (78)	153 (43)	81 81	485 (135)	1 938 (543)	1 702 (478)	14 14	3 717 (1 042)		
	595	732	(19)	1 851	199	110	81	350	1 395	1 224	14	2 675		
	477 118 —	622 100 10	(23) 18 (100)	1 614 227 10	199 	110	81 —	350 	1 395 — —	1 224	14	2 675 		
	595	732	(19)	1 851	199	110	81	350	1 395	1 224	14	2 675		
	762	622	23	1 615	199	110	81	350	1 395	1 224	14	2 675	/	
	5,95 40,7 6 4 40,2	6,21 38,1 3 0 41,1		5,38 39,3 6 (1) 40,1	5,85 12,7 17 (6) 38,7	5,43 14,8 12 (9) 48,2		5,16 14,1 11 (9) 43,4	1,77 59,3 8 4 65,6	1,64 62,4 6 6 67,7		1,36 60,3 7 8 66,5		
	37 978 82 1 944 11 008	38 597 73 1 812 11 114	(2) 7 (1) (1)	39 022 76 2 024 11 468	16 153 0 781 384	14 195  667 335	14 0 17 15	15 086  769 347	2 446 4 376 214 162 113	2 139 3 426 173 150 262	14 28 24 8	2 225 4 085 145 162 138		
L	51 012	51 596	(1)	52 590	17 318	15 197	14	16 202	169 149	156 000	8	168 593	]	
1	1 862	1 885	(1)	1 998	8	9	(11)	12	165 515 —	151 784	9	161 650	ŀ	
L	47 282	47 854	(1)	47 733	17 111	15 077	13	15 841	2 235	2 984	(25)	4 262		
<b></b>	49 144	49 739	(1)	49 731	17 119	15 086	13	15 853	167 750	154 768	8	165 912		
	2,39 2,88	1,85 2,40		2,46 3,08	1,87 2,36	1,33 1,48		1,91 2,29	19,89 1,77	14,11 1,70		15,52 1,78		

Income (%)



	Oth	er		Total Retail Banking South Africa					
30 Ji	une		December	30 J	une		December		
2016	20151	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>		
103 330	14 310	>100 6	141 657	9 894 6 252	9 157 5 959	8 5	19 009 12 282		
433 (4) (552) (24)	324 1 (394) 52	34 <(100) 40 (54)	798 — (1 489) (93)	16 146 (2 878) (8 309) (328)	15 116 (2 540) (7 874) (54)	7 13 6 >100	31 291 (4 769) (16 545) (125)		
(147) 47	(121) 14	21 >100	(784) 201	4 631 (1 306)	4 648 (1 310)	0 0	9 852 (2 757)		
(100)	(107)	(7)	(583)	3 325	3 338	0	7 095		
(186)  86	(175)  68	6  26	(733) 1 149	3 121 118 86	3 160 100 78	(1) 18 10	6 708 228 159		
(100)	(107)	(7)	(583)	3 325	3 338	0	7 095		
(190)	(174)	9	(748)	3 402	3 157	8	6 694		
n/a n/a n/a n/a	n/a n/a n/a n/a		n/a n/a n/a n/a	1,48 38,7 7 6 51,5	1,33 39,4 4 3 52,1		1,23 39,2 6 2 52,9		
2 410 12 646 4 667	1 396 12 611 4 721	100 4 (1)	3 425 12 702 5 090	374 753 6 455 31 441 191 711	371 890 4 094 29 975 187 351	1 58 5 2	374 997 5 266 32 285 190 622		
 17 725	17 729	_	18 220	604 360	593 310	2	603 170		
18  17 684	53 1 17 484	(66) (100) 1	36  18 495	169 746 1 160 427 195	155 952 1 885 429 448	9 (38) (1)	166 015 1 561 425 946		
17 702	17 538	1	18 531	598 101	587 285	2	593 522		
n/a n/a	n/a n/a		n/a n/a	2,77 1,16	2,66 1,12		2,75 1,16		

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#### Financial performance

Headline earnings increased 8% to **R3 402m** (30 June 2015: R3 157m), despite an increase in impairments due to net interest margin growth and continued cost management efforts. Income and operating expenses growth of 7% and 6% respectively contributed to the positive jaws of 1,25% and pre-provision profit growth of 8% to **R7 837m** (30 June 2015: R7 242m).

Net interest income was 8% higher at **R9 894** (30 June 2015: R9 157), driven by net interest margin improvement and deposit book growth of 9%. Net interest margin has improved to **3,62%** (30 June 2015: 3,48%) due to deposit book margin expansion, recognition of interest previously suspended on NPLs, improved yield on advances book, the rolling-off of lower margin business and higher average prime interest rates.

Non-interest income was 5% higher at **R6 252m** (30 June 2015: R5 959m), largely due to an increase in account transaction fees, a larger customer base and higher number of merchants, partially offset by a reduction in customer transaction activity, lower interchange rates following a regulatory change effected on 17 March 2015 as well as a change in customer preference towards lower yielding products and channels.

Impairment losses on loans and advances increased 13% to **R2 878m** (30 June 2015: R2 540m), resulting in an increased credit loss ratio of **1,48%** (30 June 2015: 1,33%). The increase reflected the deteriorating macroeconomic environment and increased consumer pressure. This was evidenced by higher debt counselling book inflows and increased delinquencies particularly in Home Loans. Collection and recovery strategies continued to yield positive results and have been refined in line with the changing macroeconomic environment.

Operating expenses growth of 6% was mainly driven by an increase in staff costs as investment in increasing skills levels and specialised services continued, combined with investment in the stabilisation of the information technology infrastructure and revitalisation of digital channels.

Operating profit before income tax included an impairment of an intangible asset related to the purchased customer list, mainly due to the impact of the interest rate outlook on the fair value.

Loans and advances to customers increased by 1% to **R375bn** (30 June 2015: R372bn), driven by growth in VAF of 3% and Personal Loans 14%, partially offset by a decline in the Home Loans and Card portfolios of 1% and 2% respectively. The growth in VAF was as a result of higher book growth in commercial asset finance, joint ventures and alliances portfolios, while Personal Loans benefited from enhanced acquisition strategies aimed at existing customers. The decline in Home Loans was driven by a reduction in registration volumes, marginally offset by increased readvances following intensified customer retention efforts. The Card portfolio reduction was mainly as a result of regulatory changes related to amendments to the NCA implemented in September 2015 which impacted new account sales and credit limit increase strategies. The NPL ratio to total customer book increased to **5,1%** (30 June 2015: 4,8%) and the performing loans coverage ratio increased to **0,86%** (30 June 2015: 0,84%).

Deposits due to customers increased by 9% to **R170bn** (30 June 2015: R156bn), largely due to the growth in the demand savings and the long-term fixed deposit books.

Home Loans headline earnings decreased by 7% to **R825m** (30 June 2015: R889m), primarily driven by a 77% increase in impairment losses due to deteriorating economic environment and increased consumer pressure. Income grew by 5% driven by improved yield on advances, while operating expenses increased by 8%.

VAF's headline earnings decreased by 15% to **R411m** (30 June 2015: R486m), from margin compression and increased impairment losses. Operating expenses growth of 2% reflected operational efficiency gains flowing from process improvements.

Card's headline earnings growth of 23% to **R762m** (30 June 2015: R622m) was largely attributable to an increase in account transaction fees, strong growth in transactional volumes in the Payments and Acceptance business, together with focused credit risk management strategies.

Personal Loans reflected headline earnings growth of 81% to **R199m** (30 June 2015: R110m), mainly due to income growth of 17% driven by increased new business flow as well as roll-off of lower margin business. Impairment losses on loans and advances increased by 22%, while operating expenses decreased by 6% as a result of continued cost management.

Transactional and Deposits headline earnings increased by 14% to **R1 395m** (30 June 2016: R1 224m) as a result of net interest income growth of 17% underpinned by strong deposit book growth combined with higher net interest margins. Non-interest income grew 2% to **R3 461m** (30 June 2016: R3 381m) largely due to an increase in account transaction fees and a larger customer base, partially offset by declining customer transaction activity, a reduction in interchange rate, as well as a change in customer preference towards lower yielding products and channels.

Other headline earnings declined to a loss of **R190m** (30 June 2015: R174m loss) due to the costs associated with stabilising the technology environment, revitalisation of digital channels, enhancement of regulatory controls particularly relating to the NCA as well as enhancements to customer onboarding processes.

## **Operating environment**

The following factors had a key influence on Retail Banking South Africa:

- The consumer sector experienced increased financial strain due to inflationary pressures, rising interest rates and growing unemployment. Growth in real household disposable income and consumption expenditure slowed down further, with consumer confidence remaining on a downward trend in the first half of the year.
- Consumer price inflation was outside the inflation target range due to exchange rate, food price and fuel price movements.
- Interest rates were increased by a cumulative 75 bps, which negatively affected the cost and affordability of credit.
- Total new vehicle sales volumes declined by 9,9%.
- Consumers remained highly indebted with the ratio of household debt to disposable income above 76%.
- Consumers' credit-risk profiles, credit health and overall financial vulnerability may deteriorate over the short to medium term as a result of increasingly challenging economic conditions.

### **Business performance**

We continue our drive to regain our leading market position in South Africa by improving service offerings and customer experience; responsibly extending appropriate levels of credit; introducing innovative products and improving customer access through an improved digital experience and enhancing operational efficiencies and ease of doing business thereby delivering long-term sustainable operational cost reduction.

We have developed a strong customer-focused operating model which is customer needs-led, centrally solutioned and locally owned and executed, which has already delivered customer solutions benefits. Our business performance has been solid despite current macroeconomic challenges, our risk management metrics remain satisfactory and we remain committed to maintaining compliance with industry-related regulatory changes. We are clear on our customer segments of choice, industry positioning and investment required to achieve our ambitions. Our people remain critical to the success of our strategy and we are on track to deliver an improved employee value proposition for a transformed workforce reflective of the customers we serve.

We have recorded a growth of 1,2% in customer numbers during the first half of the reporting period. Our customer experience measures remained unchanged at an NPS score of 29%.

As further testament to our strategy taking effect, we have received a number of industry-related accolades:

- Voted number two in the annual global Lafferty Bank Quality Ratings review;
- Winner of the Social Media Awards for Absa Chat Banking on Twitter, The Banker Technology Awards 2016; and
- O Best Retail Bank in South Africa, 2016 Banker Africa Southern Africa Awards.

We continue to see good traction on our key initiatives:

- Revamped customer propositions targeted to our feeder segments:
  - Free MegaU account for the 0 to 19 year olds;
  - The Silver Student account for the university going age; and
  - The Young Professional proposition.
- Enhanced automation of existing processes resulting in reduced turnaround times of processing customer requests, particularly in VAF.
- Successful relocation of our mainframe systems to a new state-of-the-art data centre facility as part of our resilience plan.
- Delivered on systems stability initiatives resulting in significantly lower system downtime in our branches, ATMs and banking App, greatly improving customer experience.
- Our efforts to leverage alternative business and service models have seen a revised Simple Bank Account-PepPlus, offered through the partnership initiative with PEP stores, a trusted brand in the inclusive banking market with an extensive retail footprint, improving our ability to service under-banked consumers. We continue to see notable growth in new customer acquisition through this partnership.
- As a result of ongoing investment in digital channels, customers are now able to reverse unauthorised debit orders, purchase prepaid electricity and upload their FICA documents via our online self-service channel. Further to this, we have recently launched a sleeker and more customer friendly banking app and online banking platform.
- First in Africa, launch of banking via social platforms; Twitter and Facebook, allowing customers to securely perform limited banking transactions like airtime purchases and balance enquiries while still logged onto their respective social media accounts.
- In keeping with our efforts to reduce and simplify our product offerings, we have successfully migrated all Western Union international money transfer services to digital self-service only. Efforts continue to identify and implement solutions in our branches to rationalise both our service and offerings, for the benefit of the customer and colleagues servicing them.
- Notable success with significant increase in non-advisory insurance sales in our branches, due to closer collaboration with WIMI.
- We are seeing early successes in the significant investment made to date in our Rise Innovation and Accelerator hub, an initiative that seeks to respond to the innovation disruptions brought about by the entrance of FinTechs into the banking services industry.
- While the role of a bank branch continues to evolve, it remains an important source of competitive advantage for us. As such, we have, and will continue to invest significant management attention in ensuring that branches are reinvented for their modern role in line with customer needs, while ensuring optimal use of the capacity of our physical outlets. This is seen in the modular redesign of our new branches and those currently being revamped resulting in favourable feedback from customers, colleagues and investors. We will continue to optimise our physical footprint as part of our right channelling approach.

#### Business performance (continued)

#### Home Loans

The Home Loans strategy has remained focused on sustainable profitable growth, through the cycle. A strategic decision was taken to implement a conservative approach to risk appetite, focusing on sustainability and profitability, resulting in a reduction in new business in the higher loan-to-value segments. Home Loans continues to focus on responsible lending and originating good quality loans and maintains its stronghold in the low loan-to-value segment of the market and low risk customer, while reducing its share in higher loan-to-value loans.

Headline earnings of R825m reflected a decline of 7%, primarily driven by a 77% increase in impairments.

Registrations decreased by **10%** (30 June 2015: increased 9%) and consequently market share of new business flow decreased to **18,0%** at the end of May (May 2015: 20,2%) per Lightstone. Loans not taken up increased to **20,4%** (30 June 2015: 14,47%). This was as a result of reassessment of applications where the customer's financial position had deteriorated or the loan became unaffordable due to interest rate increases.

Loans and advances to customers decreased marginally by 0,7%, in line with expectation. In spite of lower production, run off was subdued due to continued customer retention focus which included the loyalty bond proposition, further advance campaigns and equity utilisation drives. Market share (as reported in the BA 900) decreased to **25,2%** in May 2016 (May 2015: 26,0%).

Performing loans declined marginally to **R220,3bn** (30 June 2015: R222,8bn) with the coverage remaining unchanged at 0,55%. The NPL coverage ratio decreased to **21,9%** (30 June 2015: 23,4%), due to the legal book write-offs undertaken in the second half of 2015, partially offset by pressure buildup in the later delinquency buckets. The performing book as a percentage of the total book decreased marginally to **95,8%** (30 June 2015: 95,9%).

Net interest income growth of 6% was mainly due to the net interest margin increase. The increase was due to improved yield on the existing book, rolling off of lower margin business and recognition of interest previously suspended on NPLs.

Impairment losses on loans and advances increased by 77% to **R505m** (30 June 2015: R285m) due to the increased pressure experienced across all customer segments in early and late arrear buckets as a result of partial payments being received, along with increased inflows in the legal portfolio. Strain was experienced across all segments, in anticipation of this, a more conservative approach to credit and property risk was adopted in the second half of 2015. This was supported by improved collection and recovery processes across distressed customers, particularly high loan-to-value and legal age. The low loan-to-value in the stock portfolio contributed to improved recovery rates on legal workouts. Properties in possession increased to **R54m** (30 June 2015: R41m), although the number of properties decreased to **127** (30 June 2015: 140).

The business continues to innovate and transform into a more customer-centric business and this will continue going forward:

- Continuation of digitisation of the mortgage loan process with further enhancements to the Absa Homeowners App, which offers speed, convenience and 24/7 accessibility;
- Strong customer propositions through:
  - Recent launch of the Trafalgar rental management proposition for Absa customers investing in additional properties;
  - The loyalty proposition where existing customers re-finance with Absa; and
  - Launch of visible limits (Re-advances) in late 2015 on internet banking;
- Improved customer education through social media and television via the "Guiding You Home" DStv programme, which provides education in relation to home ownership; and
- Strong partnerships with all stakeholders (originators, estate agents, valuers and attorneys) continue to support the business strategy.



Credit impairments

- Credit loss ratio



#### Business performance (continued)

#### Vehicle and Asset Finance

Headline earnings of **R411m** (30 June 2015: R486m) reflected a 15% decline due to negative income growth and an increase in impairments stemming from lower sales volumes and a strained operating environment.

The new vehicle market contracted by 9,9% (per National Association of Automobile Manufacturers of South Africa), while the financed market for new and used passenger car and light commercial vehicles declined by 27,8% (per TransUnion). This decrease, in conjunction with competitiveness from non-bank financiers continued to impact the retail new business adversely. New passenger vehicles contributed **32%** (30 June 2015: 34%) to the retail units financed. New commercial business reflects a marginal decrease of 2% compared to prior reporting periods, however this performance was ahead of the overall tightened commercial industry.

VAF's overall market share in instalment sales reduced to **18,8%** (May 2015: 19,5%) (as reported in the BA 900). The decrease in retail market share to **18,6%** (May 2015: 19,6%) was driven by the decline in new business growth of retail instalment sales. This was partially balanced by commercial market share gain increasing to **19,4%** (May 2015: 19,3%).

Loans and advances to customers grew by 3% from above market origination in the commercial portfolios and an increase in the average retail instalment sale contract value.

Net interest income decreased 3% mainly as a result of the compression in the net interest margin due to competitive market pricing, loan mix and rising funding cost. Slight negative growth in the retail instalment sale book generated lower income than the prior reporting period.

Non-interest income reduced by 1% following the decline in new business growth. This was partly balanced by continuous growth in the services portfolio through Vehicle Management Services.

The overall credit loss ratio for the portfolio increased to 1,13% (30 June 2015: 1,09%).

The retail portfolio credit loss ratio increased to **1,48%** (30 June 2015: 1,33%). The retail instalment portfolio deteriorated year-on-year due to weaker economic conditions including rising interest rates as well as a decline in new business volumes. Performing loans decreased to **90,43%** (30 June 2015: 91,75%) indicative of the pressure on customer affordability. NPLs increased to **3,61%** (30 June 2015: 2,47%) driven mostly by the growth in the debt counselling and legal books. The debt counselling book constituted **3,05%** (30 June 2015: 1,98%) of the retail instalment book. Impairment coverage on the performing book increased to **0,53%** (30 June 2015: 0,45%), while coverage on early arrears increased from 7,19% to 8,49%. NPL coverage decreased slightly from 39,84% to 39,12% due to the writing off of aged legal matters. New NPLs, which attract a lower coverage, contributed more significantly to the NPL book mix. The legal book increased by 23,52% from R624m to R819m.

The commercial instalment sale portfolio continued its good performance due to low new defaults and a stable book construct with collateral realisation values holding up well. The commercial portfolio credit loss ratio improved to **0,35%** (30 June 2015: 0,59%).

The cost-to-income ratio increased to **46,4%** (30 June 2015: 44,1%) due to the adverse income growth. Operating expenses grew by 2% as a consequence of efforts to maintain appropriate scale in the retail delivery model and optimising business processes.

The Ford Financial Services joint venture's new business increased for the period exceeding market growth. The joint venture with MAN Financial Services and other commercial alliances reflected satisfactory performance.

While being cognisant of the challenging economic environment and the impact it has on consumer affordability and business confidence, VAF wants to reaffirm its position in the market and the main efforts are aimed at:

- Improving the operating environment through the core product system upgrade that was recently invested in. This lays the foundation on which automation and digitisation may be embedded as part of the journey to improve customer, dealer and stakeholders' service experience;
- Capitalising on strategic partnerships; and
- Leveraging on the large RBB customer base ensuring that VAF remains a solution provider of choice to our existing and future customers.



**Credit impairments and credit loss ratio** (Rm, % and change %)



Credit impairments

- Credit loss ratio

#### Business performance (continued)

#### Card

Headline earnings increased by 23% to **R762m** (30 June 2015: R622m) attributable to an increase in account transaction fees, strong growth in transactional volumes in the Payments and Acceptance business, together with focused risk management strategies.

Regulatory changes, related to amendments to the National Credit Act implemented in September 2015, have negatively affected new account sales and existing credit limit increase strategies into 2016, which has impacted growth in new balances. The number of active accounts across the portfolio has declined by 5,9% to **6,4m** (2015: 6,8m) accounts.

The net interest margin was broadly in line with the previous reporting period following the impact of the NCA caps which became effective on 6 May 2016 and decrease in the percentage of revolving balances, offset by the 125 bps increase in prime rates since the first half of 2015. Margins will remain under pressure for the balance of the year.

Transactional volumes (excluding cash) on credit and store cards increased 1,5%. The growth in WFS was in excess of inflation due to targeted promotional activity as the business secured a larger share of consumer spending from new and existing customers. Payment Acceptance transaction volumes grew by 14% and the average ticket value grew by 2%, yielding a 16% year-on-year growth on turnover. This growth is as a result of on-boarding of large merchants in the later part of 2015, combined with a healthy run-rate of the new merchants on-boarded in the first half of 2016. The Payment Acceptance margin remains stable despite the highly competitive market and Absa consolidated its position as the largest Payment Acceptance business in Africa.

Operating expenses increased by 4%, and the business continues to focus on extracting efficiencies in the cost base, with the implementation of quicker and more cost effective mechanisms to get cards to customer as well as self-service channels. Fraud losses have decreased year-on-year as the business continues to tighten its defence mechanisms and improve customer awareness of new fraud techniques.

The intangible asset related to the purchased customer list was fully impaired as a result of the impact of the interest rate outlook on the fair value.

The reduction in the credit loss ratio to **5,95%** (30 June 2015: 6,21%) is due to the ongoing focus on credit quality and the results of credit strategies implemented that are reducing exposure to high-risk customers and enabling profitable balance growth. While overall asset performance is in line with expectations, financial stress has been observed in early and late stage delinquency cycles including an increase in debt counselling inflows across the portfolio. This has been offset by continued focus operationally on collecting on delinquent customers and ensuring all processes are executing effectively. The National Credit Act Amendment Bill has impacted growth within the portfolios due to additional requirements relating to income verification on credit limit increases. This resulted in a higher credit loss ratio due to lower balance growth. The impairment stock coverage of NPLs for the portfolio has decreased from 71,72% to 70,60% due to improving recoveries.



**Credit impairments and credit loss ratio** (Rm, % and change %)



Credit impairments

The regulatory and macroeconomic environment will remain challenging for the foreseeable future, and the business continues to seek ways to strengthen internal controls and make improvements to risk management strategies and product offerings. The strategy and focus over the short to medium term remains to enable our customers to increase the use of card as a payment mechanism through:

- Radically simplifying product offerings;
- Enabling customers with instant access via digital channels;
- Unlocking new markets/spend categories;
- Shaping the future of payments through innovation; and
- Increasing income, customers and profitable market share.

Our innovation roadmap is gaining traction and we anticipate launching some exciting initiatives in the second half of this year.

<sup>-</sup> Credit loss ratio

## Business performance (continued)

#### Personal Loans

Headline earnings reflected 81% growth to **R199m** (30 June 2015: R110m) due to strong income growth of 17% while continuing to exercise strong cost management as reflected in the 6% decline in operating expenses.

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New business production continues to grow as a result of enhanced acquisition strategies offered to our existing low-risk customer base, including increased credit limits introduced during the second half of 2015. The 39% increase in production resulted in loans and advances increasing by 14%, while our market share of disbursements according to the National Credit Regulator has improved to **12,3%** as at March 2016 (March 2015: 9,6%). This growth was achieved without any significant changes to the risk appetite with risk parameters being continuously monitored.

Income increased by 17% to **R1 270m** (30 June 2015: R1 083m) due to improved yields, book growth of 14% and continued roll-off of lower margins business. Income was positively affected by a present value adjustment, when excluding this adjustment, income increased by 14%. NCA amendments are however anticipated to place pressure on margins going forward.

Credit impairments increased by 22% to **R501m** (30 June 2015: R409m) resulting in an increase of the credit loss ratio to **5,85%** (30 June 2015: 5,43%). The increase in the credit loss ratio was impacted by a present value adjustment, without this adjustment the credit loss ratio increased to **5,48%** (30 June 2015: 5,44%). Performing loans as a percentage of the book increased marginally to **90,6%** (30 June 2015: 89,5%). NPLs' coverage ratio remained strong at **62,27%** (30 June 2015: 62,80%) as we continue to adopt appropriate risk management practices in light of the deteriorating economic climate. The improvement in the overall risk mix is due to superior, high and medium quality bookings making up 89% of the book, increasing from 86%. Legal and pre-legal recovery rates continue to improve, supported by strong collections efforts. New business vintages remain healthy and are performing within acceptable levels of risk appetite.

Continued process improvements across all channels and improved service levels in the voice channel, have led to an overall improvement in customer experience. Enhancing our digital capabilities to allow customers to apply online as well as migrating customers to more efficient and convenient channels remains a priority.







Credit impairments

## Transactional and Deposits

Strong headline earnings growth of 14% to **R1 395m** (30 June 2015: R1 224m) was driven by income growth of 8% and well contained operating expenses growth of 4%. The resultant improved cost-to-income ratio was **65,6%** (30 June 2015: 67,7%).

Net interest income increased by 17% to **R2 379m** (30 June 2015: R2 041m) due to good deposit book growth, while loans and advances to customers increased by 14% mainly from the overdraft portfolio. Growth in customer deposits grew across all savings categories supporting group funding and liquidity objectives. Deposit margins have also been improved over the period.

Non-interest income increased by 2% to **R3 461m** (30 June 2015: R3 381m), following a moderate price review that was implemented in January 2016 to ensure we remain competitive in our preferred segments.

We continue to provide new and convenient channels for our customers to utilise for their everyday banking needs including digital and other out of branch outlets. The income pressure generated by these channels will be offset through cost reductions, and increased utilisation over time.

The current economic conditions have seen customers become more cost conscious with resultant lower transactional volumes. Some have recognised the value that our bundled pricing options provide and have elected to take these up. While these provide customers with certainty regarding their banking cost, they also bring predictability and stability to the Bank's income statement.

<sup>-</sup> Credit loss ratio

#### Business performance (continued)

A renewed focus on improved feeder streams in the first half of 2016 saw the launch of a youth (Mega-U) and student proposition (Student Silver) to meet the unique needs of these clients. Both offers have been well received by the market.

Membership of Absa Rewards has grown by 9%, improving penetration into the current account base where higher value was generated for participating members. The rewards programme has supported the lift in the value of debit card point of sale transactions of 15% from the first half of 2015. Strategic partnerships are continuously under review to deliver further value to members.

Looking ahead, we aim to continue to improve customer experience across our interaction points to ease transacting capability and build on the momentum and strong performance achieved in the first half of 2016 by attracting more new customers and maximising value delivered to our existing customer base.





□□ Income

- Non-interest income as % of income

## Other

Other headline earnings declined to a loss of **R190m** (30 June 2015: R174m loss) due to costs associated with investing in the technology environment, enhancement of regulatory controls particularly relating to NCA as well as enhancements to the customer on-boarding processes.

## Looking ahead

We expect macroeconomic conditions to remain challenging for both business and the customers we serve. We remain focused on our objectives and see competitive advantage in responding with coordinated efforts to grow and retain an active and profitable customer base, enhanced and simplified customer needs-led solutions for our chosen segments, leveraging off technological advancements, for the ease of both customers and colleagues. The following initiatives are in place:

- Targeted ongoing campaigns in key identified customer segments;
- Account number portability, allowing customers to keep their account number "for life", when they upgrade/downgrade their account type and number from a savings to a current account;
- Responsible provision of credit and maintenance of an appropriate risk appetite;
- Customer needs and segment specific propositions;
- Automation of processes and constant review of procedures;
- Sustainable cost management;
- Enhancement of collections efforts to ensure appropriate management of customers in financial difficulty;
- Continued refinement of collection and recovery strategies continued to yield positive results and have been refined in line with the changing macroeconomic environment;
- Ongoing improvements to ensure system resilience and stability; and
- Embedment of a compelling employee value proposition for an engaged, customer focused and fulfilled employee base.

The overall performance of our business was reflective of a business that is well positioned to achieve its long-term targets, with our strategic goals remaining on track despite an ever more challenging macroeconomic environment for both our business and customers. In the short term we remain committed to delivering on our objectives despite the challenging macroeconomic environment.

- A Headline earnings increased by 4% as income growth of 8% helped to absorb an increase in impairments.
- ▲ Cheque account fee income and electronic banking fee income increased by 3% and 6% respectively.
- Cross loans and advances to customers increased by 5% mainly attributed to strong growth of 12% in agri, 5% in term loans and 4% in overdrafts.

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- 🛕 Deposits due to customers grew by 4% to R106bn, with contributions from transactional and investment deposits.
- **V** Cost-to-Income ratio improved to **59,5%** (2015: 60,5%).
- Customer attrition continued, however, stabilisation of customer numbers has been observed since December 2015.
- $oldsymbol{
  abla}$  Transactional revenue continued to be impacted by customer migration to digital channels.
- $oldsymbol{
  abla}$  Decreased branch and cash centre deposit values resulted in lower cash deposit revenue.
- A Given the challenging economic environment, the credit loss ratio deteriorated to **0,99%** (2015: 0,79%).
- **V** RoRWA declined by 6 bps to 2,99%.



#### RoA and RoRWA (%)



	30 June	3	31 December	
Salient features	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>
Income (Rm)	4 807	4 444	8	9 108
Attributable earnings (Rm)	1 123	1 044	8	2 089
Headline earnings (Rm)	1 070	1 033	4	2 124
Credit loss ratio (%)	0,99	0,79		0,85
Cost-to-income ratio (%)	59,5	60,5		60,8
RoRWA (%)	2,99	3,05		3,00
RoA (%)	1,90	2,01		1,93

These numbers have been restated, refer to the reporting changes overview on the inside front cover.

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	Business Banking (excluding Equities)				
	30 Ju	ine		31 December	
	2016	20151	Change %	2015 <sup>1</sup>	
Statement of comprehensive income (Rm)					
Net interest income	3 094	2 820	10	5 827	
Non-interest income	1 594	1 561	2	3 153	
Total income	4 688	4 381	7	8 980	
Impairment losses on loans and advances	(331)	(251)	32	(548)	
Operating expenses	(2 800)	(2 629)	7	(5 318)	
Other	(13)	(14)	(7)	(26)	
Operating profit before income tax	1 544	1 487	4	3 088	
Taxation expense	(433)	(416)	4	(865)	
Profit for the reporting period	1 111	1 071	4	2 223	
Profit attributable to:					
Ordinary equity holders	1 086	1 048	4	2 177	
Non-controlling interest – ordinary shares		_			
Non-controlling interest – preference shares	25	23	9	46	
	1 111	1 071	4	2 223	
Headline earnings	1 086	1 048	4	2 179	
Operating performance (%)					
Credit loss ratio	0,99	0,79		0,85	
Non-interest income as percentage of income	34,00	35,6		35,1	
Income growth	7	6		3	
Operating expenses growth Cost-to-income ratio	6 59.73	5		6 59,2	
	59,75	60,0		59,Z	
Statement of financial position (Rm)			_		
Loans and advances to customers Loans and advances to banks	66 615	63 353	5	63 545	
Investment securities	9 498	9 161	4	9 573	
Other assets	32 138	30 633	5	40 134	
Total assets	108 251	103 147	5	113 252	
Deposits due to customers	105 891	101 670	4	110 096	
Debt securities in issue	_	_		_	
Other liabilities	1 227	426	>100	939	
Total liabilities	107 118	102 096	5	111 035	
Financial performance (%)					
RoRWA	2,99	3,05		3,00	
RoA	1,98	2,10		2,07	

Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

Business Banking Equities					Total Business Banking South Africa				
30 June	e		31 December 30 June				31 December		
2016	20151	Change %	2015 <sup>1</sup>	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>		
(56)	(46)	22	(91)	3 038	2 774	10	5 736		
175	109	61	219 <sup>2</sup>	1 769	1 670	6	3 372		
119	63	89	128	4 807	4 444	8	9 108		
(58)	(58)		(218) <sup>3</sup>	(331) (2 858)	(251) (2 687)	32 6	(548) (5 536)		
(1)	(3)	(67)	(13)	(2 858)	(2 087)	(18)	(330)		
60	2	>100	(103)	1 604	1 489	8	2 985		
(7)	(5)	40	18	(440)	(421)	5	(847)		
53	(3)	>100	(85)	1 164	1 068	9	2 138		
	·				·				
37	(4)	>100	(88)	1 123	1 044	8	2 089		
15	1	100		15		100			
1	1	0	3	26	24	8	49		
53	(3)	>100	(85)	1 164	1 068	9	2 138		
(16)	(15)	7	(55)	1 070	1 033	4	2 124		
,				0.00	0.70		0.05		
n/a n/a	n/a n/a		n/a n/a	0,99 36,8	0,79 37,6		0,85 37,0		
87	(20)		(17)	8	6		3		
0	(26)		1	6	5		6		
49,15	92,1		170,3	59,5	60,5		60,8		
27	78	(65)	30	66 615 27	63 353 78	5 (65)	63 545		
635	803	(65)	650	10 133	9 964	(65)	30 10 223		
2 281	2 206	3	2 321	34 419	32 839	5	42 455		
2 943	3 087	5	3 001	111 194	106 234	5	116 253		
_			_	105 891	101 670	4	110 096		
				_		10			
2 765	3 023	(9)	2 899	3 992	3 449	16	3 838		
 2 765	3 023	(9)	2 899	109 883	105 119	5	113 934		
- /-	n/a		n/a	2.00	2.05		3,00		
n/a (1,15)	(1,03)		n/a (1,91)	2,99 1,90	3,05 2,01		3,00 1,93		
 (.,	(.,)		(.,)	.,50	2,01		.,55		

## **Business profile**

Business Banking South Africa strives to put world-class banking solutions within the reach of target market businesses putting the customer at the centre of everything we do. This is achieved through proactive client centric methodology and superior customer service that provides holistic solutions based on unique customer needs.

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This journey entails investment in human capital, digitisation of customer solutions and improvement in customer service measured through customer satisfaction scores.

Business Banking South Africa operates a well-defined coverage model based on specific customer value propositions. These value propositions align to customer needs and range from direct interactions via multi-channel interfaces such as electronic banking through to a dedicated relationship-based model.

Customers within the enterprise segment, with an annual turnover of up to R20m, are serviced using a direct coverage model with a predominately branch-based service interface.

Customers in the commercial segment, with an annual turnover of between R20m and R500m, are serviced using a relationship-based model, where dedicated sales and service teams provide customised solutions. The relationship-based model includes a sector overlay focusing primarily on agriculture, public, wholesale, retail and franchising.

#### Key business areas

Business Banking South Africa offers a diverse range of products based on customers' needs:

- **Debt products** CPF, term loans, agricultural loans, overdrafts and overnight finance. Fees earned from debt products include upfront structuring, restructuring, commitment and transactional fees.
- **Deposit products** transactional deposits (including cheque, savings and transmission deposits) and investment deposits (including investment products, fixed, call and notice deposits).
- **Transactional products** electronic banking (internet and mobile), cheque and savings accounts as well as cash-related (cash-related transactions include cash deposits and withdrawals, cardless cash deposits and automated cash-handling devices).
- Equities investment portfolio in property and unlisted equities.

#### **Financial performance**

Headline earnings increased by 4% to **R1 070m** (30 June 2015: R1 033m). Net interest income and non-interest income grew by 10% and 6% respectively, which absorbed the 32% increase in impairments while operating expenses increased by 6%.

Net interest income increased by 10% to **R3 038m** (30 June 2015: R2 774m), through growth of 5% in advances and 4% in deposits, coupled with increased recoveries of suspended interest on the NPL portfolio. Excluding increased recoveries of suspended interest, advance margins reduced on the back of competitor and funding pressure, while deposit margins increased marginally.

Non-interest income increased by 6% to **R1 769m** (30 June 2015: R1 670m), primarily driven by fair value adjustments within the Equities portfolio coupled with 3% growth in cheque account fee income and 6% growth in electronic banking fee income. Cash-related transactional income remained flat mainly due to strategic customer migration to more affordable channels.

Impairment losses on loans and advances increased by 32% to **R331m** (30 June 2015: R251m) largely driven by the commercial, enterprise and other strategic portfolios. This resulted in the credit loss ratio increasing to **0,99%** (30 June 2015: 0,79%). Impairments held against performing loans increased by 8% to **R773m** (30 June 2015: R718m) resulting in a marginal increase in the performing loan coverage ratio to **1,18%** (2015: 1,16%), mostly evident in the commercial portfolio. NPLs were broadly unchanged at **R3 206m** (2015: R3 221m); however, these are expected to start increasing. The NPLs coverage ratio increased marginally to **35,8%** (2015: 34,4%).

Operating expenses and other expenses increased by 6% to **R2 872m** (30 June 2015: R2 704m). Additional investment in areas such as marketing and human capital is anticipated for the second half of the year.

Cross loans and advances to customers grew by 5% with 5% growth in term loans to **R15 432m** (30 June 2015: R14 735m) and 4% growth in overdrafts to **R20 075m** (30 June 2015: R19 306m), while CPF grew by 4% to **R23 069m** (30 June 2015: R22 265m) and agri loans grew by 12% to **R9 960m** (30 June 2015: R8 875m). Deposits reflected growth of 4% to **R106bn** (30 June 2015: R102bn) largely driven by an increase of 6% in investment deposits and 2% in transactional deposits.

The long-term orderly reduction of the Equity portfolio continued to progress through planned realisations. The overall portfolio size decreased by 2% to **R2 203m** (30 June 2015: R2 255m) in line with the long-term reduction strategy.

#### **Operating environment**

Following the modest global GDP average of 3,2% in 2015, growth is estimated to have slowed to 3,0% in current reporting period. Commodity prices have had a mixed performance thus far in 2016, moving on underlying demand and supply fundamentals as well as large swings in global currency valuations and in risk sentiment. Global monetary policy also remained largely accommodative with the Fed opting to keep rates unchanged, while policymakers in the EU enacted further monetary easing on deflation concerns. On the other hand, Japan and the euro area have continued to find innovative ways to accommodate policy as both economies faced deflationary pressures. The UK referendum in favour of their country leaving the European Union is widely seen as negative for the global economic outlook.

Domestically, economic activity has been even more disappointing – with GDP contracting by 1,2% in the first half of the current reporting period (quarter-on-quarter seasonally adjusted annualised rate). While weak economic activity was broad-based across the supply sectors, the contraction primarily reflected the weakness of the mining and manufacturing sectors, while the agriculture sector continued to be impacted by the drought. Even with some recovery in subsequent quarters, this year South Africa's economic growth will fall well short of 2015's disappointing 1,3%.

The SARB increased the policy rate twice in current reporting period, totalling 75 bps and bringing the policy rate to 7,0%, 200 bps above its level before the onset of the current tightening cycle. Consumer inflation has been above 6% each month in 2016, leaving the Monetary Policy Committee with little room to react in the weak economic environment.

The Industry-wide practice to reduce the utilisation of cheques and customers continuing their behavioural shift to digital channels.

## **Business performance**

#### Overview

Business Banking South Africa remains committed to increasing client centricity and improving operational effectiveness to retain existing and attract new customers with a resultant end state in which the customer experience is quick, simple and consistent. With this in mind the objectives include achieving operational efficiency, focus on customer engagement and continuously improving the customer value proposition. The following progress has been made:

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• Operational efficiency

- Reduced the time taken to on-board a customer
- Instant Business operational and delivering
- Improved stability in digital platforms
- Focus on customer engagement
  - Employee induction process improved, resulting in employees being able to deliver on customer needs quicker
  - Strengthened the training and career curriculum
- Customer value proposition
  - Introduced an end-to-end cash device offer that solutions a customer's insurance, withdrawal and deposit transactions holistically
  - Customer-centric franchise proposition established that has focused discussions on three main phases for franchisees (start-up, revamp and run)

The overall number of customers decreased by 1,8% to **372 236** (30 June 2015: 379 075), mainly in the enterprise segment (down 2%) while customers in the commercial segment remained broadly in line. Although the number of customers continued to decline, stabilisation of customer numbers has been observed since December 2015.

#### Debt products

Debt products grew by 5% to R68 536m driven by growth of 12% in agri loans, 5% growth in term loans and 4% growth in overdrafts and CPF. The overall risk appetite remained unchanged with risk parameters being continuously monitored.

In agriculture, the focus remained on proactive engagement with customers affected by the drought in an effort to support and assist them in managing their risk. The book remains well diversified, which further helps to limit financial risks emanating from the ongoing drought.

Term loans grew 5% as a result of an extension of loans to targeted segments markets. Overdrafts reflected growth of 4%, primarily from a 14% growth in the enterprise portfolio while the commercial portfolio remained broadly unchanged. CPF loans and advances, which constitute 34% of the total loans and advances portfolio, increased by 4% benefiting from strategies implemented to improve customer engagement. Traction is evident as payouts are 15% higher when compared to the prior reporting period without any revision to the existing risk parameters. However, high book runoff remains through significant repayments and early settlements.





#### Business performance (continued)

#### Deposit products

Deposit products continued to grow with a 4% increase to R106bn with contributions from both investment deposits (up 6%) and transactional deposits (up 2%).

High demand for liquidity, emphasising the uncertainty in both the domestic and global markets, resulted in certain customers moving their balances from investment deposits to transactional deposits. These moves contributed to the growth in transactional deposits and the lower growth in investment deposits when compared with previous reported growth.

Through increased liquidity demand, margins reflect a marginal improvement from the prior reporting period despite competitive pressures.

#### Transactional deposits

A change in client behaviour and proactive management of key relationships underlie the growth of 2% within transactional deposits.

#### Investment deposits

Investment products, which constitute 42% of investment deposits, reflected growth of 9% to R23,5bn (30 June 2015: R21,5bn).

Traditional products requiring notice to be given by the customer prior to withdrawal, like fixed and notice deposits, have collectively grown 5% to R22bn, while call deposits are broadly in line with the prior reporting period.



□ Jun 2015

Dec 2015

□ lun 2016

#### Business performance (continued)

#### Transactional products

Non-interest income for Business Banking excluding the equities portfolio, increased by 2% to R1 594m (30 June 2015: R1 562m) through growth in cheque account and electronic banking fee income, while cash-related transactional income remained unchanged.

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Cheque account fee income increased by 3% mainly through pricing reviews, partly offset by a 6% decrease in debit orders fee income through tactical pricing decisions, and a 19% decline in cheque payment volumes following industry trends. The business continued to focus on delivering sustainable solutions and competitive pricing across the transactional franchise.

Electronic banking fee income grew by 6% following both pricing and volume uplift, partly offset by strategic reduction in certain monthly online banking subscription fees.

Cash-related transactional income remained flat as an increase in ATM deposits values offset the decrease in branch deposits values.

Enhanced digital functionalities continue to provide customers with alternative ways to transact, thereby strengthening the electronic customer value proposition. While this has impacted on revenue growth, the migration of transactions to more affordable and convenient channels has resulted in cost-efficiencies in traditional channels.



#### Equities

Headline earnings was largely impacted by increased funding costs, with no material changes to fair value adjustment. Progress in the long-term orderly reduction of the Equity portfolio was made through planned realisations. The overall portfolio size decreased by 2% to R2 203m (2015: R2 255m) through disposals in portfolio.



Equities – including equity investments, investment properties,

#### Notes

Certain equity investments of Rnil (2015: R39m), as well as investment properties of R483m (2015: R235m), have been classified as non-current assets held for sale

Included in "non-interest income" is positive fair value adjustments relating to investment properties of **R79m** (2015: R11m) and equity investments of **R9m** (2015: R3m). A portion of negative fair value adjustments relating to investment properties of the amount of **R4m** (2015: R3m) is included in operating expenses for CPF equities.

#### Looking ahead

Business Banking South Africa's ambition is to place world-class banking solutions within the reach of every business in its targeted market. The business remains deposit-led and transactionally solutioned with the drive to retain the current customer base and attract new customers while increasing the depth and centricity of customer relationships. The following initiatives are in place:

#### • Achieving operational efficiencies

- Delivering the full ambit of the Electronic Sales Platform to all remaining products and services, enabling functionality of a single workflow tool
- Building out and improving the customer and colleague experience around on-boarding
- Strengthening Instant Business with self-service device roll out into branches to support this

#### • Focus on customer engagement

- Increased focus on a holistic customer solutioning through target product drives
- Remediation efforts to continue with the inclusion of a risk-based approach
- Upskilling staff through ever improving curriculum development and targeted courses

#### • Customer value proposition

- Enhancement to the customer value proposition for segments such as Renewable Energy, the Self-employed and Start-ups
- Continuous development of other key value propositions like Primary Agri, Real Estate & Construction, International Trade Finance, and Professional Markets

A Strong headline earnings growth of 63% (CCY 17%) driving an improved RoRWA of 0,86% (30 June 2015: 0,62%) despite economic headwinds.

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- A Net interest income growth of 27% (CCY 12%) largely from strong Commercial lending combined with growth in the Card Business.
- Non-interest income growth of 22% (CCY 9%) largely from a strong Card performance, higher transactional activity and higher foreign exchange sales.
- V Improved cost-to-income ratio of 67,7% (2015: 72,6%) driven by positive Jaws of 9% (CCY 5%) through ongoing cost initiatives.
- **A** Operating expenses growth of **17%** (CCY 6%) was lower than average inflation.
- 🛕 Commercial and SME loans and advances to customers grew by 10% despite continued focus on appropriate lending practices.
- Nester Square branch in Accra was our first model branch in Africa which offered the Universal Banker service framework and recorded a 100% Net Promoter Score (NPS).
- 🛕 The Asian Banker named NBC the "Best Retail Bank in Tanzania" and Barclays Bank of Kenya the "Best Retail Bank in Kenya".
- 🛕 Continued regulatory oversight on fee and pricing structures has continued to impact most markets.
- Commercial and SME deposit base has remained flat despite increased competition for liquidity with our focus to target transactional account business.
- Slow balance sheet growth, with loans and advances to customers and deposits due to customers growing by 16% (CCY 3%) and 17% (CCY 3%) respectively.
- Impairment losses on loans and advances increased by 58% (CCY 40%), resulting in an increase in the credit loss ratio to 1,98% (30 June 2015: 1,41%).
- 🛕 The fight for liquidity in some markets has resulted in increased rates being paid to attract customer deposits.
- 🛕 Currency exchange rate volatility in most of the markets we operate in, with foreign exchange shortages in Mozambique and Ghana.
- A Challenging operating environments in most markets.



# RoA and RoRWA (%)

-	RoRWA
	NUNNA

	30 J	une			31	December
Salient features	2016	20151	С%	FX%	Change %	2015 <sup>1</sup>
Income (Rm)	5 237	4 170	11	15	26	8 814
Attributable earnings (Rm)	440	269	18	46	64	843
Headline earnings (Rm)	439	269	17	46	63	843
Credit loss ratio (%)	1,98	1,41				1,29
Cost-to-income ratio (%)	67,7	72,6				69,7
RoRWA (%)	0,86	0,62				0,93
RoA (%)	0,79	0,53				0,84

Notes

Growth Rates exclude the impact of Foreign Exchange Translations.

	Total RBB Rest of Africa					
	30 Jur	ne				l December
	2016	2015 <sup>1</sup>	С%	FX%	Change %	2015 <sup>1</sup>
Statement of comprehensive income (Rm)						
Net interest income Non-interest income	3 775 1 462	2 967 1 203	12 9	15 13	27 22	6 194 2 620
Total income	5 237	4 170	11	15	26	8 814
Impairment losses on loans and advances	(646)	(408)	40	18	58 17	(777)
Operating expenses Other	(3 546) (61)	(3 026) (37)	6 45	11 20	65	(6 142) (112)
Operating profit before income tax	984	699	12	29	41	1 783
Taxation expense	(374)	(281)	15	18	33	(615)
Profit for the reporting period	610	418	10	36	46	1 168
Profit attributable to:						
Ordinary equity holders	440	269	18	46	64	843
Non-controlling interest – ordinary shares	170	149	(6)	20	14	325
Non-controlling interest – preference shares						
	610	418	10	36	46	1 168
Headline earnings	439	269	17	46	63	843
Operating performance (%)						
Net interest margin on average interest-bearing assets	9,20	8,32				8,66
Credit loss ratio <sup>2</sup> Non-interest income as percentage of income	1,98 27,9	1,41 28,8				1,29 29,7
Income growth	26	20,0				13
Operating expenses growth	17	7				7
Cost-to-income ratio	67,7	72,6				69,7
Statement of financial position (Rm)						
Loans and advances to customers	42 098	36 360	3	13	16	45 213
Loans and advances to banks	17 365	19 768	(25)	13	(12)	24 558
Investment securities Other assets	17 659 28 526	15 616 21 986	(5) 13	18 17	13 30	19 084 33 430
Total assets	105 648	93 730	(2)	15	13	122 285
Deposits due to customers	65 639	55 924	3	13	17	68 736
Debt securities in issue	337	570	(47)	6	(41)	493
Other liabilities	22 809	21 975	(11)	(15)	4	34 045
Total liabilities	88 785	78 469	(1)	14	13	103 274

Notes These numbers have been restated, refer to the reporting changes overview on the inside front cover. The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparatives credit loss ratio.



## **Business profile**

RBB Rest of Africa offers a comprehensive suite of retail and business banking products and services to individual and commercial customers on the African continent outside of South Africa. A range of solutions are provided to meet customers' transactional, borrowing, savings, protection and payments needs. This is facilitated through branch and self-service terminal networks, electronic and mobile telephone channels and a dedicated relationship-based model, and a well-defined coverage model based on specific customer value propositions. These businesses operate under the Barclays brand, except for National Bank of Commerce (Tanzania) and the Representative Office in Namibia.

#### Key product/segment areas

- **Premier banking:** Represents the affluent retail customer sector bespoke to each market, and being offered exclusive banking with tailor-made solutions through dedicated relationship managers and Premier suites.
- **Prestige banking:** Represents the emerging affluent retail customer sector bespoke to each market, being offered dedicated banking teams, affordable products and express service.
- Personal banking: Represents the middle-market sector bespoke to each market and being offered convenient banking solutions.
- Small and Medium Enterprise banking (SME): Business clients with an annual turnover of up to R50m are being serviced using a direct coverage model with a predominantly branch-based service interface.
- **Commercial banking:** Business clients with an annual turnover of between R50m and R250m are being serviced using a relationship-based model, where dedicated sales and service teams provide customised solutions.

Commercial and SME banking include sector overlays focusing on the primary sectors of agriculture, construction, manufacturing, transport and logistics, retail, franchising and other market-specific significant sectors.

#### Key business areas

A range of products including secured loans, unsecured loans and customer deposits are offered to customers, who are served by the following businesses:

- Barclays Bank of Kenya
- Barclays Bank of Botswana
- Barclays Bank of Ghana
- Barclays Bank Zambia
- National Bank of Commerce (Tanzania)
- Barclays Bank Mozambique
- Barclays Bank Uganda
- Barclays Bank Mauritius
- Barclays Bank of Tanzania
- Barclays Bank Seychelles
- Namibia Representative office

## **Financial performance**

The business delivered a robust financial performance, with headline earnings growth of 63% (CCY 17%) to R439m (30 June 2015: R269m).

Solid income growth of **26%** (CCY 11%) to **R5 237m** (30 June 2015: R4 170m) and cost growth of **17%** (CCY 6%) resulted in positive Jaws of **9%** (CCY 5%). Income growth was achieved mainly on the back of:

- Increased efficiency by focusing on branch optimisation and paperless banking being implemented in most markets;
- Increased focus on customers through the Customer Lifecycle Management framework;
- An improved suite of product and service offerings;
- Increased usage of digital channels;
- Continued successes in the commercial sector; and
- Streamlined processes designed to improve turnaround time.

Income growth was achieved despite challenging operating environments with pressure being placed on funding costs due to market liquidity concerns, specifically in Zambia, as well as increased regulatory focus on customer pricing.

Net interest income was **27%** (CCY 12%) higher at **R3 775** (30 June 2015: R2 967) predominantly due to the widening liability margins with a focus shift from expensive deposits to transactional accounts.

#### Financial performance (continued)

Non-interest income was **22%** (CCY 9%) higher at **R1 462m** (30 June 2015: R1 203m) largely due to an increase in account transaction fees, a larger active client base and card acquiring fees. The Card acquiring business continued on successes from the prior year and significantly increased the number of active merchants contributing to the increase in non-interest income.

Impairment losses on loans and advances increased **58%** (CCY 40%) to **R646m** (30 June 2015: R408m) resulting in an increased impairment loss ratio to **1,98%** (30 June 2015: 1,41%), mainly due to increased stress being felt in the Consumer portfolio, specifically personal loans, together with an increase in identified impairment provisions in Business Banking as a result of challenging economic conditions.

Management continues to focus on increased collection activities and recovery strategies.

Moderate operating expenses growth of **17%** (CCY 6%) to **R3 546m** (30 June 2015: R3 026m) is as a result of continued cost management initiatives despite high inflationary pressures being faced in Zambia and Ghana.

Loans and advances to customers increased by **16%** (CCY 3%) to **R42,1bn** (30 June 2015: R36,4bn). Low loan growth was impacted by adverse market conditions, liquidity constraints and appropriate lending criteria, however good momentum was achieved in the credit card portfolio (CCY 12%), Mortgage Loans (CCY 9%) and the Commercial lending book (CCY 10%).

Credit card growth was achieved from increased penetration into the markets entered in 2015.

Mortgage loan growth was driven by the establishment of mortgage centres and the implementation of targeted client segment strategies in selected markets where loan sizes are significant enough and risk levels acceptable.

Enhanced operating models yielded incremental loan sales via timely top-ups.

Commercial loans exhibited strong growth as a result of an increased focus on trade and working capital products as well as the realisation of opportunities in the agricultural sector.

Given the current economic environment, management continues to look at credit quality and profitable book growth.

Deposits due to customers increased 17% (CCY 3%) to **R65,6bn** (30 June 2015: R55,9bn), largely from growth in transactional accounts despite the market liquidity challenges being faced in a number of our markets.

#### **Operating environment**

- There is still opportunity in the operating environment to grow the business through the growth of fully fledged customer value propositions across all segments while the lending outlook remains cautious in view of negative macroeconomic outlook.
- Tight monetary policy, weak fiscal positions, adverse weather conditions and unsupportive external conditions remain a drag on the growth outlook. Meanwhile, East African countries continue to grow strongly.
- Demand for borrowings remained positive across the continent but our asset growth has lost momentum due to deteriorating economic conditions and a shift to driving transactional liability growth.

• Some headwinds are present in the operating environment, including:

- Drought conditions affecting the agricultural sectors in Botswana and Zambia; and
- Weak commodity prices as a result of weakened global demand, leading to mine closures in Tanzania, Botswana and Zambia and tight policy stances impacting inflation and interest rates;

Other aspects of the operating environment impacting the business include:

- Liquidity tightening in various markets;
- Inflationary pressures in Ghana and Zambia;
- High utility price increases, most notably in Ghana and Zambia;
- Adverse macroeconomic conditions impacting credit performance;
- Power shortages, most notably in Botswana and Zambia;
- Mobile Network Operators (MNOs) adopting aggressive growth strategies in mobile money payments;
- O Increased competition from local and international banks in a number of markets; and
- High interest rate environments across various markets such as Ghana and Zambia.

## **Business performance**

Significant progress has been made towards the strategic priorities of enhancing our customer service model, optimising the cost-to-serve and ultimately improving customer experience. Some key highlights include:

- Continued optimisation of the branch network to serve customers more economically and efficiently;
- Continued focus on our digital strategy through the increased promotion of our internet banking and other digital solutions which added to the efficient use of existing channels and provided customers with more convenient banking capabilities;

#### Business performance (continued)

• Increased merchant adoption and usage in POS (point of sale) and MPOS (mobile point of sale) devices;

• Improved focus on the collaboration with WIMI to leverage our customer base as well as increased customer retention through the provision of integrated financial services tailored to the lifecycle of our customers;

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- Digital on-boarding of current and savings account customers through desktops and i-Pads in most countries reducing the on-boarding turn-around time substantially, thus providing a superior customer experience;
- Continued delivery of "Paperless Banking" across our branch network which provides improved levels of digitisation with safer and more secure methods of customer identification and verification. In addition, it significantly reduces the need for manual and paper-intensive operations, thereby improving efficiency and speed of execution to the benefit of customers; and
- Increased deployment of i-ATMs (ATMs with increased functionalities such as Cash Acceptance, Bill Payments and Cash Send) to key locations across our markets, leading to increased customer adoption of ATMs as a channel.
- Continued development of client value propositions through delivery and enhancement of tailor-made solutions for customers, including:
  - Migration of all customers onto a single credit and debit card platform for all markets resulted in easier customer on-boarding;
  - Unsecured foreign currency lending was launched in Uganda;
  - A lending policy for self-employed entrepreneurs and professionals was implemented in Uganda and Kenya
  - Enhancement of deposit products by launching Unfixed Deposits, Group Save, Ignition Transact and Retrenchment cover in some markets; and
  - Channel diversification through the launch of Agency Banking in Kenya in affiliation with the Kenyan post office, which opens up more than 200 access points for our customers to perform basic banking transactions.

• Business Banking continued to take advantage of collaborative opportunities to build on successes across segments and initiatives, including:

- A shared distribution model which helps to transform the branch network from a retail-focused sales and service orientation to an all-inclusive Retail and Business Banking capability. The model will ensure that the needs of Business Banking clients are met by the branch network;
- Corporate and Investment Banking customer supplier value chain opportunities were unlocked with a number of specific clients; and
- Continued "My Shoes Are My Office" initiative which has seen colleagues across the organisation mobilised to spend time with clients at their offices. Since the inception of this initiative, it has gone from strength to strength. This initiative has had the following benefits:
- Increased visibility to the market demonstrated our commitment to meeting our customers' needs;
- Improved customer service levels;
- Enhanced customer relationships and greater visibility of senior bank leadership;
- A deepened understanding of customer needs after taking time to engage and listen to customers;
- An opportunity to share the Bank's vision with customers, thereby increasing market engagement; and
- Increased growth of pipeline and new customer acquisitions.

# Looking ahead

The operating environment remains promising despite significant headwinds faced. Sub-Saharan Africa's economy remains fragile with considerable downside risk in some prominent markets, with the outlook remaining poor for the likes of Mozambique and Zambia. Tight monetary policy, weak fiscal positions, adverse weather conditions and unsupportive external conditions remain a drag on the growth outlook. Fiscal conditions remain precarious in several markets, with Zambia having already approached the IMF for assistance.

RBB Rest of Africa's focus remains on embedding customer-centricity; delivering value propositions that serve business and personal needs and enhancing the customer's Omni-channel experience. The strategy focuses on:

- Customer Lifecycle Management to further improve the quality of new-to-franchise customer acquisition and deepen the relationship with existing customers through enhanced digital solutions with a focus on mobile and internet banking solutions;
- Optimised branch operating model to build fit-for-purpose branches, ensuring that we are optimally positioned to serve our customers and reduce service costs;
- Rolling out the Universal Banker Concept to ensure our front line colleagues have the capability and skills to service both Retail and Business Banking customers; and
- Continuing to focus on the collaboration with WIMI to leverage our customer base as well as increase customer retention through the provision of integrated financial services tailored to the lifecycle of our customers.

## CIB

- 🛕 Rest of Africa headline earnings increased by 47%, and now contribute half of overall CIB headline earnings.
- $\Delta$  Pre-provision profits increased by 45%, with all core operating divisions delivering topline income growth.
- A Consistent delivery from the Corporate business in South Africa with income up 12% to R2 110m.
- A Strong growth in the Fixed Income, Currency and Commodities (FICC) business up 45% to R1 479m, driven by increased client flow and strong risk management.
- A Strong long-term advances growth of 31% to R179bn, across target clients and focus sectors.
- Cost growth contained below inflation, while continuing to invest in technology and platforms.
- A Impairments of R1,4bn, with a significant portion relating to the consumer and natural resources sectors.
- **V** Banking fee business income down 39% due to slower pipeline conversion.
- **V** Return on regulatory capital declined from 17,4% to 15,9%.
- Deposits to customers remained unchanged at R234bn.



South Africa

Rest of Africa



□□ RoA - RoRWA

	30 J	une	31 December		
Salient features	2016	2015 <sup>1</sup>	Change %	20151	
Income (Rm)	7 949	6 464	23	13 741	
Headline earnings (Rm)	1 992	1 857	7	3 999	
Pre-provision profit	4 219	2 913	45	6 368	
Cost-to-income ratio (%)	46,9	55,0		53,7	
Credit loss ratio	1,05	0,23		0,37	
RoRC (%)	15,9	17,4		17,4	
RoRWA <sup>1</sup> (%)	1,73	1,93		1,93	
RoA (%)	0,68	0,79		0,81	

Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

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# CIB

	Corporate				
	30 Jur	ne		31 December	
	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
Statement of comprehensive income (Rm)					
Net interest income	3 309	2 596	27	5 631	ļ
Non-interest income	878	813	8	1 724	
Total income	4 187	3 409	23	7 355	ļ
Impairment losses on loans and advances	(384)	(127)	>100	(508)	1
Operating expenses	(2 084)	(1 966)	6	(4 034)	1
Other	(28)	(19)	47	(41)	
Operating profit before income tax	1 691	1 297	30	2 772	1
Taxation expense	(416)	(385)	8	(729)	!
Profit for the reporting period	1 275	912	40	2 043	
Profit attributable to:					
Ordinary equity holders	1 172	829	41	1 859	1
Non-controlling interest – ordinary shares	84	63	33	143	ļ
Non-controlling interest – preference shares	19	20	(5)	41	
	1 275	912	40	2 043	
Headline earnings	1 172	829	41	1 859	
Operating performance (%)					
Net interest margin on average interest-bearing assets	3,11	2,61		2,80	
Credit loss ratio	0,67	0,28		0,52	
Non-interest income as percentage of income	21,0	23,8		23,4	ļ
Income growth	23	7		11	l
Operating expenses growth	6	3		4	l
Cost-to-income ratio	49,8	57,7		54,8	
Statement of financial position (Rm)					
Loans and advances to customers	116 821	95 796	22	109 844	l
Loans and advances to banks	2 012	479	>100	1 514	
Investment securities Other assets	5 697 103 643	3 256 118 508	75 (13)	4 262 114 336	
Total assets	228 173	218 039	5	229 956	
Deposits due to customers Debt securities in issue	206 305 10	203 197 61	2	212 254	
Other liabilities	10 19 140	61 14 783	(84) 29	10 16 747	
Total liabilities	225 455	218 041	3	229 011	
	227 233	210 071	C		
Financial performance (%)	2.24	1 0 0		2.00	
RoRWA RoA	2,24 1,06	1,83 0.81		2,00 0.89	
RUA	1,00	0,01		0,09	

Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

# CIB

Investment Bank					Total CIB				
30 J	une		31 December	30 Ju	une	3	31 December		
2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	2016	20151	Change %	2015 <sup>1</sup>		
1 358 2 404	1 078 1 977	26 22	2 220 4 166	4 667 3 282	3 674 2 790	27 18	7 851 5 890		
3 762	3 055	23	6 386	7 949	6 464	23	13 741		
(999)	(111)	>100 4	(285)	(1 383)	(238)	>100 5	(793)		
(1 646) (92)	(1 585) (58)	59	(3 339) (107)	(3 730) (120)	(3 551) (77)	56	(7 373) (148)		
1 025	1 301	(21)	2 655	2 716	2 598	5	5 427		
 (152)	(210)	(28)	(397)	(568)	(595)	(5)	(1 126)		
873	1 091	(20)	2 258	2 148	2 003	7	4 301		
787 51	1 027 30	(23)	2 140 52	1 959 135	1 856 93	6 45	3 999 195		
35	30	70 3	52 66	54	93 54	45	195		
873	1 091	(20)	2 258	2 148	2 003	7	4 301		
820	1 028	(20)	2 140	1 992	1 857	7	3 999		
1,61	1,79		1,72	2,44	2,30		2,38		
1,36	0,20		0,24	1,05	0,23		0,37		
63,9 23	64,7 1		65,2 3	41,3 23	43,2 4		42,9 8		
4	9		15	23 5	6		o 9		
43,8	51,9		52,3	46,9	55,0		53,7		
107 956	82 085	32	103 781	224 777	177 881	26	213 625		
37 142 15 567	32 171 13 608	15 14	42 476 15 864	39 154 21 264	32 650 16 864	20 26	43 990 20 126		
196 022	134 221	46	181 257	299 665	252 729	19	295 593		
356 687	262 085	36	343 378	584 860	480 124	22	573 334		
28 120	30 374	(7)	29 435	234 425	233 571	0	241 689		
17 401	14 921	17	16 391	17 411	14 982	16	16 401		
 307 371	211 937	45	290 983	326 511	226 720	44	307 730		
352 892	257 232	37	336 811	578 347	475 273	22	565 820		
1,31	2,03		1,87	1,73	1,93		1,93		
0,45	0,77		0,75	0,68	0,79		0,81		

Group performance Segment performance Risk management Appendices



## CIB

## **Business profile**

CIB structures innovative solutions to meet clients' needs by delivering specialist investment banking, corporate banking, financing, risk management and advisory solutions. A variety of clients across various industry sectors such as corporates, financial institutions and public sector bodies are serviced by combining our in-depth product knowledge with regional expertise and an extensive, well-established local presence. CIB's goal is to build a sustainable, trustworthy business that helps clients achieve their ambitions in the right way and by executing on this we will create shared growth for clients, colleagues and communities.

#### Key business areas

Client Engagement integrates client coverage across Africa to provide holistic solutions to clients through end-to-end relationship management and origination activities, leveraging the deep segment and sector specialisation within CIB, across the following business areas:

Investment Bank comprising:

- Markets engages in trading, sales and research activities across all major asset classes and products in Africa, delivering pricing, hedging and risk management capabilities to both corporate and institutional clients.
- Banking structures innovative solutions delivering to meet clients' strategic advisory, financing and risk management requirements across industry sectors.
- Infrastructure Investments and Private Equity Infrastructure Investments acts as a principal by investing in equity to entities focused on infrastructure development in sub-Saharan Africa. Private Equity traditionally acted as a principal by investing in unlisted equity exposures. This portfolio continues to be reduced in line with the Group's strategy to exit non-core businesses.
- **Corporate** provides corporate banking solutions spanning financing and transactional banking requirements, including trade and working capital solutions, as well as a full suite of cash management, payments and liquidity products and solutions. These services are provided across our combined Pan-African institutional and corporate client base.

## **Financial performance**

Headline earnings increased by 7% to **R1 992m** (30 June 2015: R1 857m); with CIB Rest of Africa headline earnings increasing by 47% to **R990m** (30 June 2015: R675m); and now contributing half of overall headline earnings.

CIB net income increased by 5% to **R6 566m** (30 June 2015: R6 226m), excluding impairments, total income was up 23%. Markets SA increased income by 33%, supported by increased client flow and strong risk management. Markets Rest of Africa showed continued growth momentum with income up **26%** (CCY 14%), benefiting from an expanded client base and improved product offering. The Corporate SA business increased income by 12%, the fourth consecutive year of double digit income growth, underpinned by strong growth in money market deposits and improved cheque and money markets margins. Corporate Rest of Africa income increased **36%** (CCY 20%) supported by good balance sheet growth and increased transactional volumes. Banking income increased 3% driven by strong loan book growth, offset by lower knowledge-based fees.

Impairments increased to **R1 383m** (30 June 2015: R238m) driven by specific impairments, mainly in the consumer and natural resources sectors and an increase in portfolio provisioning against the performing book.

Operating expenses increased by 5% to **R3 730m** (30 June 2015: R3 551m) reflecting good cost management without compromising on investment to enhance the client experience.



Gross income mix (Rm and change %)



□ Jun 2015

Dec 2015

□ Jun 2016

## CIB

#### Financial performance (continued)

Loans and advances to customers increased by 26% to **R225bn** (30 June 2015: R178bn) continuing the strong momentum of last year, driven by long-term loans increasing by 31%. New business was written at a higher quality than the existing book and in sectors where we had previously been underweight.

Deposits to customers remained unchanged at **R234bn** (2015: R234bn), mainly from a decline in cheque account deposits of 6% to **R102bn** (2015: R108bn), offset by an increase in money market deposits. Average cheque margin improved despite the decline in balances.

#### Operating environment

The global economy grew by 3,2% in the first quarter of the current reporting period. Among advanced economies, very weak growth in the US (0,8% annualised) was offset by a surge in Euro area growth (2,2%), while in emerging markets the core story was China, where growth slowed further (to 6,3%). The US Fed did not follow up on the December 2015 25 bps rate hike, while policymakers in the EU enacted further monetary easing on deflation concerns. The UK referendum in favour of that country leaving the European Union is widely seen as negative for the global economic outlook.

Domestically, the current reporting period has also been challenging, with the economy shrinking 1,2% on an annualised basis in the first quarter of this reporting period as the mining sector was hit by safety-related stoppages and agriculture continued to be impacted by the drought. Even with some recovery in subsequent quarters, this year South Africa's economic growth will fall well short of 2015's disappointing 1,3%.

The SARB hiked the policy rate twice in 2016, totalling 75 bps and bringing the policy rate to 7,0%. Consumer inflation has been above 6% each month in the current reporting period, leaving the Monetary Policy Committee with little room to manoeuvre to the weak economic environment.

## **Business performance**

#### Overview

The reporting period included the tenth anniversary of CIB's inception and was marked with continued progress on its Pan-African strategy. The Rest of Africa operations now contribute half of total CIB headline earnings (30 June 2015: 36%).

Shared growth is being embedded throughout CIB, with communities prospering from our commitment to making a positive impact on society, while delivering shareholder value across three pillars of education and skills, enterprise and supply chain development and financial inclusion.

The firm manages the elevated level of risk arising from the challenging economic conditions through proactive monitoring and mitigation of risks and by responsibly deploying an appropriate risk appetite to support our clients.

CIB has built on the client-centricity initiatives and continues to prioritise innovative technological solutions which will result in clients achieving their ambitions. The results of these long-term ambitions are evidenced by the numerous accolades achieved across the various product houses, examples of which are listed below:

- Africa Deal of the year, PFI Awards
- Oil Deal of the year, PFI Awards
- Solar Deal of the year, PFI Awards
- Wind Deal of the year, PFI Awards
- Best natural resources deal, EMEA Finance Awards
- O Barclays Bank of Kenya Best Bank in Corporate Banking 2016, Think Business
- Best corporate cash manager in Botswana, Ghana, Uganda, Zambia and Euromoney
- 1st place Fixed Interest Securities Dealing, Financial Mail



## CIB

### Business performance (continued)

#### Investment Bank

#### Markets

Markets income increased by 31% to **R2 725m** (30 June 2015: R2 077m); Rest of Africa revenue increased by **26%** (CCY 14%) to **R840m** (30 June 2015: R665m) and South Africa increased by 33% to **R1 885m** (30 June 2015: R1 412m).

The South African business performance was supported by:

- Fixed income and credit income which increased by 57% to **R977m** (30 June 2015: R624m) with client flow being well managed in volatile conditions.
- Foreign exchange and commodities income which increased by 28% to **R502m** (30 June 2015: R393m) driven by an increase in corporate and institutional client flow and focused risk management; at a time of heightened currency volatility. The market continues to experience lower margins as an increasing number of clients are choosing to transact through electronic channels.
- Equities and prime income which was largely unchanged at **R366m** (30 June 2015: R362m) off a high 2015 base, driven by quality client flow, growth in client numbers, sound risk management and inventory positioning.

Rest of Africa achieved a 24% compound annual income growth since 2013 as the business profited from an increased client base and flows, new product penetration and effective risk management in uncertain policy and volatile markets. Factors such as lower commodity prices, global risk aversion as well as elections in many of our markets have made for mixed market conditions. The business is focused on servicing clients, technology, risk management and investment in infrastructure as well as people.



Daily markets income distribution South Africa (Rm)



🗖 Jun 2015

Dec 2015

Jun 2016

Jun 2015
Jun 2016

### Business performance (continued)

Investment Bank (continued)

#### Banking

Banking gross income increased 3% to R1 117m (30 June 2015: R1 086m) underpinned by strong advances growth, offset by lower net fee income.

Income from the margin business grew 12% to **R1 001m** (30 June 2015: R896m), benefiting from continued advances growth, particularly in the real estate and technology, media and telecommunications (TMT) sectors. There was a significant increase in impairments to **R1 019m** (30 June 2015: R109m) due to provisions raised on exposures to the consumer and natural resources sectors.

Income from the fee business was down 39% to **R116m** (30 June 2015: R190m), driven by large one-off deals booked in the prior year, partially offset by strong growth in debt capital markets. There is a robust advisory and capital markets mandated pipeline reflecting the continued focus on our core client relationships.

In the Rest of Africa, fee income increased by >100% off a low base, reflecting a strong commitment to deliver capital market and advisory solutions across our target client base.

	30 Ji	une		31 December	
Salient features	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>	
Income (Rm)	1 117	1 086	3	2 309	
Margin business (Rm) Fee business (Rm)	1 001 116	896 190	12 (39)	1 927 382	
Credit impairment (Rm)	(1 019)	(109)	>100	(283)	
Net income (Rm)	98	977	(90)	2 026	
Average loans and advances (Rbn)	84,1	65,1	29	66,6	

#### Private Equity and Infrastructure Investments

Non-core Private Equity and Infrastructure Investments reported a loss of **R117m** (30 June 2015: R113m) as a result of negative revaluations within the portfolio. The portfolio reduced to **R2,2bn** (30 June 2015: R2,7bn) largely due to revaluations and realisations in the second half of the prior reporting period, in line with our strategy to dispose of non-core assets.

	30 Ju		31 December	
			Change	
Salient features	2016	2015	%	2015
Revaluations (Rm)	(162)	(180)	(10)	(202)
Realisations, dividends, interest and fees (Rm)	59	82	(28)	200
Funding (Rm)	(14)	(15)	(7)	(28)
Net income (Rm)	(117)	(113)	4	(30)
Total portfolio size (Rbn)	2,2	2,7	(19)	2,4

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## CIB

#### Business performance (continued)

#### Corporate

Corporate income increased by 23% to **R4 187m** (30 June 2015: R3 409m) with strong growth in both South Africa and the Rest of Africa.

In South Africa, income increased by 12% to **R2 110m** (30 June 2015: R1 885m) supported by:

- Growth in our money market deposit base and improved cheque margins;
- A solid trade performance underpinned by receivables and supplier finance, and structured commodity finance.
- A strong performance in the working capital business due to improved margins.

Impairments in South Africa increased to R102m (30 June 2015: R15m) mainly as a result of increased portfolio provisions against the performing book.

In the Rest of Africa, income increased by **36%** (CCY 20%) to **R2 077m** (30 June 2015: R1 524m) driven by strong average deposit and advances growth and increased transactional volumes. Impairments increased to **R282m** (30 June 2015: R112m) due to increased portfolio provisioning and a number of smaller specific impairments across a range of jurisdictions.

		2016	30 Ju	une	20151			3	1 December	
Salient features	South Africa	2016 Rest of Africa	Total	South Africa	2015 <sup>1</sup> Rest of Africa	Total	Change %	South Africa	2015 <sup>1</sup> Rest of Africa	Total
Income (Rm) Credit impairments (Rm)	2 110 (102)	2 077 (282)	4 187 (384)	1 885 (15)	1 524 (112)	3 409 (127)	23 >100	3 969 (71)	3 386 (437)	7 355 (508)
Net income (Rm)	2 008	1 795	3 803	1 870	1 412	3 282	16	3 898	2 949	6 847
Average loans and advances to customers (Rbn) Average deposits due to	70,7	41,8	112,5	57,8	32,8	90,6	24	61,3	33,8	95,1
customers (Rbn)	148,6	58,7	207,3	145,0	47,5	192,5	8	143,9	49,7	193,6

## Looking ahead

Our core strategy remains to help our clients achieve their ambitions in the right way. We are evolving our business to focus on clients' and our mutual desire to have both commercial and social impact across the African continent to deliver shared growth for clients, colleagues and communities by:

- Transforming our culture and capability to client and colleague-centred.
- Using technology, digital and data capabilities to redefine the way we go to market, interface with our clients and organise ourselves as a business.
- Disciplined cost and risk management through strategic investments and appropriate risk appetite.
- Using our assets and expertise to develop commercial solutions to the challenges facing society.

These numbers have been restated, refer to the reporting changes overview on the inside front cover.

## WIMI

- $\blacktriangle$  Life embedded value of new business up 21%.
- ▲ Net premiums increased by 19%.
- ▲ Delivered R11bn net flows in assets under management.
- ▲ Strong growth in earnings in Life SA of 13%.
- Various accolades received by our wealth, investments and fiduciary businesses.
- Successfully acquired Instant Life to support our digital ambitions.
- Vinvestment income declined by 19%, adversely impacted by volatile market performance.
- $\mathbf{\nabla}$  Decline in Rest of Africa earnings impacted by standardising in reserving.
- **V** Higher levels of claim estimates contributed to deteriorating underwriting margins.
- $\mathbf{\nabla}$  Growth in operating expenses of 12% impacted by African expansion strategy.







	30 J	une		31 December
			Change	
Salient features	2016	2015 <sup>1</sup>	%	2015 <sup>1</sup>
Gross operating income (Rm)	3 097	2 925	6	6 041
Headline earnings (Rm)	691	728	(5)	1 452
Cost-efficiency ratio (%)	31,4	29,4		28,9
Combined ratio (%) (including terminating lines)	98,2	94,0		94,7
Assets under management and administration (Rbn)	284	274	4	274
Embedded value new business (EVNB) (Rm)	221	182	21	452
Return on embedded value (%)	44,9	23,0		22,7
Return on embedded value (excluding impact of acquired earnings) (%)	28,2	23,5		22,7
RoE (%)	23,2	25,4		24,7

Note

<sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

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# WIMI

Net insurance claims and benefits paid       (1 845)       (1 494)       23       (3 152)         Investment income       90icyholder investment contracts       344       85       >100       384         Policyholder insurance contracts       135       88       53       84         Changes in investment and insurance contracts       (296)       (48)       >100       (288)         Policyholder insurance contracts       (199)       13       <(100)       72         Other income       1516       1383       10       2.866         Gross operating income       3 097       2.945       5       6 067         Net commission paid by insurance companies       (531)       (522)       2       (1 085)         Operating expenses       (1 622)       (1 435)       13       (2 866)         Other       (520)       (86)       (40)       (204)         Net operating income       892       902       (1)       1 892         Investment income on shareholder funds       129       160       (19)       230         Shareholder expenses       (59)       (59)       -       (119)       230         Shareholder expenses       (59)       (59)       1 400       1400		Continuing Business Lines						
Rm         Rm         Bot           Statement of comprehensive income         3 372         2 918         6         6 101           Net insurance permium income         3 372         2 918         16         6 101           Net insurance permium income         (1 445)         (1 494)         23         (3 152)           Netwestment income         344         85         > 100         384           Policyholder investment contracts         344         85         > 100         72           Policyholder investment contracts         (129)         13         <(100)         72           Other income         13 02         2 945         5         6 657           Cross operating income         3 097         2 945         5         6 657           Net commission paid by insurance companies         (531)         (522)         2         (1 085)           Operating segmenses         (1 622)         (1 643)         (1 93)         33         2 866           Cross operating income         892         902         (1 1 892)         100         (94)           Net meters         129         160         (19)         730         (71)         1400           Texation expenses         129								
Net insurance prenium income         3 372         2 918         16         6 101           Net insurance clims and benefits paid         (1 943)         (1 944)         23         (3 152)           Investment income         344         85         >100         384           Policyholder insurance contracts         135         88         58           Policyholder insurance contracts         (1 943)         100         (2 86)           Policyholder insurance contracts         (1 943)         100         2 866           Changes in insurance contracts         (1 93)         10         2 866           Cross operating income         3 097         7 945         5         6 067           Net commission paid by insurance companies         (1 622)         (1 435)         13         (2 886)           Other         (1 622)         (1 435)         13         (2 886)         (1 92)         100         (1 92)         100         2016         2015         Stateholder expenses         (1 92)         160         (1 92)         130         (2 88)         (2 )         (0 03)         Profinder the period         691         728         (1 3)         140         78         413         100         2015         Stateholder expenses         2015								
Net insurance prenium income         3 372         2 918         16         6 101           Net insurance clims and benefits paid         (1 943)         (1 944)         23         (3 152)           Investment income         344         85         >100         384           Policyholder insurance contracts         135         88         58           Policyholder insurance contracts         (1 943)         100         (2 86)           Policyholder insurance contracts         (1 943)         100         2 866           Changes in insurance contracts         (1 93)         10         2 866           Cross operating income         3 097         7 945         5         6 067           Net commission paid by insurance companies         (1 622)         (1 435)         13         (2 886)           Other         (1 622)         (1 435)         13         (2 886)         (1 92)         100         (1 92)         100         2016         2015         Stateholder expenses         (1 92)         160         (1 92)         130         (2 88)         (2 )         (0 03)         Profinder the period         691         728         (1 3)         140         78         413         100         2015         Stateholder expenses         2015	Statement of comprehensive income							
Investment income         344         85         >100         384           Policyholder insurance contracts         135         88         53         84           Changes in investment and insurance contracts         136         88         53         84           Policyholder insurance contracts         116         1 83         10         286           Other income         3097         2 945         5         6 067           Inter contracts         (129)         13         (200)         72           Other income         3097         2 945         5         6 067           Net commission paid by insurance companies         (1622)         (1435)         13         (286)           Other         052         02         (1)         1892         192           Investment income on shareholder funds         516         199         230         516         199         230           Shareholder expenses         (283)         (289)         (2)         (603)         1400           Headline earnings         679         7.14         (5)         1400           Headline earnings         691         728         (5)         1437           Note         10	Net insurance premium income							
Policyholder investment contracts         944         85         >100         384           Pholicyholder investment and insurance contracts         135         88         53         84           Pholicyholder investment and insurance contracts         (296)         (48)         >100         (288)           Pholicyholder investment contracts         (129)         13         <(100)		(1 845)	(1 494)	23	(3 152)			
Policyholder insurance contracts         135         88         53         84           Policyholder investment and nusance contracts         (296)         (18)         >100         72           Other income         138         (10)         72         0           Other income         1383         10         2866           Cross operating income         3097         2.945         5         6.067           Net commission paid by insurance companies         (1622)         (1435)         13         (2.286)           Other         (52)         (48)         >10         2.866         (1622)         (10)         2.201           Operating expenses         (1622)         (1423)         13         (2.286)         (1622)         (10)         2.201           Net commission paid by insurance companies         (52)         (463)         (201)         Net (19)         2.30           Shareholder expenses         (283)         (229)         (2)         (603)           Profit of the period         679         7.14         (5)         1.400           Headline earnings         691         7.22         (5)         1.437           Investment income         2016         2015         Change		344	85	>100	384			
Charges in investment and insurance contract liabilities         (129)         (18)         >10         (28)           Policyholder insurance contracts         (129)         13         <(100)	Policyholder insurance contracts							
Policyholder insurance contracts         (129)         13         <(100)         72           Other income         1 516         1 383         10         2 866           Gross operating income         (531)         (522)         2         (1083)           Operating spenses         (622)         (183)         13         (2 886)           Other         (52)         (86)         (40)         (204)           Net comme on shareholder funds         1892         100         (19)         230           Shareholder expenses         (283)         (289)         (2)         (603)           Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           Station expense           2016         2015         Change         2015           Rm         Rm         %         Rm           Note         121         141         (14)         267           Investment income         314         176         78         413           Dividend income         131         100         84         100           Pair value gans         131 <t< td=""><td>Changes in investment and insurance contract liabilities</td><td></td><td>1.53</td><td></td><td></td><td></td></t<>	Changes in investment and insurance contract liabilities		1.53					
Other income         1516         1 383         10         2 866           Gross operating income Net commission pial by insurance companies         3 097         2 945         5         6 067           Met commission pial by insurance companies         (531)         (522)         2         (1 085)           Operating expenses         (1 622)         (1 435)         13         (2 886)           Other         (52)         (86)         (40)         (204)           Net operating income         (52)         (86)         (40)         (204)           Net operating income         (59)         (59)         (-         (119)           Taxation expenses         (283)         (289)         (2)         (603)           Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           Note         30 june         31 December         30 june         31 December           Policyholder investment contracts         344         85         >100         384           Net interest income         314         176         78         413           Dividend income         79         68         16					( )			
Gross operating income Net commission paid by insurance companies Operating expenses Other         3 097 (531)         2 945 (522)         5 (1 085)         6 067 (1 085)           Operating expenses Other         (1622)         (1 435)         13         (2 886)           Other         (82)         (1 435)         13         (2 886)           Investment income on shareholder funds         892         902         (1)         1 892           Investment income on shareholder funds         129         160         (19)         230           Shareholder expenses         (29)         (2)         (603)         Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           30 June           2016         2015         Change         2015           Rm         Rm         %         Rm         Net           Investment income         314         76         78         413           Dividend income         314         76         78         413           Dividend income         135         88         53         84           Net interest income         79         68         16 <td></td> <td></td> <td></td> <td>( )</td> <td></td> <td></td>				( )				
Net commission paid by insurance companies       (531)       (522)       2       (1 085)         Operating expenses       (1 435)       13       (2 886)         Other       (52)       (1 435)       13       (2 886)         Other       (52)       (1 085)       (1 085)         Net operating income       892       902       (1)       1 892         Investment income on shareholder funds       (59)       (59)       -       (119)         Taxation expense       (283)       (289)       (2)       (603)         Profit for the period       679       714       (5)       1 400         Headline earnings       691       728       (5)       1 437         Startion expense         2016       2015       Change       2015         Rm       Rm       %       Rm       Note         Investment income       2016       2015       Change       2015         Policyholder insurance contracts       344       85       >100       384         Net interest income       (91)       (222)       (61)       (265)         Policyholder insurance contracts       135       88       53       84								
Operating expenses         (1 622)         (1 435)         13         (2 886)           Other         (52)         (86)         (40)         (204)           Net operating income         892         902         (1)         1892           Investment income on shareholder funds         129         160         (19)         230           Shareholder expenses         (28)         (28)         (28)         (20)         (60)           Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           30 June         31 December           2016         2015         Change         2015           Rm         Rm         %         Rm           Note         121         141         (14)         267           Investment income         314         76         78         413           Dividend income         131         (232)         (61)         (296)           Policyholder insurance contracts         135         88         53         84           Net interest income         79         68         16         152           Dividen								
Other         (52)         (86)         (40)         (204)           Net operating income Investment income on shareholder funds         892         902         (1)         1 892           Shareholder expenses         129         160         (19)         230           Shareholder expenses         (59)         (59)          (119)           Taxation expense         691         728         (5)         1 400           Headline earnings         691         728         (5)         1 437           30 June         31 December           2016         2015         Change         2015           Rm         Rm         %         Rm           Note         110         384         85         >100         384           Note         121         141         (14)         267         (91)         (222)         (61)         (226)           Net interest income         314         176         78         413         121         141         (14)         267           Fair value gains         121         141         (14)         267         135         88         584           Net interest income         79         68								
Investment income on shareholder funds       129       160       (19)       230         Shareholder expenses       (283)       (289)       (2)       (603)         Profit for the period       679       714       (5)       1 400         Headline earnings       691       728       (5)       1 437         Note       31 December       2016       2015       Change       2015         Note       Rm       %       Rm       %       Rm         Note       100       314       176       78       413         Policyholder investment contracts       344       85       >100       384         Net interest income       1121       141       (14)       267         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       109       73       88       53       84         Net interest income       10       7       43       21         Fair value gains       10       7       43       125         Di								
Investment income on shareholder funds       129       160       (19)       230         Shareholder expenses       (283)       (289)       (2)       (603)         Profit for the period       679       714       (5)       1 400         Headline earnings       691       728       (5)       1 437         Note       31 December       2016       2015       Change       2015         Note       Rm       %       Rm       %       Rm         Note       100       314       176       78       413         Policyholder investment contracts       344       85       >100       384         Net interest income       1121       141       (14)       267         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       109       73       88       53       84         Net interest income       10       7       43       21         Fair value gains       10       7       43       125         Di	Net operating income		902		1 892			
Taxation expense         (283)         (289)         (2)         (603)           Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           Beadline earnings         691         728         (5)         1 437           Solume         31 December         2016         2015         Change         2015           Rm         Rm         %         Rm         %         Rm           Note         Rm         Rm         %         Rm           Investment income         314         176         78         413           Dividend income         314         176         78         413           Dividend income         121         141         (14)         267           Fair value gains         135         88         53         84           Net interest income         79         68         16         152           Dividend income         129         160         (19)         230           Shareholder funds         129         160         (19)         230           Shareholder funds         129         160         (19)	Investment income on shareholder funds			(19)				
Profit for the period         679         714         (5)         1 400           Headline earnings         691         728         (5)         1 437           30 June         31 December           2016         2015         Change         2015           Rm         Rm         %         Rm           Note          314         2015         Change         2015           Investment income         344         85         >100         384           Policyholder investment contracts         314         176         78         413           Dividend income         121         141         1(4)         267           Fair value gains         135         88         53         84           Net Interest income         79         68         16         152           Dividend income         10         7         43         21           Pair value gains         129         160         (19)         230           Shareholder funds         129         160         (19)         230           Net interest income         106         74         43         125           Dividend income         18         1								
Headline earnings         691         728         (5)         1 437           30 June         31 December         2015         Change         2015           Rm         Rm         Rm         %         Rm           Note         Rm         Rm         %         Rm           Investment income         314         76         78         413           Dividend income         314         176         78         413           Dividend income         314         176         78         413           Dividend income         121         141         (14)         267           Fair value gains         (91)         (232)         (61)         (296)           Policyholder insurance contracts         135         88         53         84           Net interest income         79         68         16         152           Dividend income         10         7         43         21           Fair value gains         129         160         (19)         230           Net interest income         138         11         64         24           Fair value gains         5         75         (93)         81			. ,					
30 June         31 December           2016         2015         Change         2015           Rm         Rm         %         Rm           Note         Rm         %         Rm           Investment income         314         85         >100         384           Net interest income         314         176         78         413           Dividend income         121         141         (14)         267           Fair value gains         (91)         (232)         (61)         (296)           Policyholder insurance contracts         135         88         53         84           Net interest income         79         68         16         152           Dividend income         10         7         43         21           Fair value gains         129         160         (19)         230           Net interest income         129         160         (19)         230           Net interest income         138         11         64         24           Fair value gains         5         75         (93)         81           Total         608         333         83         698								
2016 Rm         2015 Rm         Change %         2015 Rm           Note	Headline earnings	691	728	(5)	1 437			
2016 Rm         2015 Rm         Change %         2015 Rm           Note		30 June		3	1 December			
Rm         Rm         9%         Rm           Note         Investment income         344         85         >100         384           Policyholder investment contracts         314         176         78         413           Net interest income         314         176         78         413           Dividend income         121         141         (14)         267           Fair value gains         (91)         (232)         (61)         (296)           Policyholder insurance contracts         135         88         53         84           Net interest income         79         68         16         152           Dividend income         10         7         43         21           Fair value gains         129         160         (19)         230           Shareholder funds         129         160         (19)         230           Net interest income         136         75         (93)         81           Dividend income         5         75         (93)         81           Total         608         333         83         698           Net interest income         149         159         (6)		,						
Investment income         344         85         >100         384           Policyholder investment contracts         314         176         78         413           Net interest income         121         141         (14)         267           Policyholder insurance contracts         135         88         53         84           Net interest income         135         88         53         84           Net interest income         135         88         53         84           Net interest income         136         16         152           Dividend income         130         7         43         21           Policyholder insurance contracts         135         88         53         84           Net interest income         100         7         43         21           Dividend income         129         160         (19)         230           Shareholder funds         129         160         (19)         230           Net interest income         18         11         64         24           Fair value gains         75         (93)         81           Total         608         333         83         698		Rm	Rm		Rm			
Policyholder investment contracts       344       85       >100       384         Net interest income       314       176       78       413         Dividend income       121       141       (14)       267         Fair value gains       (91)       (232)       (61)       (296)         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       100       7       43       21         Pair value gains       120       160       (19)       230         Shareholder funds       126       75       (93)       81         Dividend income       75       (93)       81       125         Dividend income       75       (93)       81       125         Dividend income       75       (93)       81       14         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Note							
Net interest income       314       176       78       413         Dividend income       121       141       (14)       267         Fair value gains       (91)       (232)       (61)       (296)         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       10       7       43       21         Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       18       11       64       24         Fair value gains       75       (93)       81         Shareholder funds       608       333       83       698         Dividend income       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Investment income							
Dividend income       121       141       (14)       267         Fair value gains       (232)       (61)       (296)         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       79       68       16       152         Policyholder funds       100       7       43       21         Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       18       11       64       24         Dividend income       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Policyholder investment contracts	344	85	>100	384			
Fair value gains       (91)       (232)       (61)       (296)         Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       46       13       >100       (89)         Shareholder funds       129       160       (19)       230         Net interest income       138       11       64       24         Dividend income       18       11       64       24         Dividend income       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Net interest income	314	176		413			
Policyholder insurance contracts       135       88       53       84         Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       46       13       >100       (89)         Shareholder funds       129       160       (19)       230         Net interest income       116       74       43       125         Dividend income       18       11       64       24         Fair value gains       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312								
Net interest income       79       68       16       152         Dividend income       10       7       43       21         Fair value gains       46       13       >100       (89)         Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       18       11       64       24         Fair value gains       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Fair value gains			. ,	(296)			
Dividend income       10       7       43       21         Fair value gains       46       13       >100       (89)         Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       11       64       24         Fair value gains       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312	Policyholder insurance contracts	135	88	53	84			
Fair value gains       46       13       >100       (89)         Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       18       11       64       24         Fair value gains       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312								
Shareholder funds       129       160       (19)       230         Net interest income       106       74       43       125         Dividend income       18       11       64       24         Fair value gains       5       75       (93)       81         Total       608       333       83       698         Net interest income       499       318       57       690         Dividend income       149       159       (6)       312								
Net interest income         106         74         43         125           Dividend income         18         11         64         24           Fair value gains         5         75         (93)         81           Total         608         333         83         698           Net interest income         499         318         57         690           Dividend income         149         159         (6)         312			13		(89)			
Dividend income Fair value gains     11     64     24       Total     608     333     83     698       Net interest income Dividend income     499     318     57     690       149     159     (6)     312	Shareholder funds	129	160	(19)	230			
Fair value gains         5         75         (93)         81           Total         608         333         83         698           Net interest income Dividend income         499         318         57         690           149         159         (6)         312	Net interest income		74					
Total         608         333         83         698           Net interest income         499         318         57         690           Dividend income         149         159         (6)         312								
Net interest income         499         318         57         690           Dividend income         149         159         (6)         312	-							
Dividend income         149         159         (6)         312	Total	608	333	83	698			
Fair value losses         (40)         (144)         (72)         (304)								
	Fair value losses	(40)	(144)	(/2)	(304)			

Note <sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

	Terminating B	usiness Lines		Total WIMI						
30 J <b>2016</b> Rm	une 2015 Rm	Change %	31 December 2015 Rm	30 J <b>2016</b> Rm	une 2015 <sup>1</sup> Rm	Change %	31 December 2015 <sup>1</sup> Rm			
-1	(75) 48	<(100) (98)	(79) 47	3 372 (1 844)	2 843 (1 446)	19 28	6 022 (3 105)			
				344 135	85 88	>100 53	384 85			
(1)	 7	<(100)	5	(296) (129) 1 515	(48) 13 1 390	>100 <(100) 9	(288) 72 2 871			
	(20) 51 (11)	<(100) <(100) <(100)	(26) 54 (13)	3 097 (531) (1 622) (52)	2 925 (471) (1 446) (86)	6 13 12 (40)	6 041 (1 031) (2 899) (204)			
	20	<(100)	15 	892 129 (59) (283)	922 160 (59) (289)	(3) (19) — (2)	1 907 230 (119) (603)			
	20	<(100)	15	679	734	(7)	1 415			
_	20	<(100)	15	691	748	(8)	1 452			
30 J <b>2016</b> Rm	une 2015 Rm	Change %	31 December 2015 Rm	30 J <b>2016</b> Rm	une 2015 Rm	Change %	31 December 2015 Rm			
_			_	344	85	>100	384			
				314 121 (91)	176 141 (232)	78 (14) (61)	413 267 (296)			
			1	135	88	53	85			
			1 	79 10 46	68 7 13	16 43 >100	153 21 (89)			
_	_	_	_	129	160	(19)	230			
				106 18 5	74 11 75	43 64 (93)	125 24 81			
_	_		1	608	333	83	699			
			1 	499 149 (40)	318 159 (144)	57 (6) (73)	691 312 (304)			

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Operational reviews

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## WIMI

		Life Ins	surance		
	30 J <b>2016</b> Rm	June 2015 <sup>1</sup> Rm	31 Change %	December 2015 <sup>1</sup> Rm	
Statement of comprehensive income Net insurance premium income Net insurance claims and benefits paid Investment income	1 509 (498)	1 300 (418)	16 19	2 851 (937)	
Policyholder investment contracts Policyholder insurance contracts	369 108	324 64	14 69	734 27	
Changes in investment contracts and insurance contract liabilities Policyholder investment contracts Policyholder insurance contracts Other income <sup>2</sup>	(321) (129) 8	· · · /	12 <(100) (67)	(638) 64 25	
Gross operating income Net commission paid by insurance companies <sup>2</sup> Operating expenses Other	1 046 (260) (260) (42)	( /	3 7 21 (9)	2 126 (547) (424) (97)	
Net operating income Investment income on shareholder funds Shareholder expenses	484 47 —	508 36 —	(5) 31 —	1 058 56	
Taxation expense	(163)	(152)	7	(319)	
Profit for the period	368	392	(6)	795	
Headline earnings	385	394	(2)	794	
Note Investment income Policyholder investment contracts	369	324	14	734	
Net interest income Dividend income Fair value gains	310 89 (30)	176 89 59	76 (100)	407 175 152	
Policyholder insurance contracts	108	64	69	27	
Net interest income Dividend income Fair value gains	51 10 47	44 7 13	16 43 >100	95 21 (89)	
Shareholder funds	47	36	31	56	
Net interest income Dividend income Fair value gains/(losses)	31 13 3	19 6 11	63 >100 (73)	35 14 7	
Total	524	424	24	817	
Net interest income Dividend income Fair value gains/(losses)	392 112 20	239 102 83	64 10 (76)	537 210 70	

Net fee and commission income – Continuing Business Lines	30 Ju <b>2016</b> Rm		31 Change %	December 2015 <sup>1</sup> Rm
Employee benefit-related fees	188	193	(3)	387
Investment management and related fees	660	611	8	1 222
Net commission from distribution business	198	210	(6)	426
Net commission paid by insurance companies <sup>3</sup>	(530)	(471)	13	(1 031)
Trust and estate income	157	149	5	318
Other	17	28	(39)	53
Total	690	720	(4)	1 375

 Notes

 1
 These numbers have been restated, refer to the reporting changes overview on the inside front cover.

 2
 Includes impairment losses on loans and advances.

 3
 Includes internal commission, eliminated on consolidation.

Wealth and Investment Management					Short-term Insurance				Fiduciary Services			
30 Ji	une	31	December	30 J	une	31	December	30 J	une	31	December	
2016		Change	2015 <sup>1</sup>	2016		Change	2015	2016		Change	2015	
Rm	Rm	%	Rm	Rm	Rm	%	Rm	Rm	Rm	%	Rm	
		_	_	1 863	1 612	16	3 246	_	6	<(100)	4	
—	_	_	_	(1 347)	(1 076)	25	(2 214)	—	—	_	(1)	
—	—	—	-	_			—	—	—	—	_	
—	—		—	27	24	13	57	—		—	—	
_		_	_	_	_		_	_	_	_	_	
822	749	10	1 573	85	45	89	73	346	341	1	706	
 822	749	10	1 573	628	605	4	1 162	346	347		709	
				(271)	(279)	(3)	(538)			_		
(514)	(464)	11	(957)	(224)	(187)	20	(349)	(270)	(255)	6	(528)	
 (4)	(4)		(10)	(1)	(27)	(96)	(74)	1	(3)	>100	(11)	
304	281	8	606	132	112	18	201	77	89	(13)	170	
23	15	53	(3)	55	42	31	76	10	9	11	20	
 (91)	(83)	10	(171)	(43)	(52)	(17)	(83)	(24)	(29)	(17)	(54)	
236	213	10	432	144	102	41	194	63	69	(17)	136	
 230	213	11	426	141	115	23	237	63	70	(10)	130	
 234	211		120	171	115	23	237	05	70	(10)	157	
_			_	_			_	_				
_	_	_		_	_	_	_	_	_	_	_	
_	—	_	_	_	—	_	—	_		_	_	
_			_	27	24	13	57	_				
_			_	27	24	13	57					
_	—	_	_	_	_		_	_		_	_	
—	_		—	—	_		—	—			_	
23	15	77	(3)	55	42	31	76	10	9	11	20	
23	13	77	(7)	44	39	13	80	3	1	>100	4	
—	—	—	_	5	5		10	—	—		—	
	2	<(100)	4	6	(2)	>100	(14)	7	8	(13)	16	
23	15	53	(3)	82	66	24	133	10	9	11	20	
23	13	53	(7)	71	63	13	137	3	1	>100	4	
—				5	5	. 100	10			(10)	10	
 	2	<(100)	4	6	(2)	>100	(14)	7	8	(13)	16	

		South	Africa		Rest of Africa						
Segment report per geographical segment	30 J <b>2016</b> Rm	une 2015 <sup>1</sup> Rm	31 Change %	December 2015 <sup>1</sup> Rm	30 <b>2016</b> <b>Rm</b>	lune 2015 Rm	31 Change %	December 2015 Rm			
	KIII	IXIII	70	IXI II	KIII	IXIII	70	NIII			
Statement of comprehensive income (Rm)											
Net insurance premium income Net insurance claims and benefits paid	2 780 (1 482)	2 583 (1 354)	8 9	5 326 (2 813)	592 (363)	335 (140)	77 >100	775 (339)			
Gross operating income Operating expenses	2 854 (1 438)	2 700 (1 331)	6 8	5 592 (2 662)	243 (184)	245 (104)	(1) 77	475 (224)			
Net operating income	926	821	13	1 787	(34)	81	>100	105			
Profit for the reporting period	723	656	10	1 347	(44)	58	>100	53			
Headline earnings	720	668	8	1 388	(29)	60	>100	49			
Distribution				Other			Total Continuing Business Lines				
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30 Ji <b>2016</b>		31 I Change	December 2015	30 Ju <b>2016</b>		31 Change	December 2015	30 Ji <b>2016</b>		31 Change	December 2015 <sup>1</sup>
Rm	Rm	%	Rm	Rm	Rm	%	Rm	Rm	Rm	%	Rm
								3 372	2 918	10	6 101
_		_	_	_	_	_		3 372 (1 845)	(1 494)	16 23	(3 152)
_	_	_	_	(25)	(239)	(90)	(350)	344	85	>100	384
—			—					135	88	53	84
_	—	—	_	25	239	(90)	350	(296)	(48)	>100	(288)
 254	232	9	487	1	8 (8)	<(100) <(100)	8 2	(129) 1 516	13 1 383	<(100) 10	72 2 866
254	232	9	487	1	_	>100	10	3 097	2 945	5	6 067
(237)	(229)	4	(475)	(117)	(85)	(38)	(153)	(531) (1 622)	(522) (1 435)	2 13	(1 085) (2 886)
(4)	(5)	(20)	(9) 3	(2)	(1)	>100	(3)	(52) 892	(86)	(40)	(204)
	(2)	<(100)	6	(118)	56	<(100)	(140)	129	160	(1)	230
(1)		<(100)	_	(59) 39	(59) 27	44	(119) 24	(59) (283)	(59) (289)	(2)	(119) (603)
12		>100	9	(144)	(62)	>100	(166)	679	714	(5)	1 400
12		>100	9	(144)	(62)	>100	(166)	691	728	(5)	1 437
_			_	(25)	(239)	(90)	(350)	344	85	>100	384
_		_	_	4		>100	6	314	176	78	413
_	_	_	_	32 (61)	52 (291)	(38) (79)	92 (448)	121 (91)	141 (232)	(14) (61)	267 (296)
			_	_				135	88	53	84
_		_	_	_			_	79	68	16	152
_	_	_	_	_			_	10 46	7 13	43 >100	21 (89)
 	2	<(100)	6	(6)	56	<(100)	75	129	160	(19)	230
_			_	5	2	>100	13	106	74	43	125
_	2	<(100)	6	(11)	54	<(100)	 62	18 5	11 75	64 (93)	24 81
	2	<(100)	6	(31)	(183)	83	(275)	608	333	83	698
_			_	9	2	>100	19	499	318	57	690
	2	<(100)	6	32 (72)	52 (237)	(38) (70)	92 (386)	149 (40)	159 (144)	(6) (72)	312 (304)
	~	(100)	0	(12)	(207)	(70)	(300)	(10)	(111)	(' - )	(301)

#### Total Continuing Business Lines

30 J	une	31	December
<b>2016</b>	2015 <sup>1</sup>	Change	2015 <sup>1</sup>
Rm	Rm	%	Rm
3 372	2 918	16	6 101
(1 845)	(1 494)	23	(3 152)
3 097	2 945	5	6 067
(1 622)	(1 435)	13	(2 886)
892	902	(1)	1 892
679	714	(5)	1 400
691	728	(5)	

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		WIMI
Overview		



# WIMI

	30 Jui <b>2016</b> Rm	ne 2015¹ Rm	Change %	31 December 2015 <sup>1</sup> Rm
Statement of financial position Assets				
Cash balances and loans and advances to banks <sup>2</sup> Non-current assets held for sale Investment securities <sup>2</sup>	2 251 	1 596 479 183	41 <(100) 73	1 729 244 336
Financial assets backing investment and insurance liabilities				
Policyholder investment contracts	28 191	22 773	24	24 283
Cash balances and loans and advances to banks Investment securities	1 135 27 056	836 21 937	36 23	800 23 483
Policyholder insurance contracts	3 540	3 604	(2)	3 602
Cash balances and loans and advances to banks Investment securities Reinsurance assets	572 2 154 814	988 2 149 467	(42) 0 74	764 2 257 581
Shareholder funds	4 740	4 442	7	4 332
Cash balances and loans and advances to banks Investment securities	2 508 2 232	2 264 2 178	11 2	2 283 2 049
Other assets <sup>3</sup> Property and equipment	10 839 312	7 929 112	37 >100	9 047 325
Total assets	50 190	41 118	22	43 898
Liabilities Non-current liabilities held for sale Liabilities under investment contracts Policyholder liabilities under insurance contracts Other liabilities	 28 035 4 488 12 141	468 22 722 3 625 8 881	<(100) 23 24 37	233 24 225 4 323 9 574
Other liabilities <sup>3</sup> Other liabilities relating to investment contracts	11 914 227	8 786 95	36 >100	9 479 95
Deferred tax liabilities	71	39	82	31
Total liabilities	44 735	35 735	25	38 386
Equity Capital and reserves Non-controlling interest	5 248 207	5 387 (4)	(3) >100	5 317 195
Total equity	5 455	5 383	1	5 512
Total liabilities and equity	50 190	41 118	22	43 898

Notes

These numbers have been restated, refer to the reporting changes overview on the inside front cover. Non-insurance-related balances. Other assets and liabilities include settlement account balances in Absa Stockbrokers (Pty) Ltd as well as loans and advances to customers and deposits due to customers relating to the Wealth Banking portfolio. з

Reconciliation with Group	WIMI Rm	30 June 2016 Inter-segment elimination Rm	Other <sup>1</sup> Rm	Group Rm
Statement of financial position <sup>2</sup> Investment securities				
Investments linked to investment contracts Policyholder liabilities under insurance contract	27 056 4 488	(7 146)	 18	19 910 4 506
Statement of comprehensive income <sup>2</sup> Net insurance premium income Net insurance claims and benefits paid Gains and losses from investment activities – net gains on investments	3 372 (1 844)	6	144 (31)	3 516 (1 869)
from insurance activities – policyholder investment contracts	344	(372)	—	(28)
Reconciliation with Group	WIMI Rm	30 June 2015 Inter-segment eliminations Rm	Other <sup>1</sup> Rm	Group Rm
Statement of financial position <sup>2</sup>				
Investment securities Investments linked to investment contracts Policyholder liabilities under insurance contract	21 937 3 625	(2 912) (17)	43	19 025 3 651
<b>Statement of comprehensive income</b> <sup>2</sup> Net insurance premium income Net insurance claims and benefits paid Gains and losses from investment activities – net gains on investments	2 843 (1 446)		139 (21)	2 982 (1 467)
from insurance activities – policyholder investment contracts	85	(66)		19
		31 Decembe 2015 Inter-segment	er	
Reconciliation with Group	WIMI Rm	eliminations Rm	Other <sup>1</sup> Rm	Group Rm
Statement of financial position <sup>2</sup> Investment securities				
Investment securities Investments linked to investment contracts Policyholder liabilities under insurance contract	23 483 4 323	(3 966) (1)	18	19 517 4 340
Statement of comprehensive income <sup>2</sup> Net insurance premium income Net insurance claims and benefits paid Gains and losses from investment activities – net gains on investments	6 022 (3 105)	(6)	281 (34)	6 303 (3 145)
from insurance activities – policyholder investment contracts	384	(47)		337

 Notes

 1
 Consists of Absa Manx Insurance Company and Woolworths Financial Services.

 2
 Debit amounts are disclosed as positive, credit amounts are disclosed as negative.

30 June



31 December

# WIMI

	50 )	une	21	December	
Cost-efficiency ratio – WIMI	2016 Rm	2015 <sup>1</sup> Rm	Change %	2015 <sup>1</sup> Rm	۷ د
Income	5 358	5 121	5	10 447	N C
Gross premium income	3 931	3 758	5	7 688	Ν
Net commission from distribution business	191	207	(8)	420	Ν
Non-insurance-related income <sup>2</sup>	852	844	1	1 688	Ν
Banking-related income	148	126	17	277	Ν
Other income	236	186	27	374	N C
Operating expenses	(1 681)	(1 505)	12	(3 018)	(
Cost-efficiency ratio (%)	31,4	29,4		28,9	
	30	une	31	December	
Reconciliation of WIMI					
non-interest income to Group	2016 Rm	2015 <sup>1</sup> Rm	Change %	2015 <sup>1</sup> Rm	۱ د
non-interest income to Group Aforementioned income			0		
	Rm	Rm	%	Rm	C
Aforementioned income Net commission paid by insurance	Rm 5 358	Rm 5 121	5	Rm 10 447	
Aforementioned income Net commission paid by insurance companies	Rm 5 358 (530)	Rm 5 121 (471)	% 5 13	Rm 10 447 (1 031)	C
Aforementioned income Net commission paid by insurance companies Reinsurance premiums	Rm 5 358 (530) (560)	Rm 5 121 (471) (915)	% 5 13 (39)	Rm 10 447 (1 031) (1 666)	۲ ۱ ۱ ۱
Aforementioned income Net commission paid by insurance companies Reinsurance premiums Net insurance claims and benefits paid Changes in investment and insurance	Rm 5 358 (530) (560) (1 844)	Rm 5 121 (471) (915) (1 446)	% 5 13 (39) 28	Rm 10 447 (1 031) (1 666) (3 105)	ר ר ר
Aforementioned income Net commission paid by insurance companies Reinsurance premiums Net insurance claims and benefits paid Changes in investment and insurance contract liabilities	Rm 5 358 (530) (560) (1 844) (425)	Rm 5 121 (471) (915) (1 446) (35)	% 5 13 (39) 28 <(100)	Rm 10 447 (1 031) (1 666) (3 105) (216)	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

2 5 0 2

# Where included in Group's statement of comprehensive income

Net fee and commission income; other operating income; net interest income

Net insurance premium income

Net fee and commission income

Net fee and commission income Net fee and commission income

Net fee and commission income; other operating income; net interest income

Operating expenses

# Where included in Group's statement of comprehensive income

(1 031)	Net fee and commission income
(1 666) (3 105)	Net insurance premium income Net claims and benefits paid on insurance contracts
(216)	Changes in investment and insurance contract liabilities
698	Gains and losses from investment activities
112	Other operating income
(277)	Net interest income
4 962	-

# **Business profile**

Non-interest income

WIMI is the integrated non-banking financial services provider to Barclays Africa and other partners across the continent, including life insurance, non-life insurance, investment management, retirement services and fiduciary. It provides advice-led investment, credit and banking solutions to high-net-worth clients, retail solutions to individual bank clients and institutional propositions to corporate and business clients. WIMI's wellestablished partnership model with the Bank is based on close collaboration and integration, delivering broad-based financial solutions for Barclays Africa Group Limited customers.

2 4 9 0

#### Key business areas

• Life Insurance – offers life insurance, covering death, disability and retrenchment, as well as funeral and investment products.

- Wealth and Investments segment consists of two business clusters, which operate on a collaborative basis to offer individual and institutional clients access to high-quality wealth and investment products and solutions.
  - Investment cluster offers investment management, multi-management, unit trusts and linked investment products and solutions to individual and institutional clients.
  - The **Wealth management cluster** provides advice-led private client asset management, risk management, structured lending and stock broking solutions to the wealth segment of the market.
- Short-term Insurance provides short-term insurance solutions to the retail and commercial market segments. A direct-to-client short-term solution, Absa idirect, is also available to the retail market.
- **Fiduciary Services** consists of estate administration and employee benefit businesses. The employee benefit business offers individual retirement fund administration, healthcare consulting and actuarial services. Absa Trust administers deceased estates and provides trustee services for personal, family, charitable and employee benefit trusts.

#### Notes

<sup>&</sup>lt;sup>1</sup> These numbers have been restated, refer to the reporting changes overview on the inside front cover.

<sup>&</sup>lt;sup>2</sup> Fee income relating to employee benefits, trust, estate and portfolio management fees.

#### Business profile (continued)

- **Distribution** one of the larger financial, wealth, investment and risk advisory companies in South Africa. It provides the full spectrum of financial advisory services and acts as an intermediary between the Group's customers, clients and other product providers.
- **Other** includes WIMI's head office shareholder investment portfolios, consolidation entries, holding companies as well as allocated shareholder expenses.

# **Operating environment**

South African economic growth contracted in the first half of 2016 with domestic economic activity remaining constrained. This was further exacerbated by the recent exit of the UK from the EU, which resulted in severe market volatility and more uncertainty about future economic growth. Weaker household consumption as a result of interest rate hikes and eroding disposable income from rising inflation are expected to weigh on consumers. This downward pressure on household consumption, low investor confidence and the UK's exit will continue to weigh down on growth in the South African insurance and investment markets. Pressure on household disposable income raises the risk of higher lapse rates for insurance policies and puts pressure on demand for savings and risk protection products. Higher volatility in the financial markets is also likely to result in changing investment preferences with shifts to alternative sources of returns, including passive investment solutions, low equity multi-asset and guaranteed offerings.

The last six months have been difficult for many markets in sub-Saharan Africa (SSA). Dramatic currency fluctuations, depressed commodity prices and sluggish demands from Africa's largest trade partners (Europe and China) have placed pressure on the region's economies. Mozambique faced an economic slowdown, downgrade in credit ratings, suspension of IMF emergency aid and sharp depreciation in their currency with uncertainty over the ability to honour its short-term repayment obligations. Kenya was faced with heightened violence and political tensions around the general elections. Zambia and Botswana's macroeconomic environment was impacted by commodity prices and increased inflation which adversely impacted on credit lending. Long term, the continent remains an attractive destination for local and foreign investment, while infrastructure requirements and economic instability continues to inhibit short-term growth. Pressure on short-term growth will require continued adaptation of focus areas to withstand slower and more variable growth across sub-Saharan Africa.

The changing regulatory environment remains focused on the implementation of the first phase of proposals contained in the Financial Services Board's Retail Distribution Review (RDR). WIMI continues to make progress with regards to its preparations ahead of RDR and remains committed to providing customers with affordable, fair and sustainable advice. Regulators in Africa continued to make progress to align with more sophisticated capital and reserving requirements with notable new developments in capital and reserving requirements in Kenya.

To meet the demands of the shifting consumer dynamics, new regulations and changing distribution models, WIMI continues to evolve its business model by harnessing data, introducing innovative technology and developing digital capabilities over the short to medium term. Customers and clients are increasingly requiring more choice and are setting higher demands for financial services companies to deliver real-time interaction and solutions. These solutions need to cater to the real-time, ever evolving needs of the customer/client. Our banking partnership provides us with real-time and relevant customer and client engagement opportunities, which enables us to offer customer value when combined with quality advice and customer-led analytics capabilities.

# **Business performance**

Our aim is to be the preferred non-banking financial services partner to Barclays Africa and other partners on the continent. Our main effort is to gather assets and premium income delivered through a number of key focus areas described below. We continue to make progress to execute in these areas with key highlights being:

- By continuously enhancing our bancassurance relationship with the Bank we want to **improve cross-sell** of insurance and investment products between WIMI and RBB. Improved collaboration and alignment of targets and priorities between WIMI and RBB have resulted in revenue uplift from a significant increase in new policies sold through the Bank branch network. We have also seen a significant increase in leads received from RBB with our focus now on improving productivity to extract maximum value from the significantly increasing leads.
- We continued to drive growth in selected markets across the **African continent** with the integration of our acquisition (Q4 2015) of First Assurance (short-term insurance business) in Kenya and Tanzania. Going forward the focus of our integration activities will be to continue alignment of risk, control and conduct culture and processes to Group best practice. Opportunities still exist to maximise the bancassurance synergies presented to all of our African operations with cross sell remaining low. With the challenging economic backdrop, we have refocused our expansion strategy on opportunities that will maximise value.
- In delivering on our **asset-gathering ambition** we have started to build out our external distribution capabilities to maximise access to asset inflows. We continue to progress with the establishment of a solid track record for asset classes where we established enhanced product capabilities. Investment performance of underlying funds continues to improve translating in growth in assets under management during the year.
- We have concluded our journey to **refocus** our **short-term** insurance business with the sale of our Intermediated Commercial lines, which is subject to Regulatory approval and expected to be concluded in the second half of 2016. A significant focus of the business is now to deliver growth from the refocused product set. We will achieve this by leveraging customer-led data insights enabled by our omni-channel distribution capabilities.
- To build a **customer-centric culture** we established a "Customer Propositions" business unit, ensuring a dedicated customer-centric approach across the WIMI organisation and delivered an improvement in the number of customer complaints.



#### Business performance (continued)

- We continued to develop our **digital and data** capabilities to enable insights-led sales. We have delivered foundation platforms including flexible infrastructure with one source of real time customer master data. We launched "Customer Life stage Moment" sales campaigns leveraging Big Data to pro-actively offer customers (going through the selected life stage moments) products and solutions in an educational and engaging way. We have also concluded the acquisition of Instant Life, an online life insurance distribution platform. The acquisition introduces technology platforms that will improve our capability to fulfil, service and manage life products, while resulting in increased customer leads.
- We are pleased to have been awarded the following accolades during the first half of 2016:
  - The Investment Cluster won two Raging Bull Awards, with the Absa Property Equity Fund and Absa Multi-Managed Bond Fund taking top honours in their respective categories;
  - Silver Arrow Award for Absa Consulting and Actuarial Firm in the Leader and Achiever category (PMR.Africa);
  - Absa Multi-Managed Bond Fund won Best Bond Fund; and
  - The Wealth Family Office came second in the Intellidex SA's Top Private Bank Award in the categories of "Services to Internationally Wealthy Families" and "Wealthy Executives".

# **Financial performance**

Operating conditions during the first half of the current reporting period were characterised by volatile equity market performance, pressure on economic growth in South Africa and a slowdown in growth on the African continent outside South Africa. WIMI headline earnings from continuing lines of business declined by 5% to **R691m** (30 June 2015: R728m).

Despite tough operating conditions WIMI's continuing lines of business achieved a 16% growth in net premium income and a 10% growth in other (fee) income. The growth in revenue was offset by an increase in policyholder liabilities (R84m net of investment income) attributable to increased new business strain and changes in valuation methodology in Kenya and Mozambique. Investment income earned from shareholder funds declined by 19% (R31m) as a result of relatively lower equity market returns in South Africa and currency fluctuations adversely impacting returns from our Africa equity portfolios. Excluding the impact of changes in valuation methodology and market returns, underlying headline earnings increased by 9%.

Key features impacting our results include the following:

- We have made progress to **improve cross sell** between RBB and WIMI in the Bank branch channel. We continued to experience an increase in insurance policies sold though the branch channel. Increased branch volumes combined with pricing increases and our focus on improving penetration into the core middle market (higher value) Bank customer base has resulted in an increase in the average embedded value per policy generated. **EVNB increased by 21%** in the period under review.
- Life insurance South Africa achieved strong headline earnings growth of 13% on the back of a 12% net premium income growth. The Life SA results also include the performance and associated integration costs of Instant Life which was consolidated from 1 April 2016.
- We have delivered benefits from building out our investment management capabilities by **growing net flows in our assets under management and administration** by R11bn. The growth was driven mainly by net institutional flows of R7bn and money market net flows of R4bn.
- Building out our **bancassurance competencies on the African continent** has contributed to a 77% growth in net premium income. Headline earnings growth however declined by 148% to a R29m loss, largely due to higher levels of actuarial reserving in Barclays Life Kenya associated with a change in valuation methodology for policyholder liabilities and higher new business strain. Sales of credit life and Commercial and industrial lines were under pressure during the first half of the year as a result of the weak macroeconomic environment in Zambia and Mozambique.
- South African Short-term Insurance (continuing business lines) has made significant progress in delivering on its strategic commitments which has resulted in an underwriting margin of 4,0% (30 June 2015: 4,5%) and a 28% improvement in headline earnings. Underwriting margins were impacted by higher levels of claims, while growth in headline earnings was pleasing in the face of increased frequency and severity of Personal lines and direct insurance claims.
- Overall operating expenses increased by 13% to R1 622m (30 June 2015: R1 435m). Operating expenses growth for South Africa was contained at 8%, while operations in the Rest of Africa recorded an increase of 77% to R184m (30 June 2015: R104m). This was mainly affected by investments undertaken to implement our African expansion strategy. Excluding the impact of foreign exchange translations (26%) operating expenses for rest of Africa increased by 50%.
- In addition the volatile economic environment adversely impacted market performance, which resulted in **income from shareholder funds** declining by 19% to **R129m** (30 June 2015: R160m). Other includes WIMI shareholder investment portfolios which were adversely impacted by currency and market movements (R62m).

#### Life insurance

Pan African Life insurance headline earnings declined by 2% to R385m (30 June 2015: R394m), while net premium income increased by 16% to R1 509m (30 June 2015: R1 300m). The decline in earnings was mainly attributed to the Rest of Africa which was negatively impacted by the alignment of reserving methodology in Kenya.

EVNB increased by 21% largely due to growth in insurance sales from RBB branches, an increase in the value per policy for unsecured credit protection and higher demand for guaranteed investment products. Further improvement in sales of standalone policies remained the focus taking into account the expected slowdown of lending momentum in South Africa.

Operating expenses increased by 21% to **R260m** (30 June 2015: R215m), mainly attributed to increased actuarial spend, costs associated with the acquisition and integration of Instant Life (R10m) and our expansion into Kenya (R24m).

### Financial performance (continued)

Our **South African** operations reported strong growth in headline earnings of 13% to **R403m** (30 June 2015: R358m). Net premium income reflected growth of 12%, mainly due to increased Group Scheme business, improved premium collection on the funeral product and significant growth in branch insurance sales. Economic basis changes contributed negatively to the PBT by **R16,3m** (30 June 2015: R7,8m positive).

**Rest of Africa** reported a **R18m** loss in headline earnings for the current reporting period (30 June 2015: R36m profit). This was mainly due to increased new business strain and a change in valuation methodology for Kenya policyholder liabilities. Changes in valuation methodologies were required to align to changes in regulation and Group-wide valuation practices. The change in methodology and increased new business strain has resulted in a reserve of **R42m** for the current reporting period (30 June 2015: R6m). Revenue in the Rest of Africa continued to show significant growth for the period with an increase in net premium income of 42% to **R233m** (30 June 2015: R164m). This is largely due to the contribution of Barclays Life Assurance Kenya, a greenfield startup entity, which commenced operations in May 2015. Botswana and Zambia reported lower levels of growth impacted by the continued strain on credit lending by the respective RBB partner banks and slower Group Life uptake. However, growth in standalone insurance sales continued to gain momentum with the addition of the third-party sales channels and better productivity from the Bank branch sales kiosks.





	30 J	une		31 December
			Change	
Salient features	2016	2015	%	2015
Shareholders' net assets (Rm)	1 432	1 368	5	1 402
Cost of solvency capital (Rm)	(278)	(245)	13	(218)
Value of business in force (Rm)	3 551	3 033	17	3 158
Embedded value (Rm)	4 705	4 156	13	4 342
Embedded value earnings (Rm)	846	410	106	923
Return on embedded value (%)	44,9	23,0		22,7
Return on embedded value (excluding impact of acquired earnings) (%)	28,2	23,5		22,7
EVNB (Rm)	221	182	21	452
Value of new business as a percentage of the present value of future premiums				
(%) (gross)	4,3	6,2		5,9

# Wealth and Investments

Wealth and Investments achieved satisfactory results with net operating income and headline earnings increasing by 8% to **R304m** (30 June 2015: R281m) and 11% to **R234m** (30 June 2015: R211m) respectively. Wealth and Investments comprises the Investment cluster (Asset Management, LISP, Multi-Manager and Alternative Asset Management) and Wealth Management cluster (Wealth Advisory, Stock brokers and Private Clients).

Headline Earnings for our **Investment** cluster increased by 6% to **R202m** (30 June 2015: R190m). This was mainly driven by the 10% growth in revenue on the back of the R11bn net inflows in assets under management. This was partially offset by an increase of 15% in costs, mainly attributed to growth in staff costs with senior hires to build out investment capabilities concluded in the second half of 2015.

Net flows in assets under management and administration of R11bn were achieved, driven by growth in institutional flows of R7bn and money market flows of R4bn.

The Investment Cluster won two Raging Bull Awards, with the Absa Property Equity Fund and Absa Multi-Managed Bond Fund taking top honours in their respective categories.

#### Wealth and Investments (continued)

	30 J	une		31 December
Salient features – Investments cluster	2016	2015 <sup>1</sup>	Change %	2015 <sup>1</sup>
Headline earnings (Rm) Gross operating income (Rm) Net flows (Rbn)	202 552 11	190 504 10	6 10 10	353 1 035 5
Money market Non-money market – retail Non-money market – institutional	4	3 1 6	33 <100 17	2 (7) 10
Net assets under management and administration (Rbn)	284	274	4	274

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	30 June		31	December
			Change	
Salient features	2016	2015	%	2015
Assets under management and administration (Rbn)	284	274	4	274
ETF	36	32	13	31
Money market	59	53	11	55
Non-money market	197	197	_	196
Intra-segment eliminations	(8)	(8)		(8)
Alternative asset management and exchange-traded funds (Rbn)	87	85	2	90
Deceased estates	2	3	(33)	2
Other	14	15	`(7)́	13
Portfolio management	40	45	(11)	39
Trusts	4	2	100	3
Unit trusts	137	124	10	127
Total	284	274	4	274

Movement in assets under management and administration (Rbn)



Composition of assets under management and administration (Rbn and change %)



Headline earnings for the **Wealth Management** cluster increased by 52% to **R32m** (30 June 2015: R21m), benefiting from a 10% revenue growth and favourable impairments as a result of an improvement in the credit quality of the overall book. Costs were well contained to a 2% growth level. Revenue growth is driven by higher transactional activity, which resulted in net interest income increasing by 20%.

The Wealth Family Office came second in the Intellidex SA's Top Private Bank Award in the categories of "Services to Internationally Wealthy Families" and "Wealthy Executives".

#### Note

These numbers have been restated, refer to the reporting changes overview on the inside front cover.

### Business performance (continued)

	30	31 December		
Salient features – Wealth management cluster	2016	2015	Change %	2015
Headline earnings (Rm)	32	21	52	73
Gross operating income (Rm)	270	245	10	538
Net interest income	147	122	20	272
Non-interest revenue	121	126	(4)	261
Credit impairments (Rm)	2	(3)	(167)	5
Average loans and advances to customers (Rbn)	5,9	5,1	15	5,4
Client assets (Rbn)	4,9	5,2	(5)	5,2

#### Short-term Insurance

**Pan Africa Short-term Insurance** achieved headline earnings of **R141m** (30 June 2015: R115m), an increase of 23% on the previous comparable reporting period. Net insurance premium income increased by 16% to **R1 863m** (30 June 2015: R1 612m), while underwriting margins declined to **1,8%** (30 June 2015: 5,0%), mainly due to a deterioration in the loss ratio to **72,4%** (30 June 2015: 66,2%). Higher levels of claims were experienced in South Africa, while the rest of Africa operations were impacted by higher levels of claims estimates (R50m) in Mozambique due to a change in methodology.

The personal lines underwriting surplus decreased to **R294m** (30 June 2015: R345m) due to higher than expected claims experience of **62,6%** (30 June 2015: 56,9%).

Headline earnings for the **South African continuing lines of business** increased by 28% to **R105m** (30 June 2015: R82m) with an underwriting margin of **4,0%** (30 June 2015: 4,5%). Net insurance premium income increased by 4% to **R1 504m** (30 June 2015: R1 447m). From an operational perspective the business renewed its focus on the bancassurance business which resulted in an improvement in the bancassurance premium growth. However, this growth was fully offset by higher claims experience from Personal lines and Direct lines of business. Personal lines claims increased due to an increase in frequency and severity of claims with plans in place to address escalating claims cost. We are in the process of developing new Commercial bancassurance products which will utilise the Business Bank leads base. The business was successful in efficiently managing its cost base which declined by 20% when compared to the previous comparable reporting period. The commercial intermediated business has historically been a poor performing line of business, mainly as a result of high competition in the market, and resultant pressure on annual premium price increases, lack of scale to absorb large claims and a high capital cost. During April 2016 a transaction was finalised to affect a Section 36(1) transfer of this business. The regulatory and Competition Commission process is currently in process and the transaction is expected to be finalised by the end of the financial year, should required approvals be obtained.

Operations in the **rest of Africa** achieved an increase of 9% in headlines earnings to **R36m** (30 June 2015: R33m). The increase in headline earnings was mainly attributed to our East Africa expansion which contributed R25m, fully offsetting the decline in Mozambique. Mozambique faced a tough macroeconomic environment which impacted client renewals, loss of accounts due to multinational exits and currency depreciation. Despite economic headwinds, the rest of Africa operations achieved strong net premium income growth of 118% while gross operating income increased by 38%, mainly impacted by a large increase in claims resulting in a lower level of growth when compared to the net premium income growth. Excluding the impact of the Kenya acquisition, net premium income and headline earnings decreased by 9% and 67% respectively.

The underwriting loss for the rest of Africa operations deteriorated to **8%** mainly due to the increase in the loss ratio to **78%** (30 June 2014: 55%). The loss ratio was adversely impacted by increased estimates for outstanding claims and incurred but not reported reserves.

	30 J	une		31 December
Salient features – Continuing business lines	2016	2015	Change %	2015
Headline earnings (Rm)	141	115	23	237
Net premium income (Rm)	1 863	1 612	16	3 246
Underwriting surplus (Rm)	257	271	(5)	511
Underwriting margin (%) <sup>1</sup>	1,8	5,0		4,9
Loss ratio (%)	72,4	66,2		67,8
Solvency margin (%)	39,6	53,5		57,7
NAV (Rm)	1 476	1 723		1 872

Note

Underwriting margin is reported before adjusting for the once-off systems impairments and excludes agricultural crop business reported under "Terminating lines of business".

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### Business performance (continued)





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## **Fiduciary Services**

Headline earnings decreased by 10% to R63m (30 June 2015: R70m).

**Absa Trust** continued to be a significant cash-generating business and reported a 10% increase in headline earnings to **R43m** (30 June 2015: R39m). A return on equity of 103% was achieved and the business delivered attractive returns in line with our target range. The business showed stable growth in new Wills written in the high-net-worth segment and achieved 9% growth in trust assets under management to R12bn.

**Employee Benefits'** headline earnings decreased by 35% to **R20m** (30 June 2015: R31m) due to revenue declining by 2% as a result of declining pension fund membership. The business received the PMR Africa Silver Arrow business excellence award and achieved a return on average equity of 30% and new business of R9m for the reporting period under review.

The focus of Fiduciary Services has shifted to maximise its contribution to the Group through executing cross-sell opportunities and enhancing Group value created from customer/client relationships. The business continued to deliver annuity revenue and generated net new assets under management from cross-sell opportunities of R1,2bn.

2016	2015	Change %	2015
2016	2015	0/2	
		70	2015
63	70	(10)	137
1 353	1 399	(3)	1 410
14,2	13,5	5	13,4
5,9	5,3	11	5,1
8,3	8,2	1	8,3
1	1 353 14,2 5,9	63         70           1 353         1 399           14,2         13,5           5,9         5,3	63         70         (10)           1 353         1 399         (3)           14,2         13,5         5           5,9         5,3         11



Headline earnings (Rm and change %)



Dec 2015

🗆 Jun 2016

## Business performance (continued)

#### Distribution

Distribution recorded revenue of R254m (30 June 2015: R232m) for the reporting period despite only maintaining revenue levels in the face-to-face channel in line with previous year. Subdued revenue from face-to-face advice channels was supported largely by continued growth in our direct distribution business, as well as increased investment returns as a result of balance sheet growth.

In spite of challenging economic conditions and further adviser attrition, Distribution generated value to our product houses in the form of R512m (30 June 2015: R1,6bn) net asset flows into Wealth and Investment Management funds, R44m (30 June 2015: R28m) of embedded value to Life Insurance from new policies and R306m (30 June 2015: R347m) premium income to Short-term Insurance from the in-force book.

Remuneration paid to our sales force as a percentage of gross revenue increased to 61% (31 Dec 2015: 60,2%). The net impact of a stable cost environment combined with muted sales volumes, resulted in headline earnings of R12m (30 June 2015: nil) for the reporting period.

We are focusing on developing our digital distribution capability, further embedding our system capabilities to ensure a seamless front-end experience for our adviser force and strengthening our regional leadership capability through focused programmes. Our key focus areas include adviser enablement, simplified remuneration structures, client and adviser retention and rolling out improved sales data capabilities.

**Income** (Rm and change %)

232

lun 2015

487

Dec 2015

254

9% Jun 2016





Terminating lines of business

The exit of the Agricultural Crop business during 2015 was successfully implemented assisting with the reduction in the claims volatility. For the current 2015/2016 season, all policies are underwritten by the acquirer. The existing Absa Insurance crop team has formed an Underwriting Management Agency and continues to offer their services to Absa clients and the crop insurance market in general. We are also in the process of transferring the Commercial and Industrial lines business, which will, once we have received the necessary regulatory approvals, be reported as a terminating line of business.

		30 June			31 December	
Salient features	20	016	2015	Change %	2015	
Net premium income (Rm)		—	(75)	>(100%)	(79)	
Underwriting surplus (Rm)		1	24	>(100%)	21	
Underwriting margin (%)			(16,5)		(11,9)	
Loss ratio (%)			63,6		59,0	
Solvency margin (%)			(45,7)		81,3	
NAV (Rm)	64	4,7	69,0	(6)	64,5	



### Business performance (continued)

# Looking ahead

Our aim is to be the leading provider of integrated non-banking financial services, across wealth, investment management, insurance, trust and employee benefits solutions, in select African countries in order to deliver profitable growth. Our strategy remains in place and we have made progress with the execution of our key priorities. Our execution has shifted gears from foundational activities to accelerating growth through increased customer focus and digital enablement.

Our main effort is to grow assets under management and premium income through the following key execution priorities:

- Growing premium flows (risk) and assets under management (investments).
- Leveraging internal and external distribution channels and continuing to improve face-to-face sales channel performance.
- Supporting RBB customer focus by embedding and expanding the WIMI partnership model to realise the **RBB cross-sell opportunity** in South Africa.
- Strengthening our operational foundation in the rest of Africa in preparation for continued growth. Continuing to improve alignment with Bank partners on the continent to improve cross-sell of WIMI products to the Bank customer base. Leveraging partnerships in rest of Africa to access new customers.

We will achieve the afore-mentioned by building-out and leveraging the following core capabilities:

- To shift towards being more customer centric, innovative, data and digitally enabled and delivering a simple and efficient business model.
- Accelerating digital enablement and customer data analytics and propositions.
- Leveraging technology to drive operational efficiencies and automation.
- Attracting and retaining top talent attracting the right people in an effort to build the right culture.
- Embedding a robust risk and control environment.
- Increasing market visibility to build brand and attract new customers.
- To stay abreast of economic headwinds in our operating environment by constantly reviewing strategic choices, including where we allocate cost and effort.



# Risk management

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### Effective risk management and control are essential for sustainable and profitable growth

The role of risk management is to evaluate, respond to, and monitor risks in the execution of the Group's strategy. It is essential that the business growth strategy is supported by an effective Enterprise Risk Management Framework (ERMF). Risk culture is closely aligned to that of the business. The Risk Function retains independence in analysis and decision-making.

The approach to managing risk is outlined in the ERMF, which provides the basis for setting policies and standards, and establishing the appropriate risk practices throughout the Group. It defines the risk management process and sets out the activities, tools, techniques and organisational arrangements to ensure that material risks can be identified and managed. It also ensures that appropriate responses are in place to protect the Group and prevent detriment to its stakeholders.

The ERMF includes those risks taken by the Group that are foreseeable, and material enough to merit establishing specific Group-wide control frameworks. These are known as key risks and are grouped into five principal risks.

The three lines of defence operating model, which has been defined in the ERMF, enables the appropriate assignment of risk management activities between those parties that:

- Originate and own risk, and implement controls (first line);
- Oversee and challenge the first line, providing independent risk management activity and support controls (second line); and
- Provide assurance that risk processes are fit for purpose, and that they are being carried out as intended (third line).

The ERMF enables businesses and functions to be organised along the three lines by formalising independence and challenge, while promoting collaboration and the flow of information between all areas.

The ERMF is reviewed and approved annually by the Board.

# Current reporting period review

Overall performance continued to be sound with all risk and capital measures remaining within the Board-approved risk appetite. Key highlights included:

- Macroeconomic conditions continued to deteriorate. The Group extended its framework of macroeconomic triggers and management actions in response, which were regularly reported to the Board;
- Loans and advances to customers increased 9% year-on-year, driven by growth in the Wholesale and Rest of Africa portfolios;
- The credit loss ratio increased to **129 bps** (June 2015: 97 bps<sup>1</sup>) and impairment charges increased to **R5,2bn** (June 2015: R3,6bn). Increased impairment charges were most prominent in the Wholesale, Mortgages, Consumer and Retail Rest of Africa portfolios, while additional macroeconomic provisions (R252m) also contributed to the increase;
- Non-performing loans as a percentage of loans and advances to banks and customers increased to 3,8% (June 2015: 3,5%<sup>2</sup>);
- Overall coverage on performing loans increased to **72 bps** (June 2015: 65 bps<sup>1</sup>);
- Market risk exposures remained within overall risk appetite;
- Total operational risk losses were higher than the first half of the prior reporting period. The main contributors to operational risk losses were technology/system failure, transaction processing-related issues, and fraud, comprising 35%, 33% and 25% respectively;
- The Group's capital and liquidity positions remained above the minimum regulatory limit and the Board-approved Common Equity Tier 1 (CET1) target range. The liquidity position remained healthy and supported the year-end dividend;
- The Group implemented and embedded an approach to the management of conduct risk; and
- The Own Risk and Solvency Assessment (ORSA) report under the Solvency Assessment and Management comprehensive parallel run will be submitted to the Financial Services Board in the third quarter of the current reporting period.

#### Notes

<sup>&</sup>lt;sup>1</sup> The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios. Based on the previous methodology, the credit loss ratios would be **1,48%** (30 June 2015: 1,11%; 31 December 2015: 1,05%).

<sup>&</sup>lt;sup>2</sup> The calculation of the NPLs ratio has been changed to also include loans and advances to banks. Based on the previous methodology, the NPLs ratio would be 4,28% (30 June 2015: 3,97%; 31 December 2015: 3,88%).

### **Future priorities**

- Regularly review and alter risk appetite (where appropriate) to take account of global and local macroeconomic deterioration;
- Increase focus on governance and model risk across the Group;
- Continue to focus on technology, fraud (including cybercrime) and anti-money laundering;
- Enhance conduct risk management controls, tools and reporting;
- Increase focus on data initiatives, including those arising from regulations (e.g. BCBS 239 and IFRS 9); and
- Continue to enhance our scenario development and stress testing processes.

## **Risk appetite**

Risk appetite and stress testing are key components of the Group's management of risk and are embedded as part of the strategic planning process. The risk appetite statement describes and measures the amount and types of risk that the Group is prepared to take in executing its strategy. The Group's risk appetite framework combines a top-down view of capacity to take risk with a bottom-up view of the risk profile associated with each business area's plans.

#### Risk appetite key indicators and triggers

The Group manages its risk profile in a forward-looking manner through a trigger and management action framework, which was reviewed and strengthened. Key indicators and triggers have been developed to serve as an early warning system. The indicators include, inter alia, economic indices directly correlated with risk measures and key financial indicators. The indicators and triggers have been implemented at Group, Business Unit, country, and product levels, and are regularly monitored by management and reported to the Group Risk and Capital Management Committee (GRCMC) on a quarterly basis.

#### Stress testing

Stress testing is a key element of the Group's integrated planning and risk management processes. Through the use of stress testing and scenario analysis, the Group is able to assess the performance of the Group's portfolios in the expected economic environment and also evaluate the impact of adverse economic conditions.

Actual market stresses, which have been experienced throughout the financial system in recent years, have been used to inform the Group's capital planning process and enhance the stress scenarios employed. The Group takes into account the results of all such stress testing when assessing its internal and regulatory capital requirements, including the setting of capital and liquidity buffers.

The GRCMC exercises governance oversight and approval authority over stress testing results

### Credit risk

The risk of financial loss should the Group's customers, clients or market counterparties fail to fulfil their contractual obligations.

#### Credit risk: Wholesale

		30 June		31 December
	Trend	2016	2015	2015
Growth in loans and advances (%)	Δ	21,3	12,2	22,9
Risk-weighted assets (RWA) as a percentage of gross credit extended (%) <sup>2,3</sup>	Δ	31,3	31,1	29,2
Non-performing loans as a percentage of gross loans and advance (%)	Δ	3,2	2,7	2,7
Non-performing loans coverage ratio (%)	Δ	39,6	35,0	36,8
Credit loss ratio (%) <sup>4</sup>	Δ	1,10	0,41	0,49

- Loans and advances: Growth was robust at 21,3%, with increases in the technology, media and telecommunications, property and retail and wholesale portfolios. Excluding growth in repos and exchange rate movement, growth was 14,7%.
- Risk-weighted assets as a percentage of gross credit extended: Marginal increase as a result of additional capital demand due to distressed restructured exposures being categorised as regulatory default.
- Non-performing loans (NPLs): The balance of non-performing loans increased by 44,3% due to new defaults. NPLs as a percentage of gross loans and advances increased to 3,2% (June 2015: 2,7%) as a result. The NPL coverage ratio increased to 39,6% (June 2015: 35,0%) due to new defaults at higher coverage levels.
- Impairments: The wholesale credit impairment charge increased to R1 855m (June 2015: R568m) due to new impairments in CIB, Business Bank and Rest of Africa and additional macroeconomic provisions of R252m.

#### Future priorities

- Actively manage risk trends arising as a result of macroeconomic uncertainty;
- Undertake regular portfolio reviews;
- Ensure continuing alignment of business strategy with risk appetite;
- Implement agreed management actions in response to changing economic conditions; and
- Implement enhanced models and data management.

Notes

- Wholesale incorporates CIB, BB and WIMI for South Africa and Rest of Africa.

- Gross credit extended includes off-balance sheet exposures as well as exposures to banks and sovereigns. The percentages include only portfolios subject to the IRB approaches. The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios

### Credit risk (continued)

### Retail credit risk: Retail

		30	June	31 December
	Trend	2016	2015	2015
Growth in loans and advances (%)	$\mathbf{\nabla}$	1,9	2,7	3,2
RWA as a percentage of gross credit extended (%) <sup>1,2</sup>	Δ	37,8	37,3	33,4
Non-performing loans as a percentage of gross loans and advances (%)	Δ	5,1	4,8	4,7
Non-performing loans coverage ratio (%)	$\mathbf{\nabla}$	45,7	46,5	45,6
Credit loss ratio <sup>3</sup> (%)	Δ	1,59	1,40	1,31

- Loans and advances: Overall growth in loans and advances declined to **1,9%**. There was growth of 12,0% in Personal and Term Loans and 15,3% in Rest of Africa, offset by decreases of 1,0% in Home Loans and 1,4% in Cards.
- Risk-weighted assets as a percentage of gross credit extended: Marginal increase in line with new Retail model implementation incorporating new regulatory requirements on restructured exposures.
- Non-performing loans (NPLs): NPLs as a percentage of gross loans and advance increased to **5,1%** (June 2015: 4,8%) as a result of deterioration in NPL ratios of Credit Cards, Instalment Credit Agreements and ROA. The NPL coverage ratio decreased to **45,7%** (June 2015: 46,5%) due to write-offs in the mortgages legal book in the second half of the prior reporting period.
- Impairments: The impairment charge increased to **R3 381m** (June 2015: R2 874m). As a result, the credit loss ratio increased to **1,59%** (June 2015: 1,40%), reflecting the impact of adverse economic conditions.

#### Future priorities

- Further enhance collection programmes to ensure appropriate management of customers in financial difficulty;
- Continue to focus on improvements to data sources, and models/analytics to improve the Group's risk profile, measurement and risk-adjusted returns;
- Continue to improve internal risk measurement models and processes; and
- Actively manage risk trends arising as a result of macroeconomic uncertainty.

#### Notes

Gross credit extended includes off-balance sheet exposures as well as exposures to banks and sovereigns.

 <sup>&</sup>lt;sup>2</sup> The percentages include only portfolios subject to the IRB approaches.
 <sup>3</sup> The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparative credit loss ratios.

### Market risk

The risk that the Group's earnings, capital or business objectives will be adversely impacted by changes in the level or volatility of market rates or prices.

- Traded market risk: The risk of the Group being impacted by changes in the level or volatility of positions in trading books, primarily in investment banking.
- Non-traded market risk: The risk of the Group's earnings or capital being reduced due to the market risk exposure from banking book positions which may arise net of hedging activities.
- Insurance risk: The risk that future experiences relating to claims, expenses, policyholder behaviour and investment returns differ from the assumptions made when setting premiums or valuing policyholder liabilities.
- Pension risk: The risk that arises when an adverse movement between pension assets and liabilities results in a pension deficit.

		30 June		31 December	
	Trend	2016	2015	2015	
Average traded market risk – daily value at risk (Rm) <sup>1</sup>	V	25,0	28,0	27,0	
Traded market risk regulatory capital (Rm)	Δ	2 516	2 340	2 501	
Banking book annual earnings at risk for a 2% interest rate shock (% of					
Group net interest income)	=	<6	<6	<6	
Insurance short-term loss ratio (%) South Africa only	Δ	70,7	69,8	69,4	
Life insurance new business margin (%) South Africa only	$\mathbf{\nabla}$	4,3	5,8	5,5	

- Traded market risk: Trading exposures were managed within overall risk appetite and the trading business remained resilient despite macroeconomic conditions. The slight decrease in average Daily Value at Risk (DVaR) was as a result of the Markets business actively managing its risk on the back of client flow.
- Non-traded market risk: The Group remained positively exposed to increases in interest rates after the impact of hedging. Interest rate risk management in Rest of Africa remains challenging due to the relative unavailability of appropriate derivative instruments to hedge.
- Insurance risk: The ORSA report under the Solvency Assessment Management comprehensive parallel run will be submitted to the Financial Services Board in the third quarter of the current reporting period.
- Pension risk: Pension plans and benefits are provided in all countries where BAGL has a footprint. The Absa Pension Fund remains the largest fund. The overall funding level of the schemes improved in the current year. A liability-driven investment strategy for Absa Pension Fund was implemented to mitigate inflation and interest rate risks and to ensure there are sufficient assets in the pension fund to meet its current and future liabilities.

#### Future priorities

- Respond to regulatory and capital change, specifically preparing for the adoption of the Fundamental Review of the Trading Book (FRTB) and Standard on Interest Rate Risk in the Banking Book (IRRBB);
- Continue to reduce margin volatility through the structural hedge programme in South Africa; and
- Implement and standardise the pension risk control framework across all BAGL funds.

Daily value at risk for Rest of Africa is based on a historical simulation model that uses sensitivity-based inputs rather than full revaluation as is done for South Africa

Note

### Funding risk

The risk that the Group is unable to achieve its business plans as a result of capital and liquidity risk:

- Capital risk: The risk that the Group is unable to maintain adequate levels of capital. This could lead to an inability to support business activity, a failure to meet regulatory requirements, and/or changes to credit ratings, which could also result in increased costs or reduced capacity to raise funding.
- Liquidity risk: The risk that the Group is unable to meet its obligations as they fall due.

#### Funding Risk: Capital risk

Effective capital planning and management ensures that sufficient and appropriate capital resources are available to support the Group's risk appetite, business activities, credit rating and regulatory requirements.

The capital management process includes:

- Meeting capital ratios required by regulators and the target ranges approved by the Board;
- Maintaining an adequate level of capital resources prudently in excess of regulatory and economic capital requirements; and
- Maintaining a sustainable dividend to enhance shareholder value.

	Trend	30 Jur <b>2016</b>	30 June <b>2016</b> 2015	
Cost of equity <sup>1</sup> (%)	=	13,75	13,75	13,75
Total RWA (Rm)		698 685	647 472	702 663
Common Equity Tier 1 capital adequacy ratio (%) <sup>2</sup> RoRWA (%)	<b>A</b>	12,1 2,08	11,7	11,9 2,18
Return on average economic capital (%)	V	16,4	18,8	19,0
RoE (%)	V	16,1	16,4	17,0

• Cost of equity: Remained unchanged at 13,75% over the period under review.

- Risk-weighted assets (RWA): Increased 7,9% to R698,7bn (30 June 2015: R647,5bn) due to book growth, particularly corporate advances, increased regulatory requirements, and the negative impact of the economic environment on certain portfolios.
- Capital: Remained above the minimum regulatory requirements and above the Board-approved CET1 and Tier 1 target ranges.

#### Future priorities

• Ensure all entities remain adequately capitalised relative to minimum regulatory requirements and Board-approved target capital ranges.

- Further improve the approach to capital management:
  - Continue to focus on RWA precision;
  - Enhance the economic capital framework;
  - Embed performance metrics such as positive net generation of equity and return on equity;
  - Maintain an optimal capital supply mix;
  - Allocate capital appropriately; and
  - Issuance of Basel III compliant Tier 2 instruments to replace instruments being called.

• Continue engagement with the South African Reserve Bank to finalise the total loss-absorbing capacity requirements as part of the Resolution Framework for South African operations.

The average CoE is based on the capital asset pricing model.
 Board target range 9,5 – 11,5%.

## Funding risk (continued)

#### Funding risk: Liquidity risk

The liquidity risk management process includes:

- Management of the overall funding position, including development of the funding plan;
- Liquidity risk monitoring;
- Intra-day liquidity risk management;
- Contingency liquidity planning; and
- Meeting liquidity ratios required by regulators and buffer targets by the Board.

		30	31 December	
	Trend	2016	2015	2015
Sources of liquidity (Rm)	Δ	233 746	202 007	199 024
High-quality liquid assets (Rm) Other liquid assets (Rm) <sup>1</sup> Other sources of liquidity (Rm)		120 812 39 552 73 382	98 106 28 126 75 775	105 332 31 640 62 052
Long-term funding ratio (%) Loan-to-deposit ratio (%) Liquidity coverage ratio (%) <sup>2</sup>		22,1 87,1 83,5	20,9 85,5 78,9	21,0 86,1 69,9

- Liquidity risk position: Remained healthy and within key limits and metrics. During the first half of 2016, the Group continuously maintained a liquidity coverage ratio (LCR) in excess of the required 70%.
- Long-term funding ratio: Increased by 1,2% to 22,1% (2015: 20,9%) to match the growth in longer-term assets. Long-term funding was achieved through a combination of funding instruments, capital market issuances and private placements.
- Loan-to-deposit ratio: Increased 1,6% to 87,1% (2015: 85,5%) primarily due to increased loans and advances to customers.
- The net stable funding ratio (NSFR): Will become effective on 1 January 2018.

#### Future priorities

- Manage the funding and high-quality liquid asset position in line with the Board-approved liquidity risk appetite framework and regulatory liquidity requirements;
- Continue to grow and diversify the funding base to support asset growth and other strategic initiatives; and
- Continue to work with regulatory authorities and other stakeholders on the Net Stable Funding Ratio (NSFR), Recovery and Resolution, and Deposit Guarantee Scheme.
- Embed and enhance contingency funding planning across BAGL and subsidiaries.

### **Operational risk**

Operational risk arises when there is potential for direct and indirect loss resulting from human factors, inadequate or failed internal processes, systems or external events.

		30 June		31 December	
	Trend	2016	2015	2015	
Total losses as a percentage of gross income (%)	Δ	1,0	0,7	0,8	
Total losses (Rm)		380	244	541	
Operational RWA (Rm)	Δ	100 310	95 883	98 668	

Notes

<sup>1</sup> Rest of Africa

<sup>2</sup> The Group LCR represents the simple average of the relevant three month-end data points prior to June 2016. Surplus high-quality liquid asset holdings in excess of the minimum requirement of 70% have been excluded from the aggregated high-quality liquid asset number in the case of all Rest of Africa banking entities.

#### Operational risk (continued)

- Total operational risk losses: Were within the Group's annual appetite, but higher than the first half of the prior reporting period. The main contributors to operational risk losses are technology/system failure, transaction processing-related issues and fraud, comprising 35%, 33% and 25% respectively.
- Operational risk RWA: Increased due to a higher Standardised Approach (TSA) capital, driven by higher operating income.
- Technology risk: Improvements have been made in stabilising the technology environment. The mainframe has been migrated to a best in class datacentre, and other key systems will be migrated over the next 12 months. The performance of underlying technology infrastructure supporting payments systems is undergoing improvement.
- Fraud risk: Plastic card fraud losses remain the major driver to overall fraud losses, although their proportion of overall losses is decreasing. Digital fraud has also been on an upward trend in South Africa.
- Information risk: Further progress has been made in enhancing the protection of secret and confidential data by embedding logical access controls and data held or accessible by external suppliers.
- Financial crime: Customer on-boarding processes have been enhanced. We continue to remediate non-compliant customers and intend to continue building analytical capability to detect money laundering threats and activities.

#### Future priorities

- Automate manual high volume processes, particularly within the Retail Bank;
- Continue to invest in technology to improve and maintain technology resilience;
- Continue to focus on cyber risk management;
- Compliance with financial crime regulations will be strengthened through further investment in technology; and
- Improve the Group's fraud capability with a focus on digital banking, branch network and operations in the Rest of Africa. Continue implementing fraud tools to protect customers, particularly within the Digital business.

### Conduct risk

Conduct risk is the risk that detriment is caused to customers, clients, counterparties or the Group because of inappropriate judgement in the execution of business activities.

The Group has enhanced the existing conduct risk key indicators to align with the refreshed Principal and Key Risk Frameworks as well as introducing forward-looking indicators to manage conduct risk effectively.

The key inherent risk themes for the half-year were resilience of technology, product simplification and the development of a single customer view.

The Group managed a number of conduct and reputational risks:

- Enhancement of several regulatory controls, particularly those related to know your client, anti-money laundering, and the National Credit Act;
- A number of accounts deemed non-compliant with know your customer (KYC) regulations were blocked and some client relationships were exited; and
- Enhanced due diligence on clients that provide payday lending was implemented.

#### Future priorities

- Progress has been made in embedding a conduct focused culture and risk assessments. Further enhancement of the use of forward-looking management information and the monitoring of action plans from material risk assessments is planned;
- Focus on improving customer outcomes through remediation activities, and enhancements such as our focus on customers in vulnerable circumstances, new product development and review processes and complaints management process;
- Raise awareness across the Group to ensure conduct risks and issues are identified, captured and escalated in a timely manner;
- Maintain a robust awareness and understanding of the drivers of political, regulatory and policy changes across the continent; and
- Assess the impact of Twin Peaks regulations, specifically the Retail Distribution Review proposals.
- Develop and embed business standards which are aligned to the new and revised Group conduct policies.

# Review of the first half of the current reporting period

- The Group maintained a strong capital adequacy position above the Board-approved CET1 target range.
- Regulated entities within the Group (including insurance entities and banking subsidiaries in the Rest of Africa) remained adequately capitalised above the minimum regulatory capital requirements during the period under review.
- Issuance of R0,2bn bonds qualifying as Tier 2 on 4 May 2016, at holding company and Absa Bank level.
- RWA precision and capital allocation remain key focus areas for the Group.
- The net generation of equity resulted in dividend growth and stable capital adequacy.
- The 2016 Board-approved CET1 and Tier 1 capital target ranges remained unchanged from the prior year whilst the lower and upper end of the CAR capital target ranges were increased by 50 bps.

## Key performance indicators

Group	Trend	30 June <b>2016</b> %	2015 %	31 December 2015 %
Common Equity Tier 1 capital adequacy ratio <sup>1</sup> Return on average risk-weighted assets Return on average economic capital Cost of equity <sup>2</sup>	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	12,1 2,08 16,4 13,75	11,7 2,16 18,8 13,75	11,9 2,18 19,0 13,75
Absa Bank Limited <sup>3</sup>	Trend	30 June <b>2016</b> %	2015 <sup>4</sup> %	31 December 2015⁴ %
Common Equity Tier 1 capital adequacy ratio <sup>1</sup> Return on average risk-weighted assets	∆ ▼	10,8 1,87	9,9 1,88	10,5 2,03

# **Future priorities**

The Group's strategic focus is to maintain an optimal mix of high-quality capital, while continuing to generate sufficient capital to support profitable growth. As in the current reporting period, RWA precision, generation of equity and capital allocation remain key focus areas for the Group. The Group is also focusing on developing the markets for Tier 2 capital in the African markets in which the Group operates.

# Strategy

The Group's capital management strategy, which is in line with and in support of the Group's strategy, is to create sustainable value for shareholders within the boundaries imposed by the Group's risk appetite and business strategy.

In order to achieve the capital management strategy, the Group's capital management objectives are to:

- Maximise shareholder value by optimising the level and mix of capital resources and the utilisation of those resources;
- Meet regulatory capital ratios and the Board-approved target ranges;
- Maintain an adequate level of capital resources in excess of both regulatory capital and economic capital requirements;
- Increase business and legal entity accountability for the use of capital and, where relevant, the use of capital per client or portfolio;
- Assess, manage and efficiently implement regulatory changes to optimise capital usage; and
- Maintain a strong credit rating.

# Internal capital adequacy assessment process (ICAAP)

The efficient use of capital and careful deployment of capital resources is fundamental to enhance shareholder value. The ICAAP framework ensures that internal systems, controls and management information are in place to enable the Board and senior management to track changes in the economic environment, which may require adjustments to the business strategy in order to remain within the risk appetite. Furthermore, the ICAAP reflects the level of capital required to be held against identified material risks the Group is, or may become, exposed to as a result of its strategy. From a Group consolidated perspective, capital adequacy is considered for each regulated entity as well as the Group. Capital management is an integral part of decision-making within the Group. Progress is measured against predetermined targets in the balanced scorecard which incorporates capital metrics. Decisions on the allocation of capital resources, which are an integral part of the ICAAP and capital management process, are based on a number of factors including return on regulatory capital.

#### Notes

- <sup>1</sup> Reported ratios include unappropriated profits.
- <sup>2</sup> The average CoE is based on the capital asset pricing model.
- <sup>3</sup> Absa Bank Limited includes subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings
   <sup>4</sup> Restated to reflect Absa Bank Limited.

# Internal capital adequacy assessment process (ICAAP) (continued)

The ICAAP and its key components are embedded at different levels of the Group, ensuring they form an integral part of the Group's strategy and decision-making process.

The key components of the Group's ICAAP approach are as follows:



The Group's ICAAP approach is dynamic and relies on robust risk management systems and processes underpinned by data, technology and model infrastructure as well as strong governance.

### Strategy and risk appetite setting

The risk appetite statement describes and measures the amount and types of risk that the Group is prepared to take in executing its strategy. Business plans are prepared based on strategy and within the risk appetite approved by the Board.

Risk appetite is the Group's chosen method of balancing risks and returns, recognising a range of possible outcomes as business plans are implemented.

The Group's risk appetite framework impacts:

- Strategy;
- Capital and portfolio management; and
- Day-to-day operations.

The objectives of the risk appetite framework are to:

- assist in protecting the Group's financial performance;
- improve management responsiveness and debate regarding the Group's risk profile;
- o assist executive management to improve control and coordination of risk-taking across businesses; and
- assist in the identification of unused risk capacity in pursuit of profitable opportunities.

#### Risk identification and measurement

The Capital Risk Management Framework defines the risk management process which is a structured, practical set of three steps – evaluate, respond and monitor (the E-R-M process). The ERMF sets out the activities, tools, techniques and organisational arrangements that enable management to identify and assess those risks, determine the appropriate risk response, and then monitor the effectiveness of the risk response and any changes to the capital risk profile. The analysis is used to promote an efficient and effective approach to capital risk management.

The Group utilises various thresholds, based on materiality, for specific risk types, i.e. each risk type must manage a risk appetite that is recommended by the risk type committee and approved by the Board on an annual basis. The materiality decision framework is designed to ensure that the Group identifies and manages all material risks without exception. The Group holds capital for those material risks for which capital is deemed an effective mitigant.

#### Capital adequacy planning and stress testing

Expected capital supply on both a regulatory and economic basis is compared to current and future capital needs. Risks in the plans are identified, measured and, where relevant, mitigating actions are identified. The expected levels of capital supply and demand are tested through stress testing with the output being used to reconfirm the risk appetite. Management actions are identified to mitigate risks on a timely basis.

#### Internal capital adequacy assessment process (ICAAP) (continued)

Stress testing is fundamental in assessing appropriate levels of capital to ensure the Group can absorb stress events to protect its depositors and other stakeholders in line with the Board-approved risk appetite. The expected macroeconomic and business scenarios are used as a baseline when performing financial forecasting. Stress scenarios are overlaid on the financial forecasts in order to assess the impact on business strategy.

Management actions are identified to mitigate risks on a timely basis through early warning indicators (EWIs). Corrective action is taken when EWIs flag potential future challenges. These actions include:

- Portfolio management: Actively changing the portfolio construct in order to optimise capital through both acquisition and disposal strategies consistent with ICAAP or recovery planning;
- Risk management: In terms of risk mitigation, precision of risk assessment, and optimal structure of products;
- Cost management; and
- Dividend management: The Board considers dividend payments after careful review of business plans, capital position, growth objectives, and environmental factors.

The capital target ranges, which are derived through the stress testing process, are used in capital allocation, hurdle setting, performance measurement, risk adjusted remuneration, limit monitoring, RWA management and pricing. The results from the most recently conducted stress and scenario testing and budgeting process confirm that the Group's capital levels and capital buffers, both current and forecast (both regulatory capital and the Group's internal capital assessment, economic capital), remain appropriate. The Group believes that it is appropriately capitalised relative to its strategy, risk appetite, risk profile, business activities and the macroeconomic environment in which it operates.

#### Monitoring, management and communication

The capital management function within BAGL Treasury manages, monitors and reports on the capital adequacy of all regulated BAGL entities on a monthly basis. The capital management function is responsible for ensuring that monitoring and reporting of appropriate information occurs timeously, to the right people at the right time, in order to facilitate the decision-making process of senior management. The function is also responsible for proactive communication of the capital plan and rationale for management actions. The capital management team manages compliance with the BAGL ERMF. Funding risk provides independent oversight and challenge to the capital management function.

The Group's solid Basel III capital and leverage<sup>1</sup> ratios remain well in excess of the SARB's minimum requirements and are monitored continuously.

While the ICAAP is intended to align with regulatory requirements under Pillar 1 and Pillar 2 of the regulatory framework, the main guiding principle in designing the ICAAP has been suitability for capital management and other internal applications. The Group considers the ICAAP to be in line with international practice and is of the opinion that it addresses the core banking principles of Pillar 2.

### Recovery and resolution planning

As part of the global regulatory reforms, regulators have called on Domestic Systemically Important Banks (D-SIBs) to identify the range of potential options available to restore their capital, liquidity and balance sheet positions during times of stress (recovery plans) and to enable an orderly restructure/wind-down (resolution plans). To this effect, the Group has a Board-approved Recovery Plan in place which was developed in line with SARB guidance.

The key objectives of the Group Recovery Plan are to:

- Provide the Group with a range of plausible options to ensure its viability during severe stressed conditions;
- Set consistent and objective EWIs that allow the Group to monitor its capital and liquidity position and identify when BAGL is under stress that could lead to the Group Recovery Plan being invoked;
- Enable the Group to be adequately prepared to respond to stressed conditions in an informed, controlled and effective manner. This will be done through the provision of an early understanding of the execution approach, risks and potential impacts of the recovery options, and will enable the most appropriate options to be selected during a stress; and
- Provide the Group with an understanding of the potential effectiveness of recovery options under varying forms of stress, through determining estimates of the capital, liquidity and balance sheet impacts of the recovery options and by assessing their likely effectiveness under a range of scenarios.

EWIs provide a consistent forward-looking and objective approach to early identification of deviation from target capital and leverage ratios, which might negatively impact the capital plan. Statutory capital ratios are monitored against EWIs and Board target ranges, whilst regulatory capital ratios are monitored against regulatory minimum capital requirements. The capital EWIs form the basis of BAGL's Recovery Plan escalation and invocation process and are set at levels which provide sufficient notice to allow BAGL to take corrective action.

The main objectives of an effective resolution regime are to minimise the cost of crisis resolution to the taxpayer, reduce moral hazard in the financial system and protect financial stability. The purpose of a resolution plan is to prepare and consider actions for the resolution of the financial institution without a systemic disruption or cost to the taxpayers.

The Group continues to engage with the SARB to finalise the total loss-absorbing capacity (TLAC) requirements as part of the Resolution Framework for South Africa.

Note

<sup>&</sup>lt;sup>1</sup> Basel III leverage is a non-risk sensitive ratio used to restrict the build-up of leverage in the banking sector to avoid destabilising deleveraging processes that can damage the broader financial system and the economy.

## Capital transferability

The Group's capital policy stipulates that capital held in the Group's entities in excess of Board-approved target ranges should be repatriated in the form of dividends and/or capital repatriation, subject to local regulatory requirements, exchange controls and strategic management decisions.

Apart from the above, the Group is not aware of any material impediments to the prompt transfer of capital resources or repayment of intra-group capital instruments when due.

# Statutory capital adequacy

The capital management process in the Group encompasses all regulated entities within the Group (including insurance entities and banking subsidiaries in the Rest of Africa). Appropriate capital buffers, above the minimum regulatory requirements, are held at an entity level. The Group ensures that all regulated entities are adequately capitalised in terms of their respective minimum capital adequacy requirements. The Group's target capital ranges for the current reporting period were set after considering the following:

- Capital risk appetite;
- The preference of rating agencies for loss-absorbing capital;
- Stress scenarios;
- o Current and future Basel III requirements including capital conservation buffer, domestic-systemically important bank buffer; and
- Peer analysis.

The Group maintained capital ratios in excess of capital risk appetite post the financial crisis.

The Group continued operating within its overall risk appetite post the implementation of Basel III.

					20	016 Minimum
		30 )	une	31 December	Board target ranges	regulatory capital requirements <sup>1</sup>
Group	Trend	2016	2015	2015	%	%
Capital adequacy ratios (%) <sup>2</sup> Common Equity Tier 1 Tier 1 Total		12,1 12,6 14,6	11,7 12,3 14,1	11,9 12,6 14,5	9,5 – 11,5 10,5 – 12,5 13,0 – 15,0	6,9 8,1 10,4
Capital supply and demand for the reporting period (Rm) Net generated equity Qualifying capital Total RWA		902 101 735 698 685	(703) 90 983 647 472	1 261 101 628 702 663		

Group capital adequacy (Rbn)



Notes

The 2016 minimum regulatory capital requirements include the capital conservation buffer which is phased in between 1 January 2016 and 1 January 2019 but excludes the bank-specific individual capital requirement (Pillar 2b add-on) and the Domestic Systemically Important Banks (D-SIB) add-on.

Reported ratios include unappropriated profits.
 BII.5: Basel II.5.

<sup>4</sup> BIII: Basel III.

### Statutory capital adequacy (continued)

					2	016
Absa Bank Limited <sup>2</sup>	Trend	30 J <b>2016</b>	une 2015 <sup>3</sup>	31 December 2015 <sup>3</sup>	Board target ranges %	Minimum regulatory capital requirements <sup>1</sup> %
Capital adequacy ratios (%) <sup>4</sup>						
Common Equity Tier 1	Δ	10,8	9,9	10,5	9,0 – 10,5	6,9
Tier 1	Δ	11,4	10,6	11,2	10,0 – 11,5	8,1
Total	Δ	14,0	12,8	13,8	12,5 – 14,0	10,4
Capital supply and demand for the reporting period (Rm)						
Net generated equity	Δ	1 693	(1 730)	(676)		
Qualifying capital	Δ	70 091	61 834	68 084		
Total RWA	Δ	501 840	481 925	494 793		

Absa Bank Limited capital adequacy (Rbn)



Notes

otes
The 2016 minimum regulatory capital requirements include the capital conservation buffer which is phased in between 1 January 2016 and 1 January 2019 but excludes the bank-specific individual capital requirement (Pillar 2b add-on) and the Domestic Systemically Important Banks (D-SIB) add-on.
Absa Bank Limited includes subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings.
Restated to reflect Absa Bank Limited.
Reported ratios include unappropriated profits.
BII.5: Basel II.5
BIII: Basel III

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# Statutory capital adequacy (continued)

Capital demand

			une		December	
	201	Minimum	201	Minimum	201	Minimum
Group	RWA Rm	required capital <sup>1</sup> Rm	RWA Rm	required capital <sup>2</sup> Rm	RWA Rm	required capital² Rm
Basel measurement approach Credit risk	533 349	55 336	494 407	49 441	539 778	53 978
Portfolios subject to the AIRB approach Portfolios subject to the standardised approach Securitisation Counterparty credit risk	355 747 150 375 454 26 773	36 909 15 602 47 2 778	347 079 130 918 532 15 878	34 708 13 092 53 1 588	353 052 162 161 482 24 083	35 305 16 216 48 2 409
Equity investment risk Market-based approach (simple risk-weighted approach)	10 611	1 101	10 303	1 030	9 574	957
Market risk	25 160	2 610	23 395	2 340	25 012	2 501
Standardised approach IMA	8 124 17 036	843 1 767	10 426 12 969	1 043 1 297	9 232 15 780	923 1 578
Operational risk	100 310	10 407	95 883	9 588	98 668	9 867
BIA TSA AMA	4 252 25 864 70 194	441 2 683 7 283	3 825 20 723 71 335	383 2 072 7 133	4 288 26 115 68 265	429 2 611 6 827
Other assets	29 255	3 035	23 484	2 348	29 631	2 963
Non-customer assets Threshold deduction items	23 108 6 147	2 397 638	22 043 1 441	2 204 144	23 428 6 203	2 343 620
	698 685	72 489	647 472	64 747	702 663	70 266
Pillar 1 requirement (8%) Pillar 2a requirement (1,75%) Capital conservation buffer (0,625%) <sup>3</sup>		55 895 12 227 4 367		51 798 12 949		56 213 14 053 —

Notes

 Notes

 1
 The 2016 minimum regulatory capital requirements of 10,375% include the RSA minimum of 8%, Pillar 2a of 1,75% and capital conservation buffer of 0,625% but excludes the bank-specific individual capital requirement (Pillar 2b add-on) and the Domestic Systemically Important Banks (D-SIB) add-on.

 2
 The 2015 minimum regulatory capital requirements of 10% include the RSA minimum of 8% and Pillar 2a of 2%.

 3
 The capital conservation buffer is phased in between 1 January 2019 and 1 January 2019 reaching 2.5% by 1 January 2019.

# Statutory capital adequacy (continued)

Capital demand (continued)

	30 Ju	ine		31 December		
201		2015		201	5 <sup>5</sup> Minimum	
RWA Rm	required capital <sup>2</sup> Rm	RWA Rm	required capital <sup>3</sup> Rm	RWA Rm	required capital <sup>3</sup> Rm	
390 721	40 537	371 977	37 198	385 332	38 533	
348 521 15 146 454 26 600	36 159 1 571 47 2 760	339 428 16 474 532 15 543	33 943 1 648 53 1 554	344 677 16 834 482 23 339	34 468 1 683 48 2 334	
3 146	326	5 151	515	3 556	356	
20 950	2 174	19 476	1 948	20 539	2 054	
3 914 17 036	406 1 768	6 507 12 969	651 1 297	4 759 15 780	476 1 578	
69 859	7 248	70 478	7 048	68 005	6 800	
4 190 65 669	435 6 813	3 776 66 702	378 6 670	4 215 63 790	421 6 379	
17 164	1 781	14 843	1 484	17 361	1 736	
16 472 692	1 709 72	14 749 94	1 475 9	16 468 893	1 647 89	
501 840	52 066	481 925	48 193	494 793	49 479	
	40 147 8 782		38 554 9 639		39 583 9 896	
	RWA Rm 390 721 348 521 15 146 454 26 600 3 146 20 950 3 914 17 036 69 859 4 190 65 669 17 164 16 472 692	2016       Minimum required capital2 Rm         390 721       40 537         390 721       40 537         348 521       36 159 15 146         15 146       1 571 454         454       47 26 600         20 950       2 174         3 914       406 17 036         17 036       1 768         69 859       7 248         4 190       435 65 669         65 669       6 813         17 164       1 781         16 472       1 709 692         501 840       52 066	Minimum required capital <sup>2</sup> Rm         RWA Rm           390 721         40 537         371 977           348 521         36 159         339 428           15 146         1 571         16 474           454         47         532           26 600         2 760         15 543           3 146         326         5 151           20 950         2 174         19 476           3 914         406         6 507           17 036         1 768         12 969           69 859         7 248         70 478           4 190         435         3 776           65 669         6 813         66 702           17 164         1 781         14 843           16 472         1 709         14 749           692         72         94           501 840         52 066         481 925	2016       2015 <sup>5</sup> Minimum required capital2       RWA Rm       2015 <sup>5</sup> RWA Rm       capital2 RM       RWA Rm       RWA Rm       RWA Rm         390 721       40 537       371 977       37 198         348 521       36 159 15 146       339 428       33 943         15 146       1 571 454       16 474       1 648         454       477 532       53       253         26 600       2 760       15 543       1 554         3 146       326       5 151       515         20 950       2 174       19 476       1 948         3 914       406 1 768       6 507       6 51         17 036       1 768       12 969       1 297         69 859       7 248       70 478       7048         4 190 69 859       435 7 248       3 776       378         65 669       6 813       66 702       6 670         17 164       1 781       14 843       1 484         16 472 692       1 709 72       14 749       1 475         692       72       94       9       9         501 840       52 066       481 925	2016         2015 <sup>5</sup> 2013           Minimum required RWA Rm         2015 <sup>5</sup> 2013           390 721         40 537         371 977         37 198         385 332           348 521         36 159         339 428         33 943         344 677           15 146         1 571         16 474         1 648         16 834           454         47         532         53         482           26 600         2 760         15 543         1 554         23 339           3 146         326         5 151         515         3 556           20 950         2 174         19 476         1 948         20 539           3 914         406         6 507         651         4 759           17 036         1 768         12 969         1 297         15 780           69 859         7 248         70 478         7 048         68 005           4 190         435         3 776         378         4 215           65 669         6 813         66 702         6 670         63 790           17 164         1 781         14 843         1 484         17 361           16 472         1 709         14 749         1	

Notes

- Notes

   Absa Bank Limited includes subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings.

   The 2016 minimum regulatory capital requirements of 10,375% include the RSA minimum of 8%, Pillar 2a of 1,75% and capital conservation buffer of 0,625% but excludes the bank-specific individual capital requirement (Pillar 2b add-on) and the Domestic Systemically Important Banks (D-SIB) add-on.

   The 2015 minimum regulatory capital requirements of 10% include the RSA minimum of 8% and Pillar 2a of 2%.

   The capital conservation buffer is phased in between 1 January 2019 reaching 2.5% by 1 January 2019.

   Restated to reflect Absa Bank Limited.

# Statutory capital adequacy (continued)

# Capital supply

The Group's total qualifying capital supply increased by R10,8bn from 30 June 2015 to R101,7bn.

# Breakdown of qualifying capital

		30 Ju	ne		31 December			
	2016		2015		2015			
Group	Rm	%1	Rm	%1	Rm	%1		
Common Equity Tier 1	79 249	11,3	69 698	10,8	77 640	11,0		
Ordinary share capital	1 694	0,2	1 694	0,3	1 691	0,2		
Ordinary share premium	4 412	0,6	4 530	0,7	4 250	0,6		
Reserves <sup>2</sup>	75 621	10,8	67 086	10,4	72 568	10,3		
Non-controlling interest	2 219	0,3	2 386	0,4	2 556	0,4		
Deductions	(4 697)	(0,6)	(5 998)	(1,0)	(3 425)	(0,5)		
Goodwill	(771)	(0,1)	(749)	(0,1)	(783)	(0,1)		
Amount by which expected loss exceeds eligible provisions	(1 082)	(0,1)	(1 443)	(0,3)	(1 176)	(0,2)		
Other deductions	(2 844)	(0,4)	(3 806)	(0,6)	(1 466)	(0,2)		
Additional Tier 1 capital	3 713	0,6	4 265	0,6	4 413	0,7		
Tier 1 capital	82 962	11,9	73 963	11,4	82 053	11,7		
Tier 2 capital	13 645	1,9	11 226	1,8	13 302	1,9		
Instruments recognised as Tier 2 capital General allowance for impairment losses on loans and	13 039	1,9	10 807	1,7	12 760	1,8		
advances – standardised approach	606	0,0	419	0,1	542	0,1		
Total qualifying capital (excluding unappropriated profits)	96 607	13,8	85 189	13,2	95 355	13,6		
Qualifying capital (including unappropriated profits)								
Tier 1 capital	88 090	12,6	79 757	12,3	88 326	12,6		
Common Equity Tier 1 (excluding unappropriated profits)	79 249	11,3	69 698	10,8	77 640	11,0		
Unappropriated profits	5 128	0,8	5 794	0,9	6 273	0,9		
Additional Tier 1	3 713	0,5	4 265	0,6	4 413	0,7		
Tier 2 capital	13 645	2,0	11 226	1,8	13 302	1,9		
Total qualifying capital (including unappropriated profits)	101 735	14,6	90 983	14,1	101 628	14,5		

#### Leverage

	30 J	une	31 December
Group	2016	2015	2015
Leverage ratio exposure (Rm) Leverage ratio (excluding unappropriated profit) (%) Leverage ratio (including unappropriated profit) (%) Board target leverage ratio (%) Minimum required leverage ratio (%)	1 336 240 6,2 6,6 ≥4,5 4,0	1206 720 6,1 6,6 ≥4,5 4,0	1 318 677 6,2 6,7 ≥4,5 4,0

# Statutory capital adequacy (continued)

Capital supply (continued)

		30 Ju	ine		31 December			
	2016				2015 <sup>1</sup>			
Absa Bank Limited <sup>2</sup>	Rm	<b>%</b> <sup>3</sup>	Rm	% <sup>3</sup>	Rm	%3		
Common Equity Tier 1	50 908	10,1	41 526	8,6	49 806	10,1		
Ordinary share capital	304	0,1	303	0,1	303	0,1		
Ordinary share premium	22 964	4,6	16 465	3,4	21 455	4,3		
Reserves <sup>4</sup>	31 791	6,2	29 355	6,1	30 766	6,2		
Deductions	(4 151)	(0,8)	(4 597)	(1,0)	(2 718)	(0,5)		
Amount by which expected loss exceeds eligible provisions	(2 162)	(0,4)	(2 302)	(0,5)	(2 095)	(0,4)		
Other deductions	(1 989)	(0,4)	(2 295)	(0,5)	(623)	(0,1)		
Additional Tier 1 capital	2 768	0,6	3 251	0,7	3 234	0,6		
Tier 1 capital	53 676	10,7	44 777	9,3	53 040	10,7		
Tier 2 capital	12 913	2,6	10 738	2,2	12 677	2,6		
Instruments recognised as Tier 2 capital	12 731	2,5	10 500	2,1	12 500	2,5		
General allowance for impairment losses on loans and advances – standardised approach	182	0,1	238	0,1	177	0,1		
Total qualifying capital (excluding unappropriated profits)	66 589	13,3	55 515	11,5	65 717	13.3		
Qualifying capital (including unappropriated profits)								
Tier 1 capital	57 178	11,4	51 096	10,6	55 407	11,2		
Common Equity Tier 1 (excluding unappropriated profits)	50 908	10,1	41 526	8,6	49 806	10,1		
Unappropriated profits	3 502	0,7	6 319	1,3	2 367	0,4		
Additional Tier 1	2 768	0,6	3 251	0,7	3 234	0,7		
Tier 2 capital	12 913	2,6	10 738	2,2	12 677	2,6		
Total qualifying capital (including unappropriated profits)	70 091	14,0	61 834	12,8	68 084	13,8		

#### Leverage

	30 Ji	une	31 December
Absa Bank Limited <sup>2</sup>	2016	2015 <sup>1</sup>	2015 <sup>1</sup>
Leverage ratio exposure (Rm)	1 148 984	1 064 899	1 113 924
Leverage ratio (excluding unappropriated profit) (%)	4,7	4,2	4,8
Leverage ratio (including unappropriated profit) (%)	5,0	4,8	5,0
Board target leverage ratio (%)	≥4,5	≥4,5	≥4,5
Minimum required leverage ratio (%)	4,0	4,0	4,0

Notes

 Notes

 Restated to reflect Absa Bank Limited.

 Absa Bank Limited includes subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings.

 Percentage of capital to RWAs.

 Reserves exclude unappropriated profits.

# Economic capital adequacy

The economic capital (EC) framework covers Basel III Pillar 1 risks as well as additional risks such as interest rate risk in the banking book. Based on BAGL's current risk profile, EC is an estimate of the maximum downward deviation from expectation in the Group's equity value, measured on an economic basis over a one-year time horizon and at a 99,95% confidence level.

The total EC demand is determined through the use of internal risk assessment models and is compared to the available financial resources to evaluate the level of capital coverage. The Group targets a minimum coverage ratio as part of the monthly management.

#### Economic capital demand

Economic capital demand	30 <b>2016</b> Rm	June 2015 Rm	31 December 2015 Rm
Retail credit risk	21 553	18 259	18 711
Securitisation	58	48	47
Wholesale credit risk	40 098	32 165	33 180
Residual value risk	396	346	358
Operational risk	6 200	5 911	5 872
Traded market risk	1 896	1 795	1 878
Non-traded market risk	7 351	5 623	6 471
Equity investment risk	1 729	1 867	1 830
Property and equipment risk	6 500	5 301	5 626
Insurance risk	2 681	1 245	1 224
	88 462	72 560	75 197





#### Economic capital supply

The resources available to meet EC requirements are calculated as the average available shareholders' equity after adjustments including preference shares. The Group's EC calculations form the basis of its internal risk view used in the ICAAP. Funds available for EC are impacted by a number of factors that have arisen from the application of IFRS.

EC supply includes:

- Ordinary shareholders' equity;
- Retained earnings, whether appropriated or not;
- Non-redeemable, non-cumulative preference shares;
- Non-controlling interests; and
- Other reserves.

#### Economic capital supply (continued)

The following are excluded from EC available financial resources:

- Cash flow hedging reserve: To the extent that the Group undertakes the hedging of future cash flows, shareholders' equity will include gains and losses that will be offset against the gain or loss on the hedged item when it is recognised in the statement of comprehensive income at the conclusion of the hedged transaction. Given the future offset of such gains and losses, they are excluded from shareholders' equity when calculating EC; and
- Other perpetual debt, preference shares and subordinated debt.

The following are deducted from EC supply:

- o Goodwill; and
- Intangible assets

Economic capital supply	30 J	une	31 December
	<b>2016</b>	2015	2015
	Rm	Rm	Rm
Ordinary share capital and share premium	6 106	6 224	5 941
Preference share capital and share premium	4 644	4 644	4 644
Retained earnings	78 078	72 399	75 785
Other reserves	7 180	5 139	9 438
Non-controlling interest	4 667	3 708	4 710
Other deductions	(3 635)	(3 095)	(3 772)
	97 040	89 019	96 746
Average capital for the reporting period	93 567	87 977	88 902

# Credit ratings

		June 2016	
	Standard a	nd Poor's	Moody's
	Barclays		
	Africa Group	Absa Bank Limited	Absa Bank Limited
National			
Short term	zaA-2	zaA-1	Prime-1.za
Long term	zaA	zaAA-	Aa1.za
Local currency			
Short term	_	_	Prime-2
Long term	_	_	Baa2
Outlook	_	—	Negative
Foreign currency			
Short term	_	_	Prime-2
Long term	_	_	Baa2
Outlook	—	—	Negative
Baseline credit assessment	_	_	baa3
Group credit profile	bbb-	bbb-	
Counterparty risk	_	_	Baa2 (cr)/P-2 (cr)



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# Transition to Barclays Africa Group Limited

The comparative results of the legacy Absa Group Limited have been restated to include the results of the African companies acquired. The following analysis is provided as supplementary information for understanding the performance of the two legacy groups in isolation, as well as on a combined basis.

	Barclays	Africa Group Lin	nited pre-acquis	ition	
	30 Jur	ne	3	1 December	I
	2016	2015 <sup>2</sup>	Change	2015 <sup>2</sup>	ļ
	Rm	Rm	%	Rm	I
Statement of comprehensive income					
Net interest income	16 284	14 786	10	30 579	I
Non-interest income	13 152	12 230	8	24 967	
Total income	29 436	27 016	9	55 546	I
Impairment loss on loans and advances	(4 317)	(3 082)	40	(5 780)	
Operating expenses Other	(15 671)	(14 965)	5	(31 167)	
Other	(1 183)	(545)	117	(1 248)	
Operating profit before tax	8 265	8 424	(2)	17 351	I
Taxation expense	(2 319)	(2 344)	(1)	(4 782)	
Profit for the reporting period	5 946	6 080	(2)	12 569	
Profit attributable to:					
Ordinary equity holders of the Group	5 636	5 806	(3)	11 980	
Non-controlling interest – ordinary shares	142	115	23	269	
Non-controlling interest – preference shares	168	159	6	321	
	5 946	6 080	(2)	12 570	
Headline earnings	5 871	5 789	1	11 936	
Operating performance (%)					_
Net interest margin on average interest-bearing assets	4,46	4,30		4,41	
Credit loss ratio <sup>3</sup>	1,22	0,94		0,87	
Non-interest income as percentage of income	44,7	45,3		44,9	
Income growth	9	6 4		5 4	
Cost growth Cost-to-income ratio	53,2	4 55,4		4 56,1	
	55,2	J., i		JU, i	
Statement of financial position	641 996	598 375	7	625 011	
Loans and advances to customers Loans and advances to banks	66 129	598 375 73 564	(10)	625 011 61 186	
Investment securities	83 892	72 398	(10)	81 886	
Other assets	202 924	167 471	21	214 634	
Total assets	994 941	911 808	9	982 717	
Deposits due to customers	567 817	554 961	2	571 230	
Debt securities in issue	144 185	118 974	21	128 190	
Other liabilities	201 640	161 460	25	204 838	
Total liabilities	913 642	835 395	9	904 258	
Total equity	81 299	76 413	6	78 459	
Total liabilities and equity	994 941	911 808	9	982 717	
	Barclays	Africa Group Lin	nited pre-acquis	ition	

Barclays Africa Group Limited pre-acquisition

	30 June		31 December		
		Change			
	2016	2015 <sup>2,4</sup>	%	2015 <sup>2, 5</sup>	
RoE (%)	16,1	17,0		17,2	
Headline earnings per ordinary share (cents)	818,9	807,0	1	1 664,1	
NAV per ordinary share (cents)	10 392	9 771	6	10 012	
Tangible NAV per ordinary share (cents)	9 958	9 403	6	9 557	

The headline earnings relating to the Barclays Africa acquisition grew by 43% relative to a 1% growth for Barclays Africa Group Limited pre-acquisition.

The RoE relating to the Barclays Africa Limited acquisition increased from 14,2% to 16,1% year on year. The increase in RoE is attributable to the 43% growth in headline earnings, countered by an increase in average equity of 6%.

#### Notes

Includes direct and indirect subsidiaries of the holding company, Barclays Africa Group Limited. These numbers have been restated, refer to the reporting changes overview on the inside front cover. The calculation of the credit loss ratio was amended to include impairment losses on loans and advances for the reporting period and dividing it by total gross loans and advances to customers and banks (calculated on a daily weighted average), resulting in a restatement of comparatives credit loss ratios. Calculations exclude shares issued by Absa Group Limited for the Barclays Africa Limited acquisition. Calculations based on Absa Group Limited share issue of 129 540 636 shares for Barclays Africa Limited acquisition to illustrate the per share values of the acquisition in isolation.

5

Barclays Africa acquisition and consolidation <sup>1</sup>				Barclays Africa Group Limited				
30 June		31 December		30 June		31 December		
2016	2015	Change	2015	2016	2015	Change	2015	
Rm	Rm	%	Rm	Rm	Rm	%	Rm	
4 809	3 677	31	7 828	21 093	18 463	14	38 407	
2 263	1 730	31	3 824	15 415	13 960	10	28 791	
7 072 (880)	5 407 (468)	31 88	11 652 (1 140)	36 508 (5 197)	32 423 (3 550)	13 46	67 198 (6 920)	
(3 816)	(3 164)	21	(6 495)	(19 487)	(18 129)	7	(37 662)	
(34)	(23)	48	(66)	(1 217)	(16 125)	<(100)	(1 314)	
2 342	1 752	34	3 951	10 607	10 176	4	21 302	
(678)	(563)	20	(1 117)	(2 997)	(2 907)	3	(5 899)	
1 664	1 189	40	2 834	7 610	7 269	5	15 403	
1 004	1 109	40	2 0 3 4	7 0 10	7 209	5	10 405	
1 383	964	43	2 351	7 019	6 770	4	14 331	
281	225	25	483	423	340	24	752	
_	—	—	_	168	159	6	321	
1 664	1 189	40	2 834	7 610	7 269	5	15 404	
1 381	966	43	2 352	7 252	6 755	7	14 287	
8,13	7,72		7,91	4,97	4,70		4,81	
1,76	1,14		1,25	1,29	0,97		0,92	
32,0	32,0		32,8	42,2	43,1		42,8	
31	6		13	13	6		6	
21 54,0	7 58,5		9 55,7	7 53,4	5 55,9		5 56,0	
54,0	,0,5		,/	55,4	55,9			
73 213	59 037	24	78 348	715 209	657 412	9	703 359	
17 534	19 971	(12)	24 765	83 663	93 535	11	85 951	
17 671	15 612	13	19 079	101 563	88 010	15	100 965	
39 110	32 517	20	39 695	242 034	199 988	21	254 329	
 147 528	127 137	16	161 887	1 142 469	1 038 945	10	1 144 604	
109 151	94 265	16	117 189	676 968	649 226	4	688 419	
337	570	(41)	493	144 522	119 544	21	128 683	
18 664	16 856	`11´	24 017	220 304	178 316	24	228 855	
128 152	111 691	15	141 699	1 041 794	947 086	10	1 045 957	
19 376	15 446	25	20 188	100 675	91 859		98 647	
147 528	127 137	16	161 887	1 142 469	1 038 945		1 144 604	
Barclays Africa acquisition and consolidation <sup>1</sup>			tion <sup>1</sup>		Barclays Africa G	roup Limited		
30 June		31 December		30 June			31 December	
2016	2015	Change	20153	2010	2015	Change	2015	
2016	2015	%	2015 <sup>2</sup>	2016	2015	%	2015	
16,1	13,8		16,0	16,1	16,4		17,0	
1 066,1	746,0	43	1 816	856,8	797,6	7	1 687,2	
12 984	10 359	25	13 576	10 788	9 860	9	10 558	
12 579	10 006	26	13 183	10 359	9 495	9	10 112	

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# Share performance



	30 Ju	ine		31 December	
Share performance on the JSE	2016	2015	Change %	2015	
Number of shares in issue, which includes <b>878 850</b> (2015: 2 025 369) treasury shares	847 750 679	847 750 679		847 750 679	
Market prices (cents per share): closing	14 408	18 298	(21)	14 349	
high Iow average	15 744 12 273 14 124	20 371 17 001 18 445	(23) (28) (23)	20 371 10 662 17 786	
Closing price/NAV per share (excluding preference shares) (%) Price-to-earnings ratio (closing price/HEPS) (%)	1,33	1,86 22,9	(23)	1,36 8,5	
Volume of shares traded (million) Value of shares traded (Rm)	484,8 26 427,0	153,3 28 365,6	>100 (7)	334,88 58 640,7	
Market capitalisation (Rm) Annual total return (%)	122 143,9 (15,8)	155 121,4 19,0	(21) <(100)	121 643,7 (15,8)	
# Shareholder information and diary

#### Major ordinary shareholders % (top 10)



#### Major shareholding split by geography (%)



## Shareholder diary

Financial year-end	31 December 2016
Announcement of the 2016 final results <sup>1</sup>	23 February 2017
Annual general meeting <sup>1</sup>	16 May 2017

Dividend	Declaration date	Last day to trade	Ex-dividend date	Record date	Payment date
Interim	29 July 2016	2 September 2016	5 September 2016	9 September 2016	12 September 2016
Final	23 February 2017	4 April 2017	5 April 2017	7 April 2017	10 April 2017

# Amounts written off

Once an advance has been identified as impaired and an impairment allowance has been raised, circumstances may change and indicate that the prospect of further recovery does not exist. Write-offs will occur when, and to the extent that, the debt is considered irrecoverable. A write-off policy based on an age-driven concept drives the timing and extent of write-offs. A write-off can also be triggered by a specific event, such as the conclusion of insolvency proceedings or other formal recovery actions, making it possible to quantify the extent of the advance that is beyond a realistic prospect of recovery. Assets are only written off once all necessary procedures have been completed and the amount of loss has been determined. Recoveries of amounts previously written off, are reversed and accordingly decrease the amount of the reported impairment charge in the statement of comprehensive income.

## Approaches (FIRB, AIRB, AMA and IMA)

Methods available to banks to calculate their regulatory capital requirements, based on their own risk estimates. These include the foundation internal ratings-based (FIRB) and advanced internal ratings-based (AIRB) approaches for credit risk, the advanced measurement approach (AMA) for operational risk and the internal models approach (IMA) for market risk.

## Average interest-bearing assets

Average interest-bearing assets consist of all accounts that are not impaired and thus attract interest within the asset categories of cash, cash balances and balances with central banks, loans and advances to banks and customers and investment securities (including cash and short-term assets, money market assets and capital market assets).

## **Balance sheet**

The term "balance sheet" is used in the same context as the "statement of financial position".

## Bank

Absa Bank Limited, together with its subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings. It is also referred to as "the Bank" or "Absa Bank" in this report.

#### Banking average assets

Banking average assets consist of all average assets related to the banking activities of the Group. Banking average assets exclude "Other assets", "Current tax assets", "Non-current assets held for sale", "Reinsurance assets", "Goodwill and intangible assets", "Property and equipment" and "Deferred tax assets", and includes "Trading portfolio liabilities".

## Banking book annual earnings at risk

A measure of the sensitivity of net interest income over a one-year horizon due to a change in the level of interest rates. Calculated as the difference between the estimated income using the current yield curve, and the lowest estimated income following an increase or decrease in interest rates. As per regulatory requirement, a 200 bps downward shock is applied.

## Banking interest yield

Net interest income after credit losses, as a proportion of banking average assets.

## Banking non-interest yield

Non-interest income as a proportion of banking average assets.

## Banking income yield

Income as a proportion of banking average assets.

## **Banks Act**

This means the Banks Act, No 94 of 1990 and its accompanying regulations relating to banks published in the *Government Gazette* on 12 December 2012.

## Barclays

Barclays PLC, registered in England under registration number 1026167, and the majority shareholder of Barclays Africa Group Limited.

## Basel Capital Accord (II, II.5 and III)

The Basel Capital Accord of the Bank for International Settlements is an improved capital adequacy framework aimed at closely aligning banks' capital requirements with improved modern risk management practices and sophisticated risk assessment capabilities. It further ensures the risk sensitivity of the minimum capital requirements by including supervisory reviews and market discipline through enhanced disclosure.

#### **Borrowed funds**

Subordinated callable notes qualifying as long-term Tier 2 capital in terms of section 1 of the Banks Act, No 94 of 1990.

## Capital adequacy ratio

The capital adequacy of South African banks is measured in terms of the requirements of the SARB. The ratio is calculated by the aggregate amount of qualifying capital and reserve funds dividend by RWA. The base minimum South African total capital adequacy ratio for banks is 10% of RWA. Non-South African banks in the Group have similar capital adequacy methodology requirements.

## Capital – Common Equity Tier 1

Common Equity Tier 1 capital consists of the sum of the following elements:

- Common shares issued by Absa Bank Limited that meet the criteria for classification as common shares for regulatory purposes (or the equivalent for non-joint stock companies);
- Stock surplus (share premium) resulting from the issue of instruments including CET1;
- Retained earnings;
- Accumulated other comprehensive income and other disclosed reserves;
- Common shares issued by consolidated subsidiaries Absa Bank Limited and held by third parties (i.e., non-controlling interest) that meet the criteria for inclusion in CET1; and
- Regulatory adjustments applied in the calculation of CET1.

## Capital – Additional Tier 1 capital

Additional Tier 1 capital consists of the sum of the following elements:

- Instruments issued by Absa Bank Limited that meet the criteria for inclusion in Additional Tier 1 capital (and are not included in CET1);
- Stock surplus (share premium) resulting from the issue of instruments included in Additional Tier 1 capital;
- Instrument issued by consolidated subsidiaries of Absa Bank Limited and held by third parties that meet the criteria for inclusion in Additional Tier 1 capital and are not included in Common Equity Tier 1. See section 4 for the relevant criteria; and
- Regulatory adjustments applied in the calculation of additional Tier 1 capital.

#### Capital – Common Equity Tier 1 capital adequacy ratio

A measurement of a bank's core equity capital compared with its total risk-weighted assets. This is the measure of a bank's financial strength. The Common Equity Tier 1 excludes any preference shares or non-controlling interests when determining the calculation.

## Capital – Tier 2 capital

Tier 2 capital consists of the sum of the following elements:

- Instruments issued by Absa Bank Limited that meet the criteria for inclusion in Tier 2 capital (and are not included in Tier 1 capital);
- Stock surplus (share premium) resulting from the issue of instruments included in Tier 2 capital;
- Instruments issued by consolidated subsidiaries of Absa Bank Limited and held by third parties that meet the criteria for inclusion in Tier 2 capital and are not included in Tier 1 capital;
- Certain loan loss provisions such as general provisions/general loan-loss reserve; and
- Regulatory adjustments applied in the calculation of Tier 2 capital.

## Capital – Tier 2 ratio

A component of regulatory capital, comprising qualifying subordinated loan capital, related minority interests, allowable collective impairment allowances and unrealised gains arising on the fair valuation of equity instruments held as available-for-sale. Tier 2 capital also includes reserves arising from the revaluation of properties.

## **Claims ratio**

Net insurance claims and benefits paid as a percentage of net premium income.

## **Combined ratio**

Insurance losses incurred and expenses as a percentage of insurance premiums earned.

#### Conduct risk

Conduct risk is the detriment caused to the Group's customers and clients, counterparties or Absa Bank Limited as a result of inappropriate execution of the business activities.

#### **Constant currency**

The selected line items from the Condensed consolidated statement of comprehensive income and Condensed consolidated statement of financial position for the rest of Africa market segment disclosed on pages 60 and 89, are derived by translating the Statement of comprehensive income and Statement of financial position from the respective individual entities' local currencies to rand.

The current reporting period's results are translated at the current reporting period's average rates for the Statement of comprehensive income, while the closing rate is used for the Statement of financial position in terms of IFRS. In order to calculate the percentage change based on constant currency, the previous reporting period's results have also been translated at the current reporting period's average rates for the Statement of comprehensive income, while the current reporting period's closing rate has been used for the Statement of financial position. This has been done in order to provide investors with information on the impact of foreign currency movements on the local currency earnings.

The percentage change based on constant currency is provided for illustrative purposes only and may not fairly present the Group's financial position and/or the results of its operations. The directors are responsible for the preparation of the constant currency information.

An assurance report on the constant currency financial information prepared by the Group's auditors is available for inspection at the Group's registered office.

## **Cost-efficiency ratio**

"Operating expenses" as a percentage of income. Income consists of net interest income and non-interest income, net of reinsurance, unearned premiums, net insurance claims and benefits paid, changes in investment and insurance contract liabilities and acquisition costs.

## Cost of equity

An estimate of the return that the market demands in exchange for the risk of ownership of equity.

## Cost-to-income ratio

"Operating expenses" as a percentage of income. Income consists of net interest income and non-interest income.

#### Coverage ratio

Impairment loans on losses and advances as a proportion of gross loans and advances

#### Credit risk

Credit risk is the risk of financial loss should the Group's customers, clients or market counterparties fail to fulfil their contractual obligations.

#### Credit loss ratio

Impairment losses on loans and advances for the reporting period, divided by total average advances (calculated on a daily weighted average basis).

#### Debt securities in issue

Short- to medium-term instruments issued by the Group, including promissory notes, bonds and negotiable certificates of deposits.

#### Diluted headline earnings per share

Headline earnings for the reporting period that is attributable to ordinary equity holders, as a proportion of the weighted average number of ordinary shares in issue adjusted for the effect of all potential dilutive ordinary shares.

#### **Distribution force**

Number of active advisers.

#### **Dividend cover**

Headline earnings per share divided by dividend per share.

#### Dividend per ordinary share relating to income for the reporting period

Dividend per ordinary share for the reporting period is the actual interim dividends paid and the final dividends declared for the reporting period under consideration, expressed as cents per share.

Special dividend per ordinary share is a payment made by the Group that is considered separate from the typical recurring dividend cycle, expressed as cents per share.

#### Earnings per share

#### Basic earnings per share

This constitutes the net profit for the reporting period, less earnings attributable to non-controlling interest, divided by the weighted average number of ordinary shares in issue during the reporting period.

#### Diluted basic earnings per share

The amount of profit for the reporting period that is attributable to ordinary equity holders, divided by the weighted average number of ordinary shares in issue during the reporting period, both adjusted for the effects of all potential dilutive ordinary shares, assuming they had been in issue for the reporting period.

#### **Economic capital**

An internally calculated capital requirement deemed necessary by the Group to support the risks to which it is exposed, at a confidence level consistent with a target credit rating of AA. Also used in the return of average economic capital calculation.

#### **Embedded value**

The embedded value of the covered business is the discounted value of the future after-tax shareholder profits (net of the opportunity cost of the required capital) arising from covered business in force at the valuation date, together with the adjusted net worth of the covered business. Covered business is taken to be all long-term insurance business written under the Group's licence.

The free surplus is the excess of assets over the sum of liabilities and required capital, with assets at market value and liabilities on the statutory valuation method, adjusted to add back inadmissible assets. The required capital is taken to be two times the statutory capital adequacy requirement, in line with the results of internal capital models and the Group's dividend policy.

#### **Exchange differences**

Differences resulting from the translation of a given number of units of one currency into another currency at different exchange rates.

#### **Financial Markets Act**

This means the Financial Markets Act No 19 of 2012 and its regulations. This Act is the primary legislation governing the regulation of financial markets, market infrastructure and securities services in South Africa. It focuses primarily on the licensing and regulation of exchanges, central securities depositories, clearing houses, trade repositories and market infrastructure. The Act also strengthens measures already in place aimed at prohibiting insider trading and other market abuses.

#### Foreign currency translation

Foreign currency accounts of the Group's subsidiaries translated to reporting currency, with the foreign adjusted currency translation included in a foreign currency translation reserve as equity capital.

#### Funding risk

Funding risk is the risk that the Group is unable to achieve its business plans. It consists of:

- Capital risk: the risk that the Group is unable to maintain appropriate capital ratios and composition which could lead to: an inability to support business activity, a failure to meet regulatory requirements; and/or changes to credit ratings, which could also result in increased costs or reduced capacity to raise funding;
- Liquidity risk: the risk that the Group is unable to meet its obligations as they fall due; and
- Structural risk: the risk arising from the impact of interest rate and foreign exchange movements on the Statement of comprehensive income and Statement of financial position.

#### Gains and losses from banking and trading activities

Banking and trading portfolios include:

- o realised gains and losses on financial instruments held at amortised cost, held-to-maturity or available-for-sale;
- o realised gains and losses on the disposal of associates, joint ventures and subsidiaries within the banking portfolios;
- o realised and unrealised gains and losses on financial instruments designated at fair value through profit or loss; and
- o interest, dividends and fair value movements on certain financial instruments held for trading or designated at fair value through profit or loss.

#### Gains and losses from investment activities

Insurance and strategic investment portfolios including:

- o realised gains and losses on financial instruments held at amortised cost, held-to-maturity or available-for-sale;
- realised gains and losses on the disposal of associates, joint ventures and subsidiaries;
- o realised and unrealised gains and losses on financial instruments designated at fair value through profit or loss; and
- o interest, dividends and fair value movements on certain financial instruments held for trading or designated at fair value through profit or loss.

#### Gross credit extended

Loans advanced to customers and banks, as well as off-balance sheet exposures.

#### Group

Barclays Africa Group Limited, together with its subsidiary undertakings, special-purpose entities, joint ventures, associates and offshore holdings. It is also referred to as "the Group" or "Barclays Africa Group" in this report.

#### Headline earnings

Headline earnings reflects the operating performance separated from remeasurements (an amount recognised in the statement of comprehensive income relating to any change (realised or unrealised) in the carrying amount of an asset/liability that arose after the initial recognition of such asset or liability) as well as non-controlling interest of preference shares or ordinary shares, where relevant.

## Headline earnings per share

Profit attributable to ordinary equity holders after adjusting for separately identifiable remeasurements, net of tax and non-controlling interest, divided by the weighted average number of ordinary shares in issue. A remeasurement is an amount recognised in profit or loss relating to any change in the carrying amount of an asset or liability that arose after the initial recognition of such asset or liability.

#### Diluted headline earnings per share

Diluted headline earnings per share is calculated by adjusting both the headline earnings and the weighted average number of ordinary shares outstanding for the effects of all potential dilutive ordinary shares, assuming they had been in issue for the reporting period.

## Impairments raised – Identified

Impaired loans with key indicators of default being:

• the borrower is unlikely to pay its credit obligation in full, without recourse by the Group to actions such as realising security held; and/or

• the borrower is overdue.

A retail identified impairment is triggered when a contractual payment is missed and is raised on a collective basis. Future cash flows for a group of financial assets, which are collectively evaluated for impaired purposes, are estimated based on the contractual cash flows of the assets in the Group and the historical loss experienced for assets with similar credit risk characteristics to those in the Group.

In the wholesale portfolio, an identified impairment is raised on an individual basis and is the difference between the outstanding capital and the present value of future cash flows.

#### Impairments raised - Unidentified

Allowances are raised when observable data indicates a measurable decrease in the estimated future cash flows from a group of financial assets since their original recognition, even though the decrease cannot yet be linked to individual assets in the Group. The unidentified impairment calculation is based on the asset's probability of moving from the performing portfolio to the defaulted portfolio as a result of a risk condition that has already occurred, but will only be identifiable at a borrower level at a future date.

## Indirect taxation

Indirect taxes are the taxes that are levied on transitions rather than on persons (whether individuals or corporate). These taxes include unclaimed value-added taxes, stamp duties on deposits and Regional Services Council levies.

#### Income statement

The term Income statement is used in the same context as the Statement of comprehensive income.

#### Jaws

A measure used to demonstrate the extent to which the Group's income from operations growth rate exceeds operating expenses growth rate. Income from operations consists of net interest income and non-interest income.

#### Leverage

Average assets as a proportion of average equity.

#### Life new business margin

Embedded value of new business attained in the Life Insurance key business area of WIMI, as a proportion of the discounted value of the associated future premiums.

#### Loans-to-deposits and debt securities ratio

Loans and advances to customers as a percentage of deposits due to customers and debt securities in issue.

#### Long-term funding ratio

Funding with a term in excess of six months.

#### Market capitalisation

The Group's closing share price, times the number of shares in issue at the reporting date.

## Market risk

Market risk is the risk that the Group's earnings, capital or business objectives will be adversely impacted by changes in the level or volatility of market rates or prices such as interest rates, foreign exchange rates, equity prices, commodity prices and credit spreads. It consists of:

- Traded market risk, which is the risk of the Group being impacted by changes in the level or volatility of positions in the Group's trading books, primarily in Investment Bank.
- Non-traded market risk, which is the risk of the Group being unable to hedge the interest rate risk in the banking book, primarily in retail, business banking and corporate portfolios.
- Insurance risk, which is the risk that future experiences relating to claims, expenses, policyholder behaviour and investment returns are different from the assumptions made when setting premiums or valuing policyholder liabilities.
- Pension risk, which arises when an adverse movement between pension assets and liabilities results in a pension deficit.

#### Merchant income

Income generated from the provision of point-of-sale facilities to the Group's merchant network customers. This income includes both rental income for the supply of point-of-sale units as well as transactional income for the transactions processed on the supplied terminals.

#### Net asset value per share

Total equity attributable to ordinary equity holders divided by the number of shares in issue. The net asset value per share figure excludes the non-cumulative, non-redeemable preference shares issued.

#### Net insurance premium income

The amount of insurance premiums received or receivable on insurance assets net of insurance claims and benefits paid on insurance liabilities.

#### Net interest income

The amount of interest received or receivable on assets net of interest paid or payable on liabilities.

#### Net interest margin on average interest-bearing assets

Net interest income for the reporting period, divided by average interest-bearing assets (calculated on a daily weighted average basis), expressed as a percentage of average interest-bearing assets.

#### Net present value unwind on non-performing book

A net present value adjustment representing time value of money of expected cash flows within the impairment allowance. Such time value of money reduces as the point of cash flow is approached. The time-based reduction in time value of money is recognised in the statement of comprehensive income as interest received on impaired assets.

#### Net income

Net income consists of net interest income and non-interest income, net of impairment losses on loans and advances.

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## Glossary

## Net trading result

Net trading result includes the profits and losses on CIB's trading desks arising from both the purchase and sale of trading instruments and the revaluation to market value, as well as CIB's hedge ineffectiveness. This includes the interest income and interest expense from these instruments and related funding cost. It also includes similar activities from the African operations.

#### Non-interest income

Non-interest income consists of the following Statement of comprehensive income line items: "net fee and commission income", "net insurance premium income", "net insurance claims and benefits paid", "changes in investment contracts and insurance contract liabilities", "gains and losses from banking and trading activities", "gains and losses from investment activities as well as other operating income".

## Non-performing loans

A loan is typically considered non-performing once its delinquency reaches a trigger point. This is typically when interest is suspended (in accordance with Group policy) or if the loan is moved to the legal environment for recovery. As a consequence, a loan that has defaulted is not necessarily non-performing (unless certain criteria are met).

## NPLs' coverage ratio

Net exposure, being the outstanding NPL balance, less expected recoveries and fair value of collateral, as a percentage of the total outstanding NPL balance.

## NPL ratio

NPLs as a percentage of gross loans and advances to customers.

#### NPL ratio on loans and advances to customers and banks

NPLs as a percentage of gross loans and advances to customers and banks.

#### Non-interest income as a percentage of income

Non-interest income as a percentage of income from operations. Income consists of net interest income and non-interest income.

#### **Operational risk**

Operational risk is the risk of direct or indirect impacts resulting from human factors, inadequate or failed internal processes and systems or external events. This includes risks associated with payments and transaction operations, external suppliers, products, premises and security, fraud risk, regulation, information, financial reporting, tax, legal, people and technology.

#### Price-to-earnings ratio

The closing price of ordinary shares, divided by headline earnings per ordinary share for the reporting period.

## Probability of default

The probability that a debtor will default within a one-year time horizon.

#### **Pre-provision profit**

Total income less operating expenses.

#### **Regulatory capital**

The capital that the Group holds, determined in accordance with the requirements of the Banks Act and regulations relating to banks.

#### Return on average assets

Annualised headline earnings as a proportion of total average assets.

## Return on average equity

Annualised headline earnings as a proportion of average equity.

#### Return on average regulatory capital

Measure of efficient use, by segment, of regulatory capital.

#### Return on average risk-weighted assets

Annualised headline earnings as a proportion of average risk-weighted assets.

#### Income/total income

Income consists of net interest income and non-interest income.

#### **Risk-weighted assets**

Calculated by assigning a degree of risk, expressed as a percentage (risk weight) to an exposure, in accordance with the applicable standardised or internal ratings-based approaches rules. RWA are determined by applying the:

- AIRB approach for wholesale and retail credit;
- AMA for operational risk;
- Internal ratings-based market-based simple risk-weight approach for equity investment risk in the banking book; and
- Standardised approach for all African entities (both credit and operational risk).

#### Solvency margin

The amount by which assets, at fair value, exceed liabilities and other comparable commitments.

#### Tangible net asset value per share

Total equity attributable to ordinary equity holders less goodwill and intangible assets, divided by the number of shares in issue. The tangible net asset value per share figure excludes the non-cumulative, non-redeemable preference shares issued.

#### Underwriting margin

Net insurance premium income remaining after losses have been paid and administrative expenses have been deducted.

#### Value-at-risk model

A technique that measures the loss that could occur on risk positions as a result of adverse movements in market risk factors (e.g. rates, prices, volatilities) over a specified time horizon and to a given level of confidence.

#### Value of new business

The discounted value, at the date of sale, of the projected after-tax shareholder profits from new covered business, net of the opportunity cost of the required capital for new business. New covered business is defined as long-term insurance contracts written by the Group during the reporting period and for which at least one premium has been recognised in the financial statements. The value of new business is calculated using closing assumptions for all basis items.

## Weighted average number of shares

The number of shares in issue at the beginning of the reporting period increased by shares issued during the reporting period, weighted on a time basis for the period during which they participated in the income, less treasury shares held by entities, weighted on a time basis for the period during which the entities held these shares.

## Abbreviations and acronyms

#### List of abbreviations

#### Α AIRB advanced internal ratings-based approach AMA advanced measurement approach ATM automated teller machine В Basel Capital Accord Basel BIA Basic Indicator Approach bp(s) basis point(s) С CAD(s) Cash-accepting Device(s) CET1 Common Equity Tier 1 CIB Corporate and Investment Bank CoE Cost of Equity CPF **Commercial Property Finance** D DPS dividend per share Е ЕC Economic Capital Edcon portfolio Edcon Store Card Portfolio ERMF Enterprise Risk Management framework ETF Exchange-traded Funds EVNB Embedded value of new business F FIRB foundation internal ratings-based approach н HEPS Headline Earnings per Share 1 IAS International Accounting Standard(s) IAS 10 IAS 10 Events after the Reporting Period IAS 16 IAS 16 Property, Plant and Equipment IAS 21 IAS 21 Effects of changes in foreign exchange rates IAS 27 IAS 27 Consolidated and Separate Financial Statements IAS 28 IAS 28 Impairment of Investments in Associates and Joint Ventures IAS 34 IAS 34 Interim Reporting IAS 36 IAS 36 Impairment of Assets IAS 38 IAS 38 Intangible Assets IAS 39 IAS 39 Financial Instruments: Recognition and Measurement IAS 40 IAS 40 Investment Property ICAAP internal capital adequacy assessment process IFRS International Financial Reporting Standard(s) IFRS 3 Business Combinations IFRS 5 Non-current Assets Held for Sale and Discontinued Operations IMA internal models approach

IT information technology

#### J

· ·	
JIBAR	Johannesburg Interbank Agreed Rate
JSE	Johannesburg Stock Exchange
Ν	
NAV	net asset value
NPL(s)	non-performing loan(s)
NPS	Net Promoter Score
R	
RBB	Retail and Business Banking
RoA	Return on Average Assets
RoE	Return on Average Equity
RoRC	Return on Average Regulatory Capital
RoRWA	Return on average risk-weighted assets
RWA(s)	Risk-weighted asset(s)
S	
SARB	South African Reserve Bank
Т	
TSA	The Standard Approach
U	
USA	United States of America
V	
VAF	Vehicle and Asset Finance
W	
WIMI	Wealth, Investment Management and Insurance
WFS	Woolworths Financial Services (Pty) Ltd

## **Barclays Africa Group Limited**

Incorporated in the Republic of South Africa Registration number: 1986/003934/06 Authorised financial services and registered credit provider (NCRCP7) JSE share code: BGA ISIN: ZAE000174124

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## Significant banking subsidiaries

#### Information on the entity and the products and services provided (including banking, insurance and investments) can be found at: Absa Bank Limited absa.co.za

Absa Bank Limited Barclays Bank of Botswana Limited Barclays Bank of Ghana Limited Barclays Bank of Kenya Limited Barclays Bank Mauritius Limited Barclays Bank Mozambique SA Barclays Bank (Seychelles) Limited Barclays Bank Tanzania Limited Barclays Bank of Uganda Limited Barclays Bank Zambia plc National Bank of Commerce Limited

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BASTION GRAPHICS

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